





## NEWS: EUROPE

# Walesa seeks resolution to Polish crisis

By Christopher Bobinski in Warsaw

PRESIDENT Lech Walesa is today expected to outline his views on how to resolve the crisis which led to the resignation of the Polish finance minister earlier this week.

International Monetary Fund officials meanwhile continued their talks on Poland's economic future in a meeting with Mr Jan Olszewski, the prime minister. The continuing talks are partly aimed at demonstrating that a new IMF agreement is still possible, despite Wednesday's parliamentary vote for higher government spending, which led to the resignation of Mr Andrzej Olechowski, the finance minister.

Mr Michel Deppler, the deputy head of the IMF's European Department, said that the Fund team will stay in Warsaw until its scheduled departure date of May 12. Mr Mark Allen, the IMF representative in Warsaw, added that the talks were based on "the understanding that the Polish Government's objective is to contain the fiscal deficit this year to 5 per cent of GDP and to reduce it in subsequent years".

He added that an agreement would be possible once it was clear that this aim could be achieved.

Agreement with the Fund is

essential if Poland is to be able to draw on a \$1.6bn (990m) extended facility granted last year. This was later suspended when the government allowed the budget deficit to overshoot its agreed target.

President Walesa meanwhile signalled continuing confidence in Mr Olechowski, whom he has mentioned as one of the possible candidates for the post of prime minister. Mr Olszewski's office later said the meeting had been held so that Mr Olechowski, who will continue to perform his duties until a vote in parliament on this year's budget in two weeks time, could explain the consequences of the parliamentary decision.

President Walesa is expected to address parliament today when he could formally propose that he be granted greater constitutional powers to nominate and dismiss the cabinet. The government at present is appointed by parliament. But he has said that he will stop short of demanding Mr Jan Olszewski's resignation, appealing for "more dynamic government" instead.

Parliament yesterday opened a debate on a series of draft laws which provide for cuts in welfare payments, pensions and unemployment benefits originally designed to keep the budget deficit within limits acceptable to the IMF.

## Russia frees prices

By Leyla Boulton in Moscow

The Russian government yesterday freed the price of vodka and gold, implementing moves promised by the government earlier this year. Other price controls are due to be phased out under a programme being fleshed out with the International Monetary Fund.

A government spokesman said the freeing of the vodka price - which now fetches Rb120 a bottle on the black market - would eradicate cor-

ruption and speculation connected with artificially low prices.

Vodka at controlled prices is already virtually unavailable in most Russian cities, including St Petersburg where inhabitants have been given ration cards supposedly entitling them to buy one bottle a month for Rb45.

The state is to keep its monopoly on production of spirits - although yesterday it gave up its monopoly on the production of beer and wine.

# German competitiveness surviving a bruising

By Edward Balls

THE COMPETITIVENESS of Germany's exporters, as well as the stability of its government, has been tested by the rise in wage inflation following German unification.

But German will need a few more years of high pay settlements before the relative gains in competitiveness of the last few years are whittled away.

German unit labour costs are now rising faster than those of its main European competitors, as the right-hand charts shows. With exchange rates now fixed in the European exchange rate mechanism, higher growth of unit labour costs - the wage cost per unit of output produced - feeds directly to lost export competitiveness.

But this rise in German pay inflation represents only a small erosion of the relative

competitiveness gains made by German industry over the past five years. The rise in German unit labour costs since 1987 is still lower than that of France, Italy and the UK.

German wage earnings have grown faster than those in France since 1987, the date of the last important realignments within the ERM. But German's superior productivity growth record has meant that its unit labour costs, have lagged behind those paid by French industry. Both the UK and Italy have had faster earnings and unit labour cost inflation since 1987.

But German unit labour costs have been catching up rapidly since German monetary unification in July 1990.

In part, the rise in German wage inflation results from the economic consequences of German unification. The rise in

consumer spending by east Germans following the fall of the Berlin wall - and funded largely by hand-outs from the western government - sparked a consumer boom.

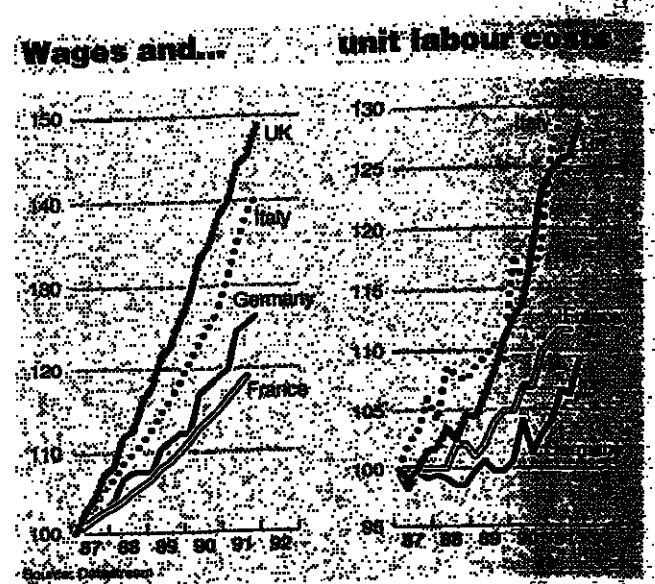
But this rise in west German wage inflation was, and remains, unsustainable. The Bundesbank has responded to rising inflationary pressures by pushing up interest rates across Europe, and the government, faced with a ballooning fiscal deficit, has pushed up income taxes. The recent crop of wage demands, and ensuing strikes, is the direct manifestation of the refusal of west German workers to accept a fall in their after-tax incomes.

But the wage acceleration also results from pre-unification tensions. The latter half of the 1980s was a period of unusual wage restraint in west Germany. In return for a drop

in working hours, the unions agreed to moderate their wage demands.

With hindsight, the unions underestimated the cost of the fall in working hours. As a result the share of national income distributed to labour, as opposed to capital, fell to levels not seen since the early 1970s. The strikes partly result from their attempts to claw back their share.

But if recent pay trends are worrying for German exporters, they are disastrous for those in the UK and Italy. Despite Germany's boom, and slow or zero growth elsewhere in Europe, UK and Italian wage inflation remains higher than in Germany. Unless wage inflation in these countries falls soon, their competitiveness will quickly start to deteriorate again once productivity growth returns to trend.



President Boris Yeltsin arriving at the Kremlin yesterday for a Russian cabinet meeting after which he declared himself commander-in-chief of the future Russian armed forces. The exact shape and size of the forces is still being debated, writes Leyla Boulton in Moscow.

The move by Mr Yeltsin, who decreed himself Russian defence minister in March, was another step towards establishing Russian control over the divided and disgruntled former Soviet army. Russia has previously hesitated setting up its own armed forces as that would precipitate the break up of the former army, but the move is now necessary to introduce some order into the process. The decision will mean tough bargaining with other republics, in particular the Ukraine, to take over men and weapons stationed on their territory.

Meanwhile President Leonid Kravchuk of Ukraine reversed an earlier statement and confirmed yesterday that all tactical nuclear weapons have been transferred from his country to Russia.

## Stormy debate in Germany over Maastricht

# SPD says constitution will have to be changed

By Quentin Peel in Bonn

IMPORTANT changes must be made in the German constitution before the Maastricht treaty on European union can be ratified by the two houses of the German parliament.

That is the formal position of both the opposition Social Democratic Party (SPD), and of a majority of the German Länder (states) ruled by SPD governments, which yesterday proposed a series of changes to be made.

Their move throws a new spanner into the works of the increasingly confused and stormy German debate over the European Community although it is a move which is ostensibly dedicated to ever greater European integration.

The constitutional changes now demanded include a precise definition of future European union, or a United States of Europe, which would be subject to strong democratic control - such as more powers for the European Parliament - federalism, the rule of law, and the German concept of a "social state".

The SPD says any future transfer of sovereignty to the EC must be approved by a two-thirds majority in both the Bundestag, the lower house of parliament, and the Bundesrat, the upper house representing the states.

The party and SPD states also insist that both houses of parliament be given the right to "evaluate and approve" the final move of European monetary union from stage two to stage three, the creation of a single currency and central bank. That would appear to amount to almost the same as the "opt out" clause negotiated by the British government in the Maastricht treaty.

They also want it written into the constitution that both

houses of parliament must be fully involved in the drafting of future government policy towards the EC, wherever that might affect the federal powers of the German states.

The move was condemned yesterday by Mrs Renate Krehl, the Christian Democrat (CDU) chairman of the EC committee of the Bundestag, as "absolute madness".

"We are making ourselves incapable of legal functioning," she said. "And we are giving a terrible example to the rest of the Community."

The SPD demands - although specifically described as "no preconditions" - were presented yesterday by Mrs Heidemarie Wieseck-Zeul, EC spokeswoman for the SPD in the Bundestag, as a formal and joint decision of the SPD national executive, the parliamentary group, and the governments of the SPD states.

Approval by the SPD is necessary before the treaty can be ratified

They have been tabled just a week before Chancellor Helmut Kohl has a meeting with the premiers of all 16 German states, in an attempt to agree on an acceptable constitutional underpinning for the ratification of Maastricht.

Approval both by the states, and the SPD, is necessary before ratification, because the Maastricht treaty already requires minor constitutional amendments to allow voting rights for all EC citizens in local elections, and to allow the introduction of a European central bank. They therefore have the power to block the whole process.

In addition to the demand for

greater parliamentary and federal control over future transfers of sovereignty to the EC, the SPD wants to widen the voting right in local elections to include all foreigners resident for an extended period in Germany - a move which is resisted by the CDU-led sister party, the Christian Social Union (CSU).

Mr Günter Verheugen, the SPD representative on the parliament's constitutional committee, said the proposals "create a completely new political situation in relation to the ratification of Maastricht. We want to make it impossible that the German constitution will be negated by actions at the European level."

The SPD initiative has left Mr Kohl's CDU in some embarrassment, because there are still clear divisions within the party on how far it should also insist on moves to strengthen European political as well as monetary union.

Officials now fear that the chances of a ratification bill being approved at the end of next week's talks are extremely slim, making it unlikely that such a bill could be pushed through the cabinet by the end of May, or presented to parliament before the end of June, when the summer recess begins. Thus the entire ratification process could be put off to the autumn.

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## Tajik opposition consolidates hold

By Gillian Tait in Dushanbe

A COALITION of Islamic and democratic opposition forces consolidated their control of the Tajik capital Dushanbe yesterday, after their apparent overthrow of the ex-Communist government.

The situation last night remained very tense with both sides allegedly still holding hostages. Sporadic outbreaks of gunfire continued throughout the city and former Soviet army tanks were patrolling the streets near their garrison.

A protocol agreement, aimed at ending the bitter dispute between the opposition and the former communist government was yesterday signed by representatives from both sides after 24 hours of negotiations and fighting which left at least 30 people dead.

Under the agreement, the Communist government has been replaced by a Revolutionary Coalition Council until parliamentary elections are held later this year.

The democratically-elected president, Mr Rahmon Nabiyev is to be retained as nominal head of state. However, Mr Nazrullo Dostov, the powerful hardline vice-president, and other key government figures have been removed.

The whereabouts of Mr Nabiyev and government ministers is unclear after reports that he fled the capital.

How effective the protocol agreement will be in defusing the situation is unclear.

Many of the more radical opposition factions bitterly oppose any form of coalition with the former government. The opposition is divided over how prominent a role Islam should play in the future government.

It seems unlikely that the northern regions of Tajikistan, traditionally a Communist party stronghold, will peacefully accept the new regime.

A ceasefire has been declared and appeals have been made for all militia groups to be dismantled. Although the garrison insists it will not intervene in the conflict, it has been placed on full alert after two of its personnel were shot dead last night.

Earlier in the day most of the pro-government militia groups and supporters who had been guarding the parliamentary buildings left the city in a convoy heading towards the Kulyab region, a stronghold of government support.

As they left, opposition gunmen and armoured personnel carriers bearing the green Islamic flag overran the parliament amid a hail of indiscriminate shooting and shouts of "Praise to Allah".

With weapons still spread throughout the city, further clashes and reprisals remain likely.

## Latvia introduces own rouble

By Leyla Boulton in Moscow

THE Baltic republic of Latvia yesterday introduced a parallel currency to the rouble to make up for a shortage of rouble banknotes to pay salaries.

Mr Elinars Repse, chairman of the Latvian central bank, said he hoped Russia, which is giving republics a choice of staying in a rouble zone or setting up their own currencies, would not take retaliatory action.

The so-called Latvian rouble, which has been printed in Latvia, would co-exist with the Soviet rouble, which Russia is now calling its own. "From today all salaries and wages are being paid with it," he said.

Both currencies would be accepted in Latvian stores.

But he said that to avoid swelling the money supply, Soviet roubles would be frozen in bank accounts and exchanged for new Latvian banknotes.

The Soviet currency could only be bought by Latvian inhabitants wishing to purchase goods in the other former Soviet republics.

Mr Repse said the decision to introduce the new currency was not in reaction to a Russian ultimatum stating that only those republics that observed strict monetary, budgetary, and credit policies from July 1 could continue using the rouble as their currency.

A Russian spokesman said the move could cause problems but admitted Moscow had no organised plan how to respond.

Mr Repse said that Latvia would be ready to issue its own proper currency, the lat, next year at the earliest. He said privatisation had to get under way and Latvian enterprises had to become more competitive. In the mean time, it would be prepared to join a tough financial policy with other republics that was "civilised".

There are shortages of cash all over the former Soviet Union but because Russia controls the printing presses, it has some discretion as to where cash goes.

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## NEWS: INTERNATIONAL

## Filipinos ponder choices as presidential election nears

Jose Galang looks at the candidates' backgrounds and their chances of succeeding Mrs Corazon Aquino as head of state

THE PROBLEM with Filipinos, it is often observed, is that everyone wants to be leader. This perhaps is the best explanation for the large number of candidates vying for national and local government positions in next Monday's general election.

There are seven candidates for president. Some 80,000 more are competing for nearly 16,380 other positions - from vice-president to town mayors and councillors.

Given the reputation also of most local politicians as poor losers, the immediate task of unifying the nation after the bruising 90-day campaign appears most daunting for the winners.

No clear winner is emerging among the presidential contenders. Mrs Miriam Defensor Santiago, a former judge and immigration commissioner, has consistently topped the polls.

But most analysts trivialise these, arguing that political machinery of

the big parties will play a big role. Mrs Santiago is running for the newly formed People's Reform Party which pegs its agenda on a crusade against corruption in government. The party was the only one not able to gain official accreditation from the Commission on Elections (Comelec), which recognised only six.

Comelec accreditation is important because it authorises the party to deploy "watchers" at the polling centres and intervene in activities in case of questionable acts. Parties accredited are also entitled to copies of the Comelec certificate of canvass, the document on which any protests can be based.

An awesome machinery is what Mr Ramon Mitra, speaker of the House of Representatives, is banking on. He is the standard bearer of the majority Laban ng Demokratikong Pilipino (LDP), under whose wings the bulk of incumbent officials are standing. The LDP's bid has also been boosted recently by the

"implied" endorsement of Cardinal Jaime Sin, head of the Roman Catholic archdiocese of Manila, whose influence over the predominantly Catholic population is substantial.

However, Mr Mitra's image as a "traditional politician" (referring to old-style politics of patronage and largesse) is a handicap. The recent discovery of LDP campaign printing materials at the House of Representatives' printing office, furthermore, has imperilled his bid. He and his entire line-up could be disqualified if his involvement is proven.

The Comelec is conducting an inquiry into the discovery of the printing materials at the House in a "raid" by leaders of the Lakas Edsa National Union of Christian Democrats, which is fielding Mr Fidel Ramos, former defence chief. LDP officials, attempting to deflect attention from the discovery, have warned that the "raid" could be a preview of the militarist rule of Mr Ramos if he wins.

Mr Ramos was head of the Philippine Constabulary, regarded as the most undisciplined of the four military units during the martial law government of former president Ferdinand Marcos. The human rights record of the military during Marcos' rule has been raked up as a campaign issue against Mr Ramos.

Indeed, the past continues to haunt most candidates in an election that should be focusing on how the country could move briskly into the future. Two big symbols of the excesses of the Marcos government - his widow Imelda and his best-known crony Mr Eduardo Cojuangco - are also among the presidential hopefuls. But while Mrs Marcos has only a slim chance, Mr Cojuangco is considered one of the frontrunners at the home stretch.

Mr Cojuangco has diversified investments in local industries and is one of the few candidates seen capable of putting up a credible pro-

gramme to rev up the economy. However, his involvement in monopolistic policies in the Marcos era, such as that in the coconut industry, is proving to be a tough stain to expunge.

Mr Marcos allegedly provided Mr Cojuangco with a large financial base, through the United Coconut Planters Bank, in the form of a levy on the coconut industry.

Collected between 1973 and 1982, the levy brought in at least 9.7bn pesos, of which a large part was apparently permitted to be used by Mr Cojuangco to buy into various businesses, including San Miguel Corporation, the country's largest industrial entity.

Along with Mrs Santiago, the only other candidates who have not been linked to the tarnished past are Mr Salvador Laurel, Mrs Aquino's estranged vice-president, and Mr Jovito Salonga, former Senate president. Mr Laurel, owing to his bitter falling out with the Aquino adminis-

tration, has marginalised himself over the past years.

Mr Salonga, on the other hand, appears to offer a vision for the future which so far has been attracting academics and certain left-leaning groups. However, many of the country's jobless remember Mr Salonga's rejection last year of a treaty to extend the stay of the US military facilities here.

Although their withdrawal will not be completed until this summer, the bases are now almost bare, as are the cupboards of the families who made their living there. Unemployment is also a major problem in rural areas, where most of the 65 per cent of the population living below the poverty line reside.

Whoever replaces Mrs Aquino after the May 11 election may not enjoy the same majority which swept her to power in 1986. However, he or she may be able to provide the decisive leadership that Mrs Aquino clearly lacked.

## Wellington offers railways for sale

By Terry Hall in Wellington

THE New Zealand government, struggling with high external debt, yesterday signalled that four state-owned enterprises, including the railways and the former Ministry of Works, will be sold by the middle of next year. They have a collective value of around US\$900m (£339m).

State-owned enterprises minister Mr Maurice McTigue said the government was looking into New Zealand Rail, the Works Corporation, Landcorp and the Government Computer Service to see whether privatisation was the best option.

Mr McTigue stopped short of saying the sales were inevitable. But he said it was clearly the intention of the government to sell, providing there were no impediments. There are difficulties with a big Maori land claim under the 1840 Treaty of Waitangi, and privacy issues surrounding the computer company which manages the national register of all police, court and traffic offences. Parliament may need to pass urgent privacy legislation to permit a sale.

Mr McTigue refused to give a breakdown of how much each of the businesses were expected to fetch. He said the sales would be used to retire external debt. Decisions to sell would be based on the likelihood of greater efficiency and financial gain for the businesses and a reduction of financial risk to the government and the taxpayer.

He said that New Zealand Rail, which owns the ferries which link the North and South Islands, and the national network of tracks, trains and bridges, but not the land over which the trains run, is committed to a \$4250m (£160m) modernisation programme over the next three years. Mr McTigue said the government did not wish to pay for this.

The other companies earmarked for sale include Workscope, which operates large engineering, roofing and construction companies, and Landcorp which owns 180 farms. The sale of the farms would be handled in such a way as not to depress the value of other farm properties, the minister said.

## Koreas seek to implement pact terms

By John Burton in Seoul

SOUTH AND North Korea took the first steps yesterday towards implementing their non-aggression pact signed last December.

The prime ministers of the two countries agreed at a meeting in Seoul to establish three committees by May 13 to help carry out the pact's terms.

A military committee will supervise proposed reductions in tensions on the Korean peninsula, while two other panels will promote economic and cultural exchanges.

But details about how the committees will function were left unclear and could become the subject of disputes between Seoul and Pyongyang. Seoul agreed to a North Korean proposal for a reconciliation committee for political co-operation, but its function also remains vague.

Another potential problem is a failure to reach agreement on procedures for mutual nuclear inspections as stipulated by a non-nuclear accord also signed last December. The two sides will discuss the issue next week and hope to reach a solution by the end of the month.

Liaison offices to facilitate exchanges and handle contacts between the two Koreas will be established at the truce village of Panmunjom.

The first family reunions since 1955 will take place in August, although it will be limited to 100 elderly Koreans from each side.

## Bangkok citizens rally to Mr Clean

GENERAL Chamlong Srimuang, the opposition politician on the fourth day of a hunger strike to demand the resignation of Thailand's unelected premier, is a moralistic former general dubbed "Mr Clean" by his supporters. Reuters reports from Bangkok.

His uncompromising piety and idealism have made him hugely popular among Bangkok citizens grown tired of rampant corruption and influence-peddling in high office.

They voted for his Palang Dharma (Moral Force) party in droves during the March 22 general elections and it took 32 of the 35 seats contested in the city. Gen Chamlong's vow to fast to death unless Gen Suchinda Kraprayoon resigns the premiership brought tens of thousands of people onto the streets in support of his protest.

A devout Buddhist, Gen Chamlong won his spurs politically in two terms as Bangkok's governor, during which his efforts to fight corruption, to clean the city's streets and spare them annual floods, won him a strong base of support.

He spurns the expensive suits, flashy cars and gold watches favoured by many other politicians.

He wears the simple denim garb of a peasant and sandals cut from old tyres.

His image as a politician untainted by corruption makes a strong contrast with that of the new Thai cabinet, which includes ministers Gen Suchinda himself accused of corruption after he had staged a coup against the last elected prime minister in February 1991.

Gen Chamlong has survived attacks by rivals who criticised him for failure to solve Bangkok's worsening traffic and air pollution problems, and who tried to discredit him for association with a renegade Buddhist sect deemed heretical by the mainstream Buddhist authorities.

In a city known for its massive sex industry, Gen Chamlong abstains from sexual contact with his wife. He wakes before dawn and eats one meal a day. "Eat less, spend less, work harder" has become his slogan.

Thais prefix his name with the title Maha - denoting a venerated Buddhist - because of his monkish habits.

Gen Chamlong was born into a poor ethnic Chinese family, which his widowed mother struggled to support as a street vendor.



Gen Chamlong confers with fellow opposition MPs yesterday near the parliament building on the fourth day of his hunger strike

Top marks in school took him into the army, where he saw action in Vietnam and Laos, and rose to the rank of major-general.

He left the military in the early 1980s to stand for the Bangkok governorship.

Because of his steely character, his

vow to fast until death has been taken seriously. He has ordered his supporters to stand guard in shifts to prevent any attempts to force him to eat or take him to hospital.

He has vowed not to speak during his fast and instead has communicated through signs.

## Two days of unrest leave 38 dead Banda faces threat to his 28-year grip on power

By Michael Holman in Johannesburg

PRESIDENT Hastings Kamuzu Banda of Malawi was last night facing his most serious crisis since independence in 1964 after 38 people were reported killed as industrial unrest and looting continued for a second day.

Earlier reports of a coup attempt against Dr Banda, who is in his 90s, seem unfounded, but the violence is a symptom of political tensions and a deteriorating economy.

The combination of mounting opposition to his autocratic regime, led by the church and trade union movement, and external pressure from donors which are making aid conditional on human rights reforms, make it unlikely that Dr Banda can weather the storm.

The unrest began in the commercial centre of Blantyre, as western diplomats to the country's capital, Lilongwe, when 3,000 workers on strike at a factory took to the streets on Wednesday.

Looting broke out as the workers, demanding a pay rise, were joined by thousands of anti-government protesters, and para-military police opened fire. Demonstrations and looting continued yesterday, said diplomats and local residents, and the Blantyre offices of the ruling Malawi Congress party, the country's only legal political party, were

reportedly ransacked. Earlier this year Catholic church leaders took the unprecedented step of criticising the government's human rights record in a pastoral letter read to congregations across the country.

Last month a leading trade unionist, Mr Chakufwa Chihana, was arrested on his return to Malawi after calling for multi-party elections when addressing a meeting of Malawian dissidents in neighbouring Zambia. Mr Chihana was due to be in court in Lilongwe yesterday, but failed to appear.

Donors preparing for next week's meeting in Paris of the World Bank-chaired aid conference on Malawi have already warned the government that further help will be linked to political as well as economic reforms.

Dr Banda has exercised a near-feudal control of Malawi since independence in 1964, ruthless in his treatment of opposition either real or suspected. In one notorious incident in May 1983, three cabinet ministers and a member of parliament died in what was officially described as a car crash. They were almost certainly assassinated.

For several years the power behind the throne has been Mr John Tembo, minister in the president's office and uncle of Miss Cecilia Kadzamira, a long serving and influential figure with the formal title of official hostess.

## Iran lifts limit on foreign company investment

By Scheherazade Daneshkhu

THE IRANIAN government is removing the limit on foreign investment in business and companies, according to Alhar, a Tehran daily newspaper.

The paper reported yesterday that the Supreme Council for Investment had decided on Tuesday to drop the investment limit which restricts foreigners to a 49 per cent stake in Iranian ventures.

It commented that the decision was designed to attract

funds from the World Bank and the International Monetary Fund for several industrial projects and that these institutions had advised Iran to abolish limits on foreign ownership.

Mr Mohsen Nurbakhsh, the minister of economy and finance, and Mr Mohammed Adeli, governor of the central bank, returned this week from Washington, where they attended the spring session of the World Bank and IMF.

Iran is seeking foreign investment in the fields of gas, energy, agriculture, transport and communications. The government of President Hashemi Rafsanjani has signalled that it is serious about trying to rebuild the country after its eight-year war against Iraq, naming the 1990s the "decade of reconstruction".

The country, with a population of over 68m, remains an attractive market for trade but foreign companies have been less enthusiastic about invest-

ing in the country. Iranian delegations have been sent around the world, making presentations aimed at projecting an image of Iran as a friendly and stable country with which to do business.

Last year, a team from the Central Bank and the Plan and Budget Organisation, told London businessmen that foreign ownership was limited to 49 per cent because Iran had had bitter memories of foreigners being granted total control over important sections of the

economy, such as roads, railways and the sale of oil.

The present move is, therefore, politically sensitive but it comes just after a round of parliamentary elections in which pro-Rafsanjani candidates trumped their radical rivals who are opposed to foreign investment and the moves towards privatisation which are also taking place.

The move demonstrates the need Tehran has for new investment to galvanise the economy.

## UN envoy takes message to Col Gaddafi

By Mark Nicholson, Middle East Correspondent

A SENIOR United Nations envoy yesterday left for Libya bearing a letter for Colonel Muammer Gaddafi, the Libyan leader, in what appeared a further mission to emphasise that Tripoli must comply with UN resolutions demanding the extradition of two suspects in the Lockerbie bombing.

No details on the purpose of the visit were made available yesterday. But diplomats in New York stressed that the trip was not prompted by any movement in the deadlock between Libya and the UN. The visit appears designed rather to keep channels of communication open between the UN and Tripoli.

Mr Vladimir Petrovsky, UN undersecretary-general, is expected to arrive in Tripoli at the weekend. He visited Tripoli earlier this year to call on Col Gaddafi to hand over the sus-

pects and is expected to repeat the demand in a meeting with the Libyan leader.

As the secretary-general's representative, Mr Petrovsky has no brief to negotiate with Col Gaddafi, but rather will reiterate the terms of UN resolution 731, which calls on Libya to hand over the Lockerbie suspects and four men accused by France of being behind the bombing of a UTA airliner and for Tripoli to concretely to dissociate itself from

acts of terrorism. "This is not mediation, just communication," said a western diplomat at the UN.

Mr Petrovsky will tell the Libyan government that air, arms and diplomatic sanctions placed on April 15 will remain in force until Libya complies with resolution 731. Countries applying the sanctions, under UN resolution 748, are expected to give a progress report on their compliance to the UN Security Council on May 15.

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## Iran involved in attack on Israeli embassy, says US

THE US has uncovered "strong indications" that Iranian diplomats helped to plan the March 17 bombing of the Israeli embassy in Buenos Aires in which 29 people died and 225 were wounded, a senior state department official said yesterday. Reuters reports from Washington.

The official, who spoke to Reuters on condition of anonymity, said Iranian embassies all over Latin America and elsewhere were collecting information on other possible targets for attack.

They were concentrating on Israeli, Jewish and American targets.

But he said the US did not have conclusive proof of Iranian culpability.

The US official said: "There are some indications that Iranian embassies in Latin America have been collecting information which might be important substantive background to planning such an attack."

## ICI to close ephedrine plant in Australia

By Paul Abrahams

ICI AUSTRALIA, the subsidiary of Imperial Chemical Industries of the UK, is closing a \$38m (£16m) plant at Newcastle in New South Wales only five months after it was fully commissioned.

The plant which produces ephedrine, an ingredient for cough and cold remedies, made a pre-tax loss of \$57m in the first half to 31 March, according to the subsidiary. The factory, the only of its kind in Australia, was built in the late 1980s to

export to the Far East. However, competition from Japan and China has led to persistent losses.

Mr Philip Weickhardt, general manager of the subsidiary's specialty chemicals operations, said the plant would be moth-balled.

"It is unlikely we will be re-opening it for ephedrine production, as we do not see it as commercially viable," he said. He added the company had a number of options for the fine chemicals plant including selling it. About 50 employees will be

affected by the factory's closure.

Restructuring of the European fibres industry continued as Akzo, Dutch chemicals group, announced reorganisation of its carpet fibres operations. The company is meeting unions with the intent to cut as many as 250 jobs beyond the 60 already agreed. The company said its carpet fibres business had been troubled for some time because falling demand had led to excess capacity and falling prices. Akzo said it is looking for a long-term partner to secure the future of the business.

## Masood denounces Hekmatyar over peace conditions

By Steve Levine in Kabul

MR Ahmad Shah Masood, Afghanistan's defence minister, yesterday rejected demands by Mr Gulbuddin Hekmatyar, his rebel rival, to eject former government militiamen from the capital, praising them for helping depose the toppled regime.

Mr Masood, denouncing Mr Hekmatyar in his first news conference since precipitating the collapse of the former Soviet-supported government, also vowed to prevent the radical mujahideen leader from making further attacks on Kabul in his bid for ultimate power in the country. Some diplomats, however, predicted

that the ceasefire would collapse, particularly given Mr Masood's uncompromising posture.

"Watch the rockets start falling Saturday morning," one senior European diplomat said after the news conference.

"Perhaps for a short time Mr Hekmatyar will be able to use his rockets and kill more innocent people," Mr Masood said. "But I assure you that soon we will push him so far back that his rockets won't reach the capital."

Mr Masood also claimed that, in addition to the removal of the former government militia, Mr Hekmatyar was demanding the removal of Presi-

dent Sibghatullah Mojaddedi.

While confirming that negotiations were going on with Mr Hekmatyar as part of a three-day truce that began on Wednesday, Mr Masood made no attempt at conciliation. He said that political leaders would decide what role Mr Hekmatyar could play in the government, but made no effort to hide his contempt for his long-time enemy.

Mr Masood's political leader, Mr Berhanuddin Rabbani, yesterday went to see Mr Hekmatyar on Kabul's outskirts, sources said. But Mr Masood seemed to rule out many of Mr Hekmatyar's demands for a full halt to the hostilities conducted since

the regime's 14-year rule ended two weeks ago. The militia, which has conducted much of the fighting against Mr Hekmatyar, is considered part of Mr Masood's military backbone.

Mr Masood pointed out that Mr Hekmatyar was allied with former defence ministers Mr Shahnavaz Tanai and Mr Aslam Watanjari, who were among the hardest line members of the toppled government.

Mr Hekmatyar has enormous supplies of arms south of Kabul and his stubborn refusal to join the government is seen as one of the reasons for the mujahideen government's failure to stabilise.

Meanwhile, there was continued confusion about an announcement on Wednesday that the government would set up a new supreme court to try "traitors".

The announcement, by government spokesman Asif Mohtsen, implied a reversal of Mr Mojaddedi's and Mr Masood's guarantee of a blanket amnesty to former regime members. In an interview yesterday, Mr Mohtsen said that under Islamic law the government could not take away an individual's right to press charges against a criminal.

A spokesman for the 51-member ruling council said the government had not approved any reversal.

## High Sri Lanka death toll

TWENTY-THREE Tamil guerrillas and 11 soldiers were killed in fierce fighting in eastern Sri Lanka yesterday, police said, Reuters reports from Colombo.

They said 16 rebels and eight soldiers were killed when troops stormed a coastal base of the Liberation Tigers of Tamil Eelam in Batticaloa district. Nine soldiers were wounded and four rebels were captured, police said.

Three soldiers and seven rebels died earlier yesterday when guerrillas ambushed a government patrol on a road in neighbouring Polonnaruwa district.

Police said there were two other battles in the jungles of Polonnaruwa between troops and rebels, but no details were available. Polonnaruwa was the scene last week of a series of massacres in which 130 people died.

Tamil rebels attacked a Muslim village, killing 56 people. Muslim villagers in retaliation killed 74 Tamils in two neighbouring villages. A government spokesman said yesterday that a committee comprising a retired judge, a senior army officer and a senior policeman was investigating the killings.

Protes during batter

Brazil in nature-debt swap move



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## Protesters greet Bush during visit to battered Los Angeles

By George Graham  
in Washington

MANY Los Angeles residents gave President George Bush a hostile reception yesterday as he saw for himself the destruction wrought by riots last week.

Walking through black, Hispanic and Korean areas of the city's downtown area, Mr Bush expressed his "horror and dismay" at the results of the "wanton lawlessness".

But the president also said he wanted to tackle the roots of the urban and social problems that provided the fuel for the rioting, which was sparked off by the acquittal on charges of assault of four policemen who were filmed savagely beating a motorist, Mr Rodney King.

"There must be no return to the status quo," Mr Bush said as he arrived in the city late on Wednesday night. "You have to get at the cause. You've got to do that," he added yesterday.

However Mr Bush faced protests from those Angelenos who felt he should have come sooner to visit their battered city, as well as those who felt that by coming now he was merely placing an unnecessary extra burden on the police and soldiers who are keeping the peace.

He also met protests from the Korean-American community, which was in many instances singled out last week as the target of violence.

Korean-American shopkeepers gathered outside Mr Bush's hotel, chanting "We want justice." Banners proclaimed "We need money now," and "Mr President - if you won't help, Clinton will."

Governor Bill Clinton of Arkansas, the presumptive Democratic presidential candidate who visited the riot-torn areas of Los Angeles on Monday, has criticised Mr Bush for blaming the problems of the inner cities on the "Great Society" welfare programmes introduced by President Lyndon

Johnson in the 1960s. He has been cautious in his criticism of the president's response to the Los Angeles crisis, however.

Other demonstrators yesterday protested at the response of the police to the outbreak of violence last week.

Mr Daryl Gates, the controversial chief of the Los Angeles Police Department, has come under renewed attack for having been inadequately prepared for an outbreak of unrest in response to the acquittal of his four officers.

The department has been accused of pulling its officers out of the area where violence first broke out, thus giving a green light to the rioters. Many shopkeepers have also complained that police did not answer their calls for help and stood by as looters pillaged their stores.

Mr Gates has agreed under pressure to retire in June, after 14 years in his job, but local politicians yesterday called for him to resign immediately.



President George Bush and members of his federal task force for restoration in Los Angeles inspect damage in the city yesterday, accompanied by bodyguards

## Congress defies president over cuts in budget

By George Graham  
in Washington

PRESIDENT George Bush and Congress are heading for stalemate over plans to cut unnecessary spending from the US budget for the current year.

In March, Mr Bush sent Congress a bill to rescind \$5.6bn of authorised funds, which he called "wasteful spending".

Congress is now ready to send him a bill to cut even more, but is wielding the scalpel in places the president had not selected, creating the likelihood of a presidential veto.

Mr Bush's list of cuts targeted agricultural research programmes in the home districts of influential Democratic senators and representatives.

The Democrats hit back by picking on administration spending, such as the cost of a door-to-door chauffeur for the director of the Agency for International Development.

Aside from this backbiting, the core of the debate has been over the future of the Seawolf submarine, a very expensive boat whose usefulness is felt by defence analysts to have died with the Soviet Union.

Mr Bush wanted to end the Seawolf programme after the one submarine already under construction. The House of Representatives voted for two vessels.

The Senate - influenced by its two members from Connecticut, where the Seawolf is built - wanted to build three. It preferred to trim funding for the B2 stealth bomber and the Strategic Defence Initiative, drawing Mr Bush's veto threat.

It was disingenuous of Mr Bush to call the Seawolf, whatever its merits or demerits, an example of pork-barrel spending. Less than a year ago, his administration fought to preserve the B2B submarine.

Besides, the Seawolf's principal advocates, although motivated primarily by concern for Connecticut jobs, can make a reasonable case for preserving the US capacity to build nuclear submarines, even at the cost of building vessels that are not needed.

Meanwhile, neither side has found the willpower to cut the big spending programmes which are swelling the US budget deficit: social security and medical insurance.

## Brazil in nature-debt swap move

THE Brazilian government, host of the Earth Summit next month in Rio de Janeiro, has launched its debt-for-nature swap programme at last, report Stephen Fidler and Christina Lamb in São Paulo.

However, Mr José Goldemberg, environment minister, expressed disappointment at the initial response to the programme, which was long debated within the administration.

Such swaps involve the creation of local currency for environmental projects, in exchange for the cancellation of foreign debt.

Mr Goldemberg said: "So far we have received offers of only \$5m."

## Global climate compromise in view

DELEGATES to the final round of negotiations in New York on a global climate treaty are working to produce a late compromise that could avert a breakdown in the talks before the Earth Summit next month in Rio de Janeiro, reports George Graham in Washington.

After protracted negotiations broke off at 4am yesterday, no agreement had yet been reached on a draft treaty, but a text could be produced today before the talks are due to end.

Some delegates were still hopeful that Mr Jean Ripert, French chairman of the

talks, would be able to produce a text to resolve the glaring disputes on whether to set firm targets for reducing emissions of gases that cause the greenhouse global warming effect, and on financial arrangements to help the developing world make environmental improvements.

Mr Ripert proposed last week a draft text that seemed to win US acceptance. The US has been a big obstacle to agreement by refusing to accept a specific target for pegging emissions of carbon dioxide, the main greenhouse gas, at 1990 levels by 2000.

However, Mr Carlo Ripa di Meana, EC environment commissioner, described the text as a "sell-out".

German delegates expressed unhappiness at the absence of any goal for a reduction in emissions.

Delegates to the talks said they believed a "reasonable compromise" on goals was still possible.

Progress towards an agreement without targets has increased the likelihood that US President George Bush, the only major leader who has not yet agreed to go to the summit, would attend.

## Pemex hires outside inspector

PEMEX, Mexico's national oil company, has hired Bechtel, a US engineering company, to conduct an independent review of its installations and procedures, in an attempt to avoid a repeat of the explosion that killed more than 200 people at Guadalajara last month, reports Damian Fraser in Mexico City.

This is the first time Pemex has given another company unrestricted access to itself. This might be the clearest sign yet that the company is being forced to drop objections to foreign participation in its activities.

Bechtel will examine Pemex's distribution centres (including oil terminals and tanks) and its oil, gas and petrol pipelines, as well as employee training.

## Exxon executive 'held' by ecological militants

By Alan Friedman in New York

A MILITANT environmental group, the Rainbow Warriors, has claimed it is holding Mr Sidney Reso, head of Exxon's international division, according to a New York press report yesterday.

There was no official confirmation of the report but US law enforcement officers are investigating claims that a series of ransom messages has been received about Mr Reso, who disappeared on the morning of April 29 while going to work in New Jersey. His car was found at the end of his driveway, with the engine running and the door ajar.

The New Jersey state prosecutor's office said it could not immediately confirm the press report that tape recordings and a written message had been sent by alleged kidnappers.

Mr Jim Monks, a spokesman for Exxon, said it had "no new information."

The company is seen as a prime enemy of militant environmentalists, who accuse the company of arrogance over the oil spill disaster caused by the Exxon Valdez tanker off Alaska in 1989.

Rainbow Warrior was a protest ship owned by the Greenpeace environmental group. It was sunk by French secret service saboteurs in a New Zealand port in 1985. Greenpeace said yesterday it had nothing to do with the ransom messages.

## Koreas seek to implement pact terms

by John Burton in Seoul

SOUTH AND North Korea had the first steps yesterday towards implementing the non-aggression pact signed in Seoul.

The prime ministers of the two countries agreed a meeting in Seoul to establish the committee by May 15 to carry out the pact's terms.

A military committee of experts proposed reduction in tensions on the Korean peninsula, while the other part of the pact concerned economic and cultural exchanges.

Four details about how the committee will function in the south and could have the support of disputes between Seoul and Pyongyang. But given in a North Korean press for a reconciliation committee for political cooperation, but its function is vague.

An other potential problem is a failure to reach agreement on procedures for mutual military operations, as stipulated in the pact. The two sides will discuss the issue and hope to reach a deal by the end of the month.

South Korean officials in Pyongyang and have been in contact with the two Korean sides established at the time of the reunification.

The first family reunion since 1948 will take place in August, although it will be held in the elderly Korean on each side.

ca death toll

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## NEWS: WORLD TRADE

Colonial government's rejection of lower tender by Korean group prompts accusations of unfairness

## UK-led consortium wins Hong Kong bridge contract

By Simon Davies  
in Hong Kong

AN Anglo-Japanese consortium led by Trafalgar House has won the contract to build one of the world's longest suspension bridges, linking Hong Kong's new airport with the mainland, even though Hyundai of South Korea made a lower tender.

The Hong Kong government said yesterday the Trafalgar consortium's HK\$7.14bn (\$915m) bid was the "lowest acceptable offer". Hyundai had bid HK\$2.43bn less than Trafalgar House, but the Korean company fell US\$393m short of the government's standard capital requirements, designed to ensure the company has enough capital to complete the contract.

The decision provoked controversy in the colony. The lion's share of airport-linked contracts awarded so far have gone to British companies. However, immediate reactions to the awarding of the contract to a more expensive British-led tender were more subdued than expected.

The airport core project is already over-budget and there is local suspicion that the project is Britain's final move to

cash in on its colony before the hand-over to China on July 1, 1997. It is scheduled for completion within five years.

Mr Albert Chan, of the United Democrats, the party which won the majority of the directly-elected seats in the Legislative Council last year, said he was concerned there may have been undue favouritism towards British companies over airport consultancy contracts. The majority have been picked up by UK-related

There is local suspicion that the airport project is Britain's final move to cash in on its colony before the hand-over to China

companies.

But with regard to the bridge contract, he said the government's argument for choosing the Anglo-Japanese consortium appeared convincing. However, he deferred judgment until he had time to examine the decision more closely. He said he would discuss it with Hyundai.

The Chinese authorities have been kept informed of the decision, although no formal consultation is necessary since the project does not straddle 1997 and does not require financial guarantees from the post-1997

government. China has made no official comment.

The Tsing Ma bridge is the largest single contract so far for Hong Kong's Port and Airport Development Scheme, which will cost HK\$11.4bn at March 1991 prices.

With a centre span of 1.38 kilometres, the bridge is the longest section of the Lantau Fixed Crossing, which provides a road and rail link between the Chek Lap Kok airport and central Hong Kong.

The government has been accused of unfairly requiring Hyundai to provide special financial guarantees, thereby creating an uneven playing field for competitors on the bridge contract.

Mr K.Y. Leung, secretary for the Treasury and chairman of the Central Tender Board, denied showing favouritism. He said Hyundai had been the only bidder to fail to meet the standard financial requirements.

"Hyundai have not been able to offer us satisfactory assur-

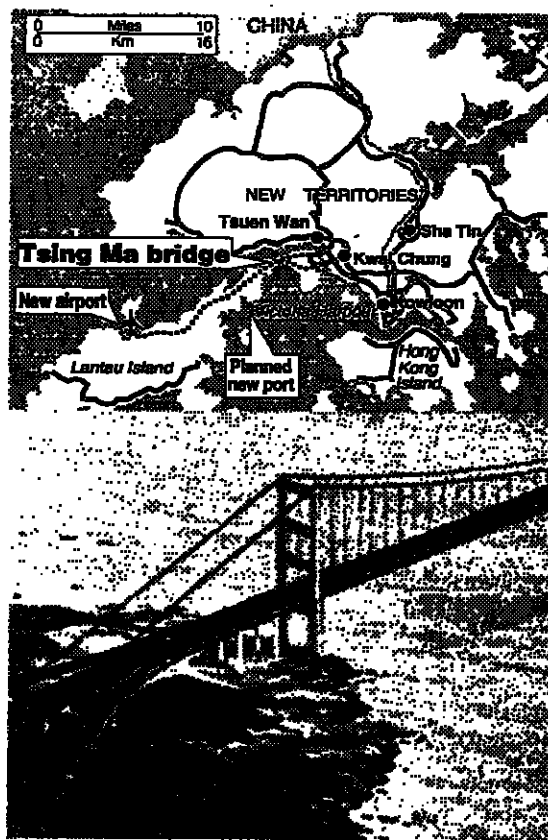
ances that their position would be corrected," said Mr Yeung.

The final decision was made on the basis of four criteria: price, technical and management expertise, evaluation of the construction programme and compliance with contract specifications, including the fulfilment of completion deadlines. Mr Leung said the Anglo-Japanese consortium came first in all the categories, with the exception of price.

The next highest bidding consortium was the French-led Hong Kong International Consortium, which made a HK\$7.36bn tender, while an all-Japanese consortium made a HK\$10.96bn tender.

The Anglo-Japanese consortium comprises Dorman Long Overseas (a wholly-owned subsidiary of Trafalgar House), Costain Civil Engineering and Mitsui, with each company holding a one third share. The major sub-contractor will be Gammon (the Hong Kong construction company owned by Trafalgar House and Jardine Matheson).

Trafalgar House has significant expertise in bridge building, its subsidiary Cleveland Structural Engineering has helped build five of the world's 15 longest bridges.



An artist's impression of the Tsing Ma bridge. With a span of 1.38km, it will be one of the longest in the world

## Tanzania pressed to ban wild bird trade

By a correspondent in  
Tanzania

TANZANIA is coming under increasing international pressure to end its trade in wild birds, largely because of the appalling conditions in which many are transported.

Tanzania is understood to be the second largest exporter of wild birds in the world, trading up to 2m a year as pets in Europe, the US and Japan. Nine illegal shipments of protected birds have been discovered in Tanzania this year, all using forged documents.

Tanzania is desperately short of foreign exchange, and has seen the trade as a valuable source of earnings - about \$15m a year. But following the discovery of abuses, all airlines except the national one has banned the cargo.

In March this year, an illegal shipment from Dar es Salaam carrying 11 crowned cranes and eight saddle-billed storks aroused controversy when six of the birds were dead on arrival in Amsterdam. These had been carried by Aeroflot via Moscow, and the Russian airline is being sued by Dutch airport authorities.

About 60 airlines worldwide now refuse to transport live birds. But for the Lausanne-based Convention on International Trade in Endangered Species (Cites), most concern is focused on proper enforcement of regulations governing the carriage of live birds, rather than a total ban on the trade. Cites argues that many birds suffer unduly because basic standards to ensure their safety are ignored by airlines.

Up to 20m live birds are traded worldwide each year to supply the pet industry, with the EC the largest market, accounting for about 3m birds. Other leading exporters are Indonesia, Senegal and Argentina. Around 10 per cent of birds die either during or shortly after being transported.

Local trappers receive only a fraction of the selling prices. They get about 40 cents for a small bird selling on world markets at about \$5, and about \$40 for a larger bird that will sell for around \$150.

## Eximbank boost for Russian oil

THE US Export-Import Bank said yesterday it would guarantee loans for two Russian companies to import \$90m of US oil production equipment and planned to make total credits of up to \$1bn available to Russia's oil sector, Reuters reports from Moscow.

Mr Eugene Lawson, the US agency's vice-chairman, said Eximbank had agreed with Russia's foreign trade bank to provide \$90m for Texas-based Lufkin Industries to supply two Russian enterprises.

"We can put serious money into this crucial area...Anywhere from \$500m to \$1bn for starters," he said.

The agency's board decided last month that Russia was worthy of short and medium term credits and began doing business with it for the first

## Russia and India to end barter trade

By K.K. Sharma in New Delhi

TRADE between Russia and India, seriously disrupted in the past year with the break-up of the Soviet Union, is expected to resume soon on a hard currency basis.

"Rupee" trade, the barter system used by the two countries for three decades, will end. The two nations are to sign a memorandum of understanding this week.

The payments will now be credited and debited to a central account with India's central bank. The bank hopes trade will be balanced so that there is no outflow of dollars.

Mr Gennady Burbulis, the Russian secretary of state, who visited New Delhi this week, said his country stood by the trade protocol signed earlier this year.

For India, the most important exports from Russia are crude oil and petroleum products worth \$650m this year. India has agreed to provide a credit of \$86m to enable Russia to buy four agricultural commodities - tea, coffee, tobacco and spices. Further credits will be made available as the flow of trade increases.

## Airport contract

A UK-Canada consortium, led by British Aerospace and the Ontario-based construction group Ambro Enterprises, has won a \$170m contract to build and operate a new terminal at Prague International airport, writes Bernard Simon in Toronto.

The other bidder was a consortium led by Bouygues, the French construction group, and Lockheed, the US-based airport operator.

## McDonnell picked

South Korea has selected a \$91bn bid by McDonnell Douglas to launch the country's first telecommunications satellite in 1995, writes John Barton in Seoul.

In defeating General Dynamics and ArianeSpace for the contract, McDonnell promised to award 21 per cent of the total to Korean companies.

time since breaking ties with Moscow in 1974.

Mr Lawson said it had pinpointed the oil sector as an area where relatively low investment could make a huge difference in boosting foreign currency earnings.

"I'll be coming back in a month to see if we can sign an agreement that will allow us to put immediate credit into Russia," Mr Lawson said.

He said Russian oil output was crippled by lack of spare parts. The oil industry had the potential to boost Russian export earnings.

In the longer term the agency, which provides guarantees for banks which finance US export deals, aims to help upgrade Russia's neglected oil pipelines, increase refining capacity and boost exploration.

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# Car sales revive after 30-month recession

By Kevin Done,  
Motor Industry Correspondent

NEW car sales in the UK rose by 9.1 per cent in April, the first year-on-year increase in 30 months and the first sign that the market since the Second World War may have ended.

The motor industry warned, however, that the April figures should be treated "with a degree of caution".

New car sales a year ago were already low because of the recession and were further depressed by the impact of the increase in value added tax on April 1 1991, which means that the size of the increase last month could be misleading.

Optimism yesterday was also dampened by the continuing decline in new commercial vehicle registrations, which fell in April by 11.3 per cent from the same month a year ago.

New commercial vehicle sales have suffered a year-on-year fall for 31 months in succession. Some car makers insisted that consumer confidence was showing signs of improvement, however.

Mr Ian Coomber, sales director at Vauxhall - the General

Motors subsidiary - said the April figures reflected what had been happening at the company's dealers. "Consumer confidence has clearly returned after both the Budget and the election and customers are now coming in to buy rather than just to window-shop."

Imported cars took a 55.4 per cent share of UK new car sales in April compared with 52.3 per cent a year ago, while the import share in the first four months was slightly higher than a year ago at 54.9 per cent.

In the first four months this year the French car makers Renault and the Peugeot group, along with BMW of Germany have gained most ground in the UK new car market.

In April alone the Volkswagen group of Germany also increased its sales strongly after a prolonged period of weakness.

Mr Michael Hollingsworth, chief economist of the Society of Motor Manufacturers and Traders (SMMT), said the figures were "clearly encouraging" as the first tangible sign of improvement for 29 months.

New car sales in April rose to 138,106 from 126,596 in the

same month a year ago according to the figures released by the SMMT yesterday.

In the first four months, sales were 6.7 per cent lower at 544,317 compared with 583,318 in the corresponding period a year ago.

New car sales last year suffered the steepest year-on-year decline since 1974, and at 1.68m were 31 per cent lower than the 2.2m achieved in 1990.

Vauxhall forecast that sales for the whole of 1992 could rise by 6 per cent to 1.68m, but this implies an accelerating rate of recovery in the second half of the year following the 11.1 per cent year-on-year decline in the first quarter.

Ford, the UK new car market leader, welcomed the April figures with "cautious optimism". It warned it was already taking significant orders for the key August sales month, however, which could restrain the rate of recovery in the three months from May to July.

The month of August, which traditionally accounts for more than a fifth of annual car sales because of the change in registration number prefix, will be the crucial factor in determining the level of car sales for the remainder of the year.

## Lawyers criticise US role in Gulf war accident

LAWYERS representing the families of nine British servicemen killed by so-called "friendly fire" during the Gulf war yesterday accused the US authorities of preventing the American airmen involved from testifying at the inquest into the killings.

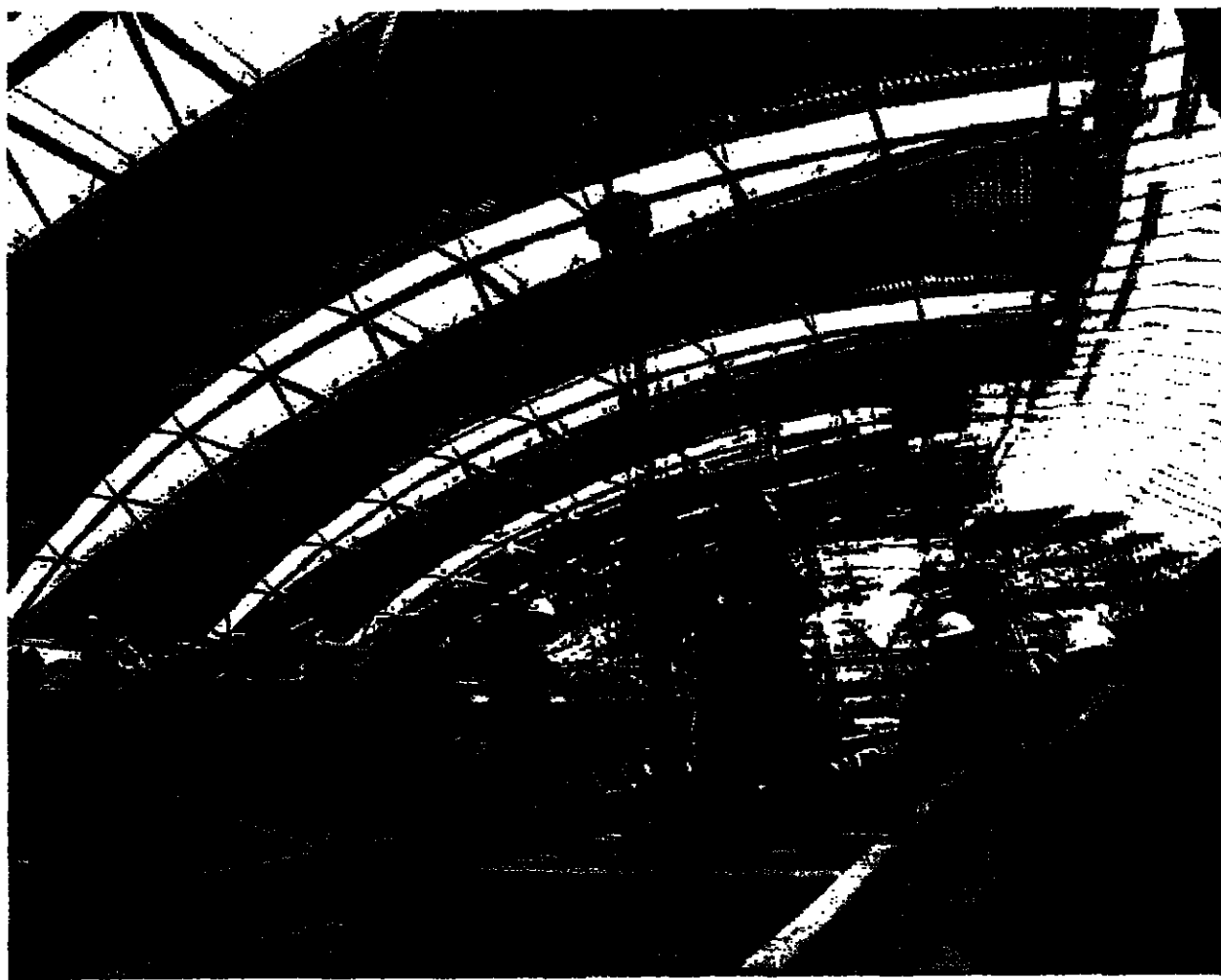
The nine soldiers died when two US A10 aircraft mistakenly attacked a British convoy following the invasion of Iraq.

Speaking on the opening day of the inquest, Mr Geoffrey Robertson QC, representing the families, said: "Because these are British people who died, the American attitude at the moment is that they do not have to co-operate."

The US military authorities have issued a 25-page statement on the incident, which Mr Robertson said showed "staggering discrepancies" between the pilots' version of events and that of the English air traffic controllers.

Statements given by the American pilots "simply could not be true", he said. If the inquest was to reach anything other than an open verdict it was vital to hear from the pilots, he added.

The hearing continues.



Photograph by Ashley Ashworth

Line to the Continent: track laying has started at the international rail terminal, above, which will link the existing London Waterloo mainline station with the route to the Channel tunnel

## Britain in brief



### Strike threat to London Tube system

London Underground could be hit by industrial action following a vote in favour of a strike by members of RMT, the main union involved.

The threatened strike is over the loss of 5,000 jobs from the 21,000 workforce. Changes in grading structures and working practices are also planned. The job losses are due to be phased over three years and there will be no compulsory redundancies, according to management.

### New Channel ferry casts off

Brittany Ferries, the French cross-Channel ferry operator, has taken possession of the largest vessel yet to operate between the UK and France: the Normandie, weighing 27,000 gross tonnes.

The £80m vessel, which makes its maiden voyage on the Portsmouth-Caen route on May 18, carries 2,200 passengers and 630 cars.

### Debit card complaints

The UK's five largest supermarket chains have set up a committee to fight increased charges on credit and debit card transactions imposed by the "Big Four" banks.

Asda, Gateway, Safeway, J Sainsbury and Tesco said they had already made a formal complaint to the Office of Fair Trading about what they claim are unfair trading practices by the banks.

Retailers objected to charges they pay using Switch, the electronic debit card system set up by National Westminster, Midland, and Royal Bank of Scotland.

These appear to have doubled to between 8p and 10p per transaction.

### Office to be sold by tender

The depressed state of the London property investment market has prompted Regalian, the property developer, to adopt the unusual tactic of selling a office block by tender.

The developer hopes to choose four potential buyers to make bids for Red Lion Court, a office building in Southwark, near the City of London.

The 128,500 sq ft building, which is let to Lloyds Banks, has a reserve price of £45m. In 1989 Regalian unsuccessfully tried to sell the property for £55m.

### Tourist resorts receive boost

Six of England's leading seaside resorts are to receive £1.7m to improve facilities, according to the

English Tourist Board (ETB). The investment will go to Brighton, Blackpool, Eastbourne, Skegness, Weymouth and Weston-super-Mare.

### Beer output falls by 3.5%

Beer production in the 12 months to the end of February fell by 3.5 per cent. The Brewers' Society said that the output of 37.1m barrels reflected continuing depressed sales.

### BA promotion

British Airways has launched a year-long promotional campaign, costing £17.5m, to increase business class traffic.

### British Gas under pressure

The government turned up the heat on British Gas with an announcement that it would introduce more competition into the gas market earlier than expected.

Mr Tim Eggar, minister for energy, indicated he would consider opening the household gas market to rival suppliers in May next year - three years sooner than expected.

### Butchers may close 600 shops

Dewhurst, which runs the UK's biggest chain of butchers, will today reveal details of a substantial rationalisation of its 1,000 stores. The company, part of the privately-owned Vestey empire, refused to confirm or deny reports that it planned to close up to 600 shops with the loss of 1,000 jobs.

### 'Quantum leap in pig breeding'



The exclusive Cafe Royal in London became a pig pen yesterday. It was the venue for the National Pig Development Company to show off its new Anglo-Chinese hybrid, the Manor Meishan (above).

Lord Plumb, MEP and former president of the National Farmers Union, described the hybrid as a "quantum leap in pig breeding". It combines the astonishing reproductive performance of the Meishan - each sow has 16 piglets per litter from two or three litters a year - with the lean meat characteristic of the British Large White and Landrace breeds.

The Manor Meishan looks smooth and sleek, without the heavy folds of skin characteristic of its Chinese ancestors. But like them it has 16 teats - and sometimes even 18 - to accommodate its large litters. A typical European pig has 12 teats.



## NEWS: UK

# Government to impose tight spending limits

By Ivor Owen,  
Parliamentary Correspondent

GOVERNMENT ministers were yesterday warned to expect hard bargaining with the UK treasury over public spending as they negotiated their budgets for the next financial year.

Mr Michael Portillo, making his first House of Commons speech, as chief secretary to the Treasury, promised to keep the "firmest grip" over the total of public expenditure when treasury officials begin bi-lateral discussions next week with government departments.

Speaking on the second day of the debate on the Queen's Speech, the government's new legislative programme, he underlined the government's commitment to reduce the share of the national income taken by the State and to balance the budget over the medium term.

Mr Portillo said medium term policy would be designed to ensure that the convergence criteria for the member states of the European Community agreed at the Maastricht summit were met. Taxes would be reduced "when it is prudent to do so".

Mr Portillo stressed: "Unlike the Labour party we do not

believe in the inexorable growth of reach and size of the State. Nor do we believe that the State can and should try to solve all our problems".

He angered opposition MPs by taunting Mrs Margaret Beckett, Labour's finance spokeswoman who hopes to become Labour's deputy leader, over her role in steering the party to its fourth successive election defeat by framing a shadow budget requiring a 57bn tax increase.

The government's determination to control public spending and to conduct its business prudently did not simply arise from a desire for efficiency and sound economic policy.

Responding to a challenge from Mr Dennis Skinner, the Labour MP, the chief secretary said he had "no reason to change" the budget forecast that the public sector borrowing requirement for the current financial year would total £28bn.

Mr Portillo said the government had been returned to power because it had gained the voters trust by showing that it could reduce public borrowing, end the inexorable rise in public expenditure's share of national income, and bring about a massive reduction in personal taxation.

## Major pledges to protect EC rebate

DOWNING Street signalled yesterday that Mr John Major is ready to veto any attempt by its European Community partners to reduce the £1.5bn rebate which Britain receives on its contributions to Brussels.

Senior ministers have been discussing the implications for the rebate of plans by the Commission to restructure and expand the Community's financial base. Detailed proposals from Brussels are expected within the next few weeks.

Whitehall officials said that

Mr Major, who faces the prospect of a small but noisy rebellion by some Tory MPs over legislation to implement the Maastricht treaties, would block any changes unless the British rebate was protected.

The government also published a so-called short bill yesterday which will implement the Maastricht agreement on economic and political union. The bill makes clear that a separate decision by parliament would be required before sterling could be absorbed into a single European currency.

## Anglo-Dutch drug merger raises fears of monopoly

By Robert Rice,  
Legal Correspondent

ONE of Britain's largest pharmaceutical wholesalers is to be asked to divest part of its stake in the UK business of Medicopharma NV, the Dutch pharmaceutical wholesaler, on the ground it has stifled competition.

The move follows a report by the Monopolies and Mergers Commission (MMC) which decided the merger in November 1991 of Medicopharma's UK operations into those of AAH Holdings was likely to operate against the public interest.

Mr Michael Heseltine, trade and industry secretary yesterday instructed Sir Gordon Borrie, director general of fair trading to seek appropriate divestment undertakings from AAH Holdings.

The MMC decided the merger had led to a reduction in competition in the Grampian and Highland regions of Scotland, that was significantly greater than would have occurred if Medicopharma's UK subsidiaries had been placed in receivership.

The commission did not consider competition would be significantly affected at national level or in areas served by the other two depots of Medicopharma UK acquired by AAH in southern England.

The MMC recommended that AAH should be required to divest a business approximating as closely as possible to the business carried on by Medicopharma UK from its Aberdeen depot immediately prior to the acquisition.

AAH and UniChem are the two largest UK wholesalers of pharmaceutical products accounting for just over 60 per cent of sales of all pharmaceuticals in 1990. AAH had 30 per cent of the market valued at £2.84bn. Medicopharma UK was the third largest wholesaler in 1990 accounting for 8 per cent of the market.

AAH said yesterday it was disappointed that the acquisition had been referred to the MMC but welcomed the Commission's findings that there was no material effect on competition at a national level or in most of the UK.

## Tougher stand urged on pension fund frauds

By Norma Cohen

PENSION funds, as major shareholders in British companies, must take a more active stand in order to prevent more Maxwell-style frauds, a Bank of England official told a pension fund conference yesterday.

Mr Pen Kent, director of the Bank of England for finance and industry, told the National Association of Pension Funds (NAPF) meeting in Glasgow that its members "are not standing up to be counted." Shareholders too often failed to exercise their right to vote, he said, and bear some responsibility for failing to insist on curbs on the late Robert Maxwell.

Furthermore, shareholders have not contributed enough to the debate over what companies should disclose in their corporate accounts. "We need to hear more from users of accounts about what is currently provided," he said.

Mr Kent said that although there is "no such thing as a risk-free society" there is a need to tighten regulation of the investment industry.

Also at the conference, NAPF chairman Mr Brian McMahon outlined the trade group's support for pension reform. "The days are gone, indeed if they ever existed, when this association could say that everything is fine, nothing wrong with the way

we run our schemes, and especially nothing wrong with the way I run mine," Mr McMahon said. "Maxwell has cast a giant shadow over us."

Among other reforms, the NAPF is studying their feasibility of a compensation arrangement for pension scheme members similar to that available to private investors.

Other reforms endorsed by the NAPF include requiring boards of trustees to offer equal representation to employers and members and a requirement that auditors certify that the composition of trustees has been maintained at all times. He also urged that schemes be required to

pay for trustees' training. Law courts and politicians are increasingly challenging companies' rights to appropriate pension fund surpluses for their own benefit, a leading pensions lawyer told the conference. Mr John Cunliffe, a partner at McKenna and Company, called for clearer laws to end ambiguities over the ownership of surpluses.

"It is unacceptable to leave the ownership of assets worth millions of pounds in limbo. We need a clear legal framework to determine who owns the surplus," he said at the yesterday's conference.

Mr Cunliffe said that until the question of surplus ownership is settled it will be impos-

sible to draft new legislation to safeguard pension-fund assets.

Earlier this year a cross-party social security parliamentary committee recommended a wide-ranging package of measures to safeguard pension funds, following the disappearance of some £60m from pension funds controlled by the late Robert Maxwell. But the committee stopped short of offering a view on the ownership of pension fund surpluses, saying that question should be studied further by a top-level commission.

Mr Cunliffe said that pensioners appear increasingly to hold the view that pension fund surpluses belong to members, not the company.

## US bank sues council on interest rate swaps

By Raymond Hughes,  
Law Courts Correspondent

A US BANK yesterday emerged as the latest plaintiff against a London council which incurred losses through an interest rate swaps scheme.

NationsBank of North Carolina - formerly NCNB National Bank of North Carolina - is suing the south-west London Borough of Hammersmith and Fulham for \$95,000, plus interest and costs following a series of protracted legal disputes between the bank and local authorities over the issue of swaps.

The litigation stems from the House of Lords' ruling in January last year that all swaps deals entered into by local authorities were void as being outside councils' proper legal powers.

Mr Robert Englehart QC, representing NationsBank, said the bank had been involved in two interest rate caps transactions with Hammersmith, in which it had been intermediary between the council and Midland Bank and Salomon Brothers International.

Mr Englehart explained that a cap buyer paid a lump sum premium to the seller.

In return the seller agreed to make payments to the buyer if a variable interest rate such as Libor exceeded the fixed rate in the contract.

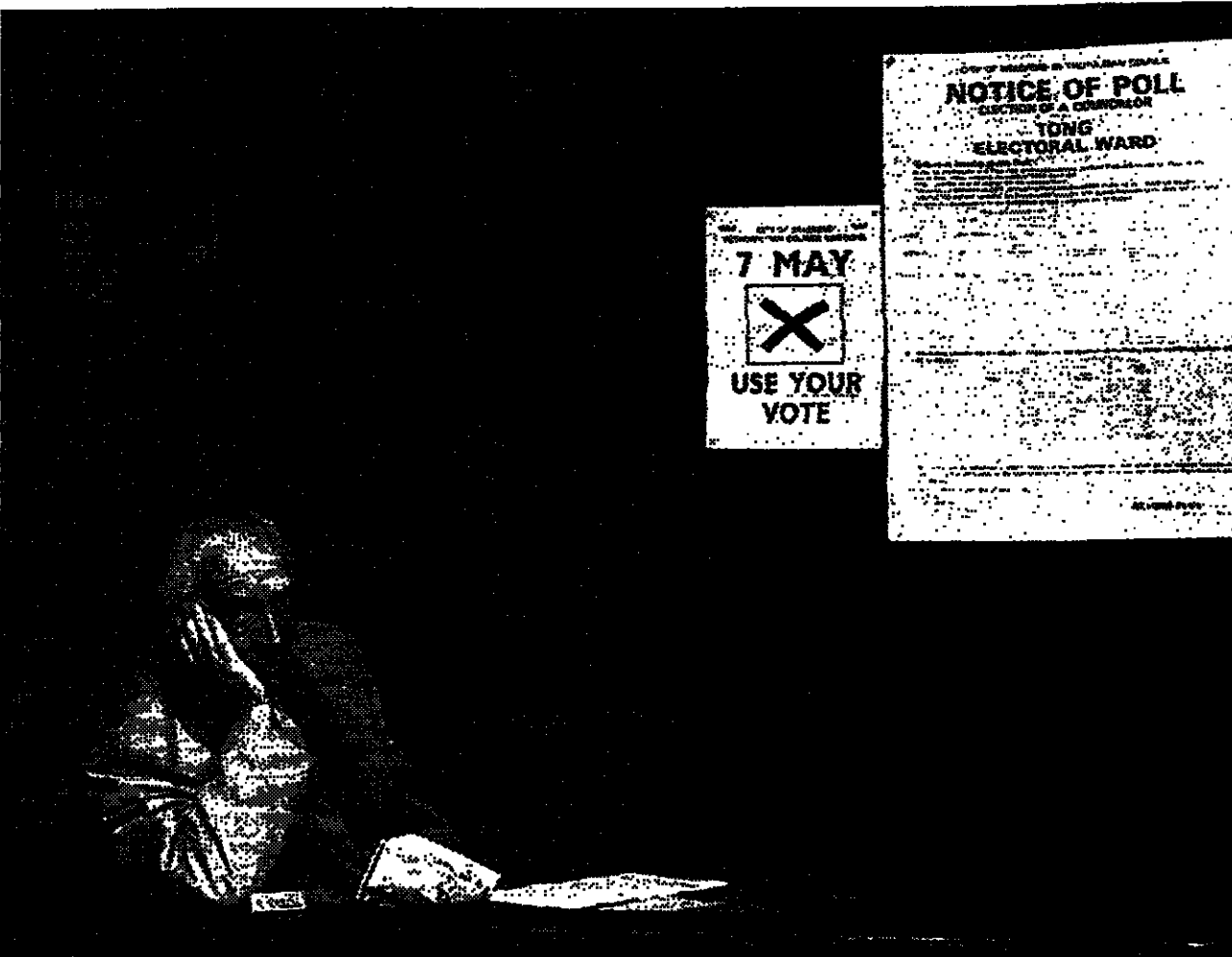
NationsBank had received no payments from Hammersmith but had honoured back-to-back transactions in which it had sold the caps to Midland and Salomon Brothers.

The result had been that NationsBank had lost over £1.75m instead of making an \$81,000 profit.

Hammersmith, which had not had to honour its contracts because of the Lords' ruling, now contended that it was entitled to hold on to the premiums paid by NationsBank, giving it a "windfall profit" of £306,000.

Mr Englehart said it was likely that if NationsBank failed in its claim "no other bank will succeed in any swaps cases."

The hearing continues.



ELECTION apathy was expected to deter many people from voting yesterday in local government elections in England, Scotland and Wales.

Up to 23m people were entitled to vote but election organisers - including the polling official pictured above at Bradford in northern England - expected apathy could lead to a poor turnout in the 207 districts where polling took place. When council seats were last fought in 1988, the Labour party made more than 100 net gains, the Tories gained four while the centrist SDP-Liberal Alliance lost 75.

## Construction industry no longer regarded safe as houses

Diane Summers examines claims that health and safety regulations are ignored in parts of the UK building trade

AN EVIL looking hook is dangling from a piece of frayed rope. The contraption is supporting a plastic dustbin full of building materials which is being hauled by workmen up and down the outside of a three-storey building in North London.

A short distance down the road, Mr Tim Small, Her Majesty's Inspector of Factories, observes the scene. "This is a fairly typical set-up. It's cheaper to use old dustbins but they're not designed to be loaded like that," he says.

The work in progress is a

re-roofing job, involving the addition of an extra storey to the building.

Such work is among the most dangerous: one in five of all deaths in construction itself the most dangerous of occupations, occurs during roofwork. About three workers a month are killed falling off roofs and numerous passers-by are hit, sometimes fatally, by falling materials.

Elsewhere in Europe construction provides just 8 per cent of total employment but accounts for 16 per cent of serious accidents. Fatal accidents in construction occur at

Britain's Health and Safety Executive yesterday warned the construction industry that it was mounting a safety blitz on construction involving roof work.

Inspectors will order building sites to a standstill and take legal action in serious cases where safety rules are being breached, said the HSE. Roofers are the largest single occupa-

three to five times the rate they do in industry generally: deaths in the UK, France, Germany and Spain total 860 a year.

EC directives aimed at tightening up site safety are in the pipeline and this year has been declared the year of safety,

tional group killed in building accidents - construction itself is the most dangerous of all industry. Most roof work is done by about 7,000 contractors who provide work for 30,000 roofers. The sector is difficult to regulate because about three-quarters of these workers are self-employed and working for companies of three people or less.

hygiene and health protection at work by the European Commission, with construction - and its most dangerous component, roofing - as priority areas.

It is because of these statistics that the Health and Safety Executive is "blitzing" building

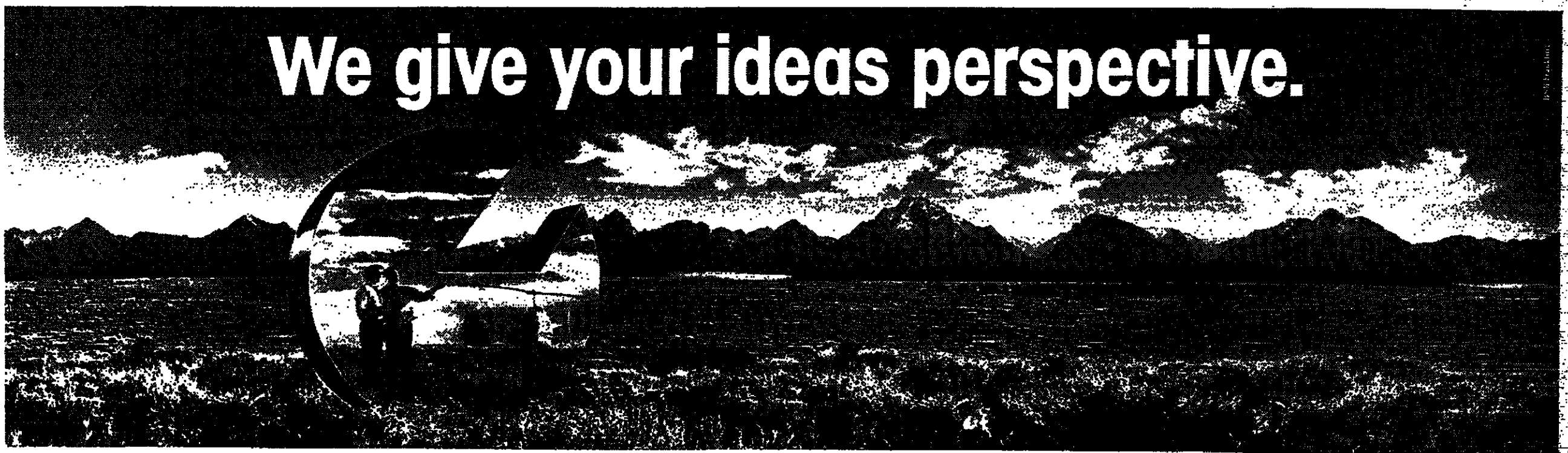
est period in the roofwork industry.

Outside the north London building, meanwhile, a labourer admits they were cutting corners all round on this job. When the manager arrives Mr Small delivers a lecture on the dangers of improvised hoisting gear. A legal notice is served forbidding the further use of the dustbin and hook arrangement. The bosses' attention is caught by the phrase "fine of up to £20,000" if the legal notice were to be ignored.

It is the sixth time in the week that Mr Small has served

a legal notice at a construction site. He says everyone is impressed if you can point to an increased number of notices served and more prosecutions than the last year. But he has real reservations about the time consumed in bringing cases to court.

"It's not always the best use of time," he says. "There might be a £150 fine for not wearing a hard hat and the magistrate asks why you're picking on the guy. When you're in the office preparing paperwork for a case, you're not out there where you should be, stopping the things that are dangerous."



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Lucy Kellaway meets the dapper Gavin Laird in Peckham

# Social engineer who doesn't mind mugs



MY OFFICE

The Victorian facade can be seen from a long way down the Peckham Road, incongruous among south London's council estates and video shops. The Amalgamated Engineering Union's purpose-built headquarters is now restored to its former red brick splendour, with a bright green lawn and flower beds leading up to its front door.

Yet Gavin Laird, the no-nonsense general secretary, has shunned the grand old Victorian rooms. His office is an undistinguished L-shaped space in a new block at the back.

From the room itself, and from his account of what he does there, you would not guess you were visiting a trade union chief. Rather, you might think the dapper and direct Scot was the boss of a medium-sized company — one committed to efficiency and to cost-cutting. Indeed, this sparring partner of British engineering companies is modernising his organisation in exactly the same way that they are struggling to update theirs.

The aim is to make his unwieldy machine with its 1,400 branches and

19th century ethos operate more smoothly. Since he became general secretary, he has cut the headquarters staff from more than 300 to less than 100. "In 1982 there was not a single word processor in the building. Now there is not a single typewriter," says Laird.

At every time he said "members" you heard "shareholders", you would be impressed at how accountable this boss feels. "Mine must be an office that the members can feel proud of," he says. "After all, it is their property." The room is more than respectable, but with its mass produced furniture and functional lights, members need not feel their money has been spent too freely.

When the building was refurbished five years ago, Laird insisted that his office was done last. "I was assumed that a trade union had its staff working in such Dickensian conditions. You should have seen the toilets!" These days he positively recommends a visit to the ladies — which turn out to be tiled, with basins and cubicles so remarkable that you wonder what they must have been like before.

In his own room, Laird has let the builders have free run with the decor, but seems happy with the institutional result, and the little signs telling smokers to empty their ashtrays after them. "I'm not

fussed", he says. However, there are a few things in the room he is fussed about.

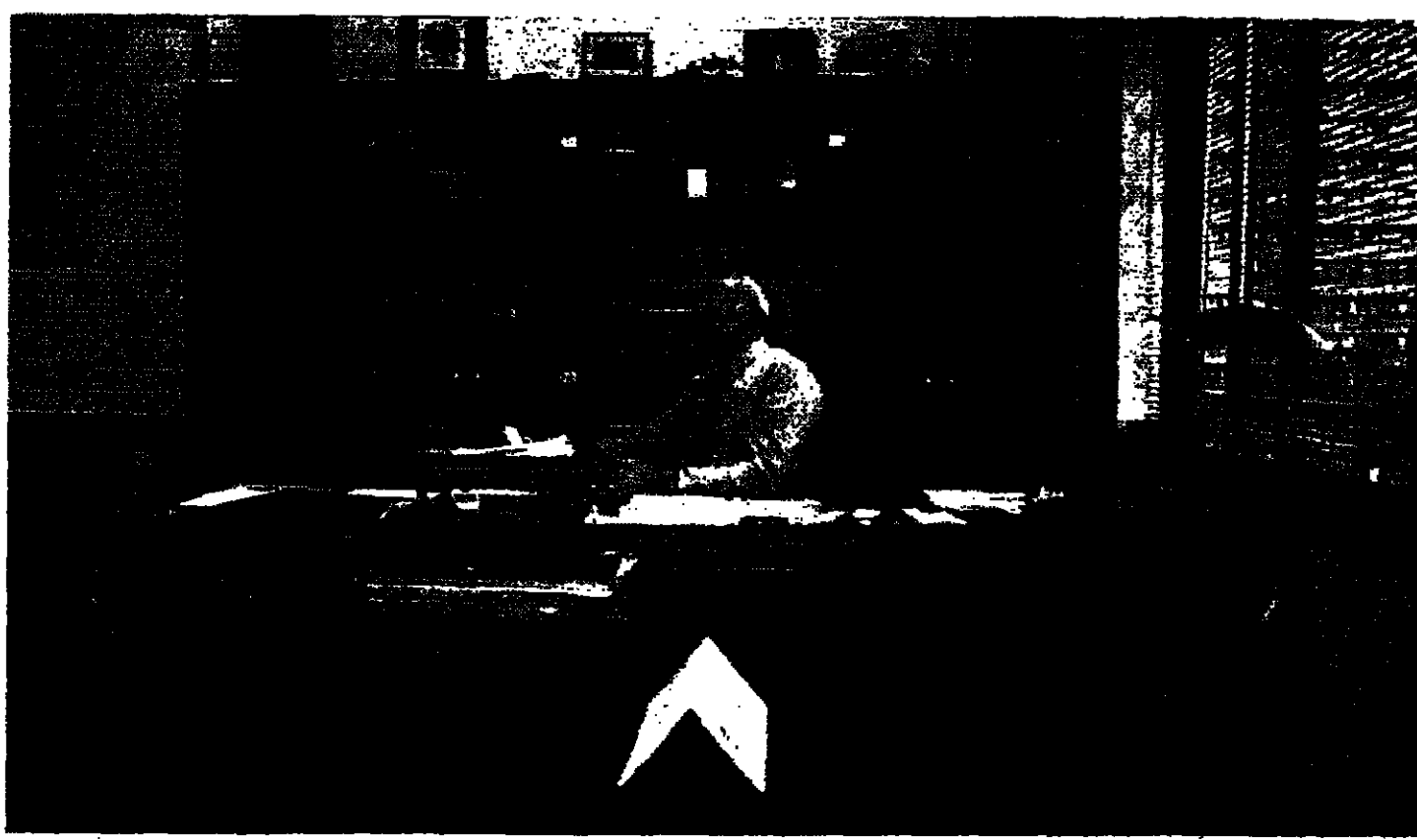
The first are his pictures. Facing his desk is a Lowry-esque painting of a Glasgow tenement, which reminds him of the place he was born. There is the picture of a grim-faced worker with his tools, painted by a joiner at the Swan Hunter shipyard, and a whole collection of sentimental postcards that he bought from a street artist in Jerusalem.

Another prized item is his desk, which Laird uses as further evidence of how he supports his members. The clumping, metal-framed bit of furniture was made by the men at Vickers — at a competitive price, he adds hastily.

Above all, there is his music. In the cabinet behind his desk is a sleek CD player — "Bang and Olufsen" he announces proudly. "Listen", he says, putting on a piece of Mozart, leaning back in his chair and sighing.

This is a ritual he goes through every morning at 7am, when he starts his day. Laird works hard and is happy to let you know he is in the office for some 12 hours a day and takes work home in the evenings and at weekends.

Outside sit his secretary and PA, of whom he is both complimentary and demanding. A tray of coffee is



Gavin Laird: "Mine must be an office that the members can feel proud of. After all, it is their property"

brought in, but Laird objects: "I'm getting a cup! I never have a cup, I'd have preferred a mug". Evidently this is no joke. A few minutes later his PA returns bearing a mug of coffee.

When not making coffee, the secretary and PA spend the several hours sorting through the several hundred letters Laird receives every day, bringing in the bundles that need

his attention. "Let's look" he says, turning to one of the seven plastic trays on his desk.

"This is a letter of complaint from a district where we are closing an office and they don't like it... A consultant wants to give us something for nothing — which would cost us a fortune... A trade union wants to see me about redundancies... Leicester Business School

would like to know our views on industrial relations..."

He skims through the pile efficiently. Despite his insistence on bringing the old organisation up to date, Laird himself relies on more old-fashioned methods. He used to have a computer in his room but says he was "too stupid to be able to use it".

Much of his time is spent a long

way from his office. Seven weeks a year he is at conferences, and at least once a month he visits a factory, the further from London the better. But his primary job is back in Peckham where he is struggling with the curious target of making himself redundant. "My aim is to make this organisation systematic, so that the day I get knocked down by a bus, it does not matter."

## Time comes to mind corporate Ps and Qs

Andrew Jack reports that an increasing number of British companies is introducing ethical codes

The idea of ethics in business might raise wry smiles from sceptics, but a growing number of companies is embracing the idea — at least on paper.

A survey\* of 164 leading British companies published earlier this week showed that 29 per cent had a written ethical code last year, compared with 18 per cent in 1987.

The codes tend to cover areas such as obligations to employees, customers and shareholders, and responsibilities to suppliers and the community.

The Co-operative Bank courted publicity with its announcement this month that it would not do business with organisations involved in a series of activities.

Many companies have been quietly developing policies over a number of years, including Esso, sponsor of the report, which has had an ethical code since 1977. In

the US, by contrast, one study last year suggested that 84 per cent of companies have written codes.

Stanley Klier, director of the Institute of Business Ethics, a corporate think-tank which produced the British survey, argues there are at least three reasons why ethical codes are becoming more widespread in Britain.

Companies are recognising the need to be seen by their shareholders to be ethical; they are responding to pressure from graduate recruits who are eager to discover a prospective employer's attitudes; and also to peer pressure from competitors, as a growing number

embrace ethical policies. "I think good practice always advances by a mixture of altruism and self-interest," Klier says. "But if it results in a more ethical stance, the motive doesn't matter."

What is of more concern, however, is how seriously companies really take these issues. Without a deep-seated commitment beyond self-interest, what is the likelihood that they will abandon the ethical bandwagon as a new fad emerges?

Unless the policies are spelled out in some depth, with a clear strategy for ensuring they are implemented and enforced, they may be all but useless.

John Drummond, director of Integrity Works, part of Communication Works, a London-based consultancy, argues that the "de-layering" of modern organisations and the greater delegation of decision-making means that many more employees are being confronted by ethical choices than ever before.

Yet the survey found that only about two-thirds of the British companies with a code went into sufficient detail on policies, examples and action to be taken to make them achievable. Only a very small number demonstrated any means of evaluating how effective their policies were in practice.

Lord Laing, president of the Institute, launched a code as chairman of United Biscuits in 1987. He made it a requirement that the company's auditors informed the board if they detected anything which infringed the ethical policy. But that is a rare exception.

British subsidiaries of North American companies tend to take the subject most seriously. Unilever, for example, has a full-time corporate ethics officer with a small staff, responsible for monitoring and enforcement, and a widespread training programme.

Each year, all managers and staff involved in buying or selling are

asked to sign a pledge that they have honoured the ethical code, and to disclose any breaches. There is also an ethical hotline for all employees.

Even with these precautions, Chris Cherkas, director of human resources for Unilever in the UK, concedes: "It's very difficult to say what an ethical code of practice has prevented. But its existence may have stopped things happening."

Ronald Berensheim of the Conference Board, a New York-based business research service, who has researched business ethics in the US over a number of years, says there are at least three steps to

developing an effective corporate ethical policy.

● The drafting of the code should be participatory, including all levels of employees in discussions to gain an understanding of the corporate culture and values.

● Everyone should receive a copy of the code and be involved in discussions on its meaning and implementation.

● Any breaches in the code should be reported and discussed internally, so that staff are aware that it is, as he says, "a living document".

Given that organisations and values constantly change, Berensheim then adds a fourth point. ● "When all that is done after about three years," he says, "companies should probably start the process all over again."

\*Business ethics and company codes. IIS Institute of Business Ethics, 12 Palace St, London SW1E 5JA

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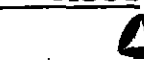
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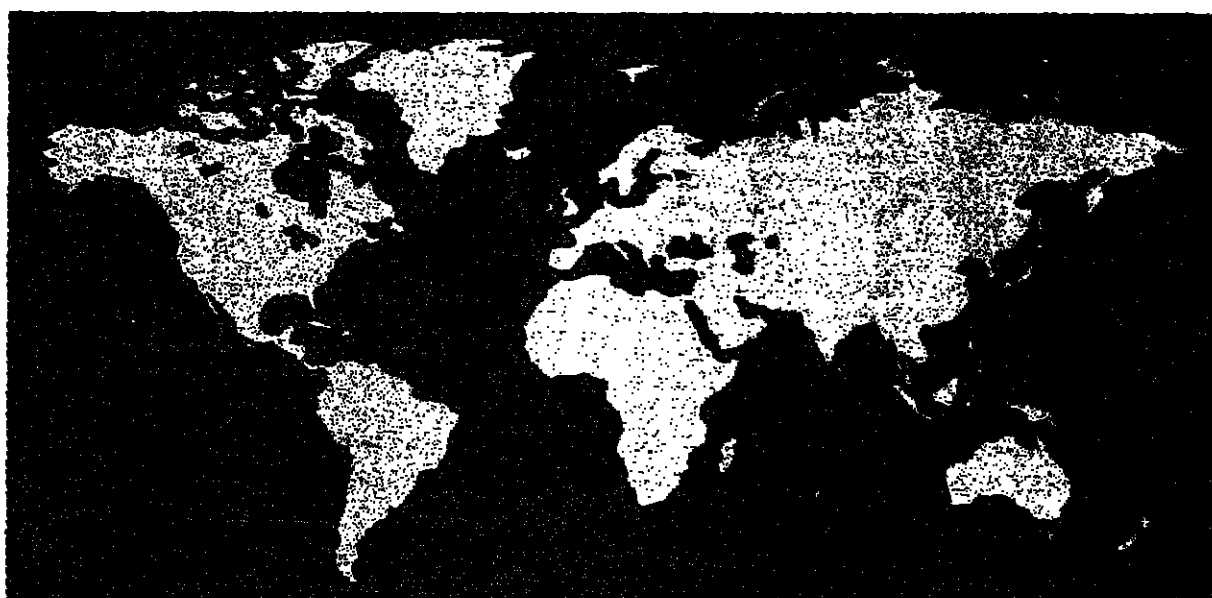
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## TECHNOLOGY

# Pick of the designer crop

Victoria Griffith explains why genetically altered food will taste better than the real thing

The US biotechnology industry is moving closer to overcoming the regulatory barriers that keep its products off supermarket shelves.

The Department of Agriculture has said it should be ready to publish over the next few weeks a new set of guidelines for genetically engineered food, one of the biggest areas of biotech research.

Designer food - which is created by altering the genetic structure of fruits and vegetables - has long been talked about, but the technology is no longer a futuristic dream. Some companies have already developed marketable goods, and say they are just waiting for federal approval to launch their products.

The Bush administration took a step towards setting up a regulatory framework in February this year, when it issued a set of ground rules for the biotech industry. The guidelines stressed that in order to block the development of such products, strong evidence of environmental harm would have to be presented.

"The most important thing about the document was that it seemed to support the idea of genetically engineered food," says Suzanne Shaw of Du Pont, which is one of several companies working on a new tomato. "It was seen as a green light for the industry."

If all goes according to plan, designer foods may become a familiar item at grocery stores. Boasting superiority in flavour, texture and durability, these products could change the way we eat.

Some of the foods which could soon grace our tables are better-tasting tomatoes and melons,

unbruisable potatoes and natural margarine. The product likely to hit the market first is a new tomato made by Calgene of Davis, California, which could be on the shelves as early as next year.

The tomatoes, already being cultivated on farms in Florida, California and Mexico, have been genetically altered so that they no longer produce the rotting enzyme polygalacturonase. That means the tomato can stay on the vines longer, and vine-ripened tomatoes taste better. The technique also enables farmers to cultivate strongly flavoured varieties which they would usually ignore because of excessive softness.

ICI, the UK chemicals group, is also carrying out large-scale field trials in the US of a non-rotting tomato. If all goes well, this will reach the market in 1994-95, says Keith Pike, public affairs manager for ICI Seeds. "Beyond that we have a follow-on programme, using other genetic constructs in the tomato which appear to influence spoilage and flavour."

Pike says ICI is also working on several other fruit and vegetables. "We believe we have the widest and deepest programme of anyone," he says.

With the regulatory issues closer to being resolved, companies are investing huge amounts of money into the development of designer food. "As the regulatory structure becomes clearer, companies are getting more excited about it," says Shaw. "And there are a lot of good things for consumers which will come out of this."

The potential market for these



Tomatoes should be the first 'designer' food to reach supermarkets

products is huge. The potato business in the US alone is worth about \$1.7bn, according to Geoff Keyes, head of business development at Monsanto.

The company is trying to develop a potato which would have more carbohydrates and less water. "That would mean using less oil in the cooking process for fries and chips,"

explains Keyes. "Now, you have to use oil to remove the water from potatoes." The result should be lower-fat potato products.

Calgene believes it can earn \$500m a year with its new tomato. According to Roger Salquist, the group's chairman and chief executive officer, a patent on the product will guarantee the group a large

portion of the \$3.6bn he estimates bio-engineered food will generate annually by the end of the decade.

The company believes that sort of revenue potential will more than justify its expenditures in the area. "We've sunk \$15m into bio-engineered food over the last few years," says Salquist. "But we don't consider that a very high figure. We put \$20m into research on the tomato, and when you consider that we may bring in \$500m a year on that product alone, the investment has been very small."

Calgene is also developing other products, such as cooking oils which would contain no saturated fats. That market, according to Salquist, will be even more profitable than tomatoes, with a \$700m a year revenue potential.

The US Department of Agriculture is getting in on the act, too. In California, the USDA has put William Belknap in charge of a programme to develop a potato which would not be susceptible to black spot blight. Belknap believes that the technology could save the industry \$100m in annual losses. Efforts are also under way to make soybeans, maize and other products immune to disease.

But people in the industry say that consumers should not expect supermarkets to fill up immediately with designer products. "Only a few foods are ready to be marketed," says Belknap.

"It's not easy to get the effect you want. We have to test our potatoes in the fields before we can be sure that it's a viable product. Because spring only comes once a year, that's a slow process."

tiny holographic lenses in the photosensitive screen. These, using two television projectors behind the screen, will give the illusion of depth by creating a moving stereoscopic image. Initially, however, special glasses will need to be worn by the viewer.

True three-dimensional television, or holograms in real time and not just in instrumental panels, are still years away, says Jeremy Coupland, co-ordinator for the Institute of Optical Engineering at Loughborough University of Technology. For the immediate future, it seems the only practical use for holograms is likely to be on credit cards. Keep an eye out for Bugs Bunny.

Steven Sansino

## Holograms in a new light

cal packaging. But some applications offer greater benefits for industry. At a recent seminar on advances in the manufacture of holographic materials at Loughborough University, a British Gas researcher expressed interest in capturing transient events, such as laboratory explosions, on holograms.

Unlike the wire-frame models of car bodies commonly modelled on computers, explosions and shocks to the flow of gas through a pipeline cannot be captured in this way. Holograms will allow them to be

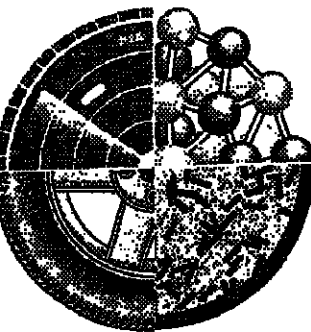
reproduced, analysed and measured in controlled conditions.

Holograms can also be made like semi-silvered mirrors, reflecting images and data from a hidden instrument panel, but remaining transparent. Japanese car manufacturers are among many investigating the possibility of using a pop-up holographic screen in front of the driver to highlight dashboard data such as speed and petrol consumption. Other research is aimed at projecting the data or maps on the inside of the curved windscreen. A similar technique could be used

to provide instrument panels in aircraft. British Aerospace, GEC Avionics and Crosfield Electronics have all expressed interest in the use of holograms for instrumentation such as altimeters, for example.

The most significant step forward in holographic research, however, will come when moving holograms can be displayed: television screens offer potentially the most demanding application. Sharp Electronics and Loughborough University are among many organisations working on three-dimensional television. One idea is to create an array of

## Worth Watching - Paul Taylor



### Laying cable was never so easy

Installing or moving video-based applications like dealer board systems in financial services companies is prohibitively expensive.

Now Amulet, an Exeter-based company, has developed an adapter which allows video systems to be run over high-quality telephone cable. Under a marketing agreement with Amulet the new system is available from Case Cabling, a subsidiary of network specialists Dowty Communications.

The video adapter requires no external power supply and simply plugs into the video monitors at one end. The system provides a brighter and sharper picture than the traditional triax cable over long distances.

The cost savings lie in the initial installation and in the reduced price of subsequent moves or changes. Alterations to the system are a matter of "plug and patch", completed in minutes without skilled staff or any cable laying. Case Cabling: UK, 0628 810818.

### Binoculars marvel at the landscape

In the past 90 years the design of binoculars has changed very little, but their use has sometimes been limited by the narrow field of view which makes it difficult to find or follow fast-moving objects.

Mike Freeman, who heads Optics and Vision, a consultancy company based in Denbigh, Wales, believes he has found a solution with a new design of binocular which gives a wide field of view - more than twice that of standard binoculars - and up to 12 times magnification. The breakthrough was achieved using a curved mirror system

to fold the light path and correctly position the image. This replaces glass prisms which are much heavier and expensive to produce. Optics and Vision: UK, 0745 815835.

### Removing lead from the recipe

Ingredients usually found in indigestion tablets have helped Cookson Group, the international materials company, to launch an advanced range of unleaded glazes and colours specifically aimed at the tableware industry.

In California every piece of crockery made with traditional lead glazes and colours has to carry a health warning. "What we have done is to find a substitute for lead and therefore secure the market for the future," said Cecil Hancock, managing director of Cookson Ceramics. The new glazes and colours, devised by a team of ceramists, chemists and physicists, are based on bismuth and alkaline borosilicates. They come in either liquid or powder form and look identical to their leaded counterparts. Cookson Ceramics: UK, 0782 599111.

### Processed shark fin on the menu

No gourmet Chinese dinner is complete without a dish of shark's fin. But preparing the delicacy is a long, tedious and labour-intensive task.

Traditional preparation takes many hours and involves soaking the shark's fin several times before removing the scales and sand with a knife. After that the shark's fin is deboned and the prized stringy ligaments are removed ready for cooking.

Nels Elvig, a technical service manager with Novo Nordisk, the Danish pharmaceuticals and enzymes group, stumbled across the problem a year ago during his chats with local businessmen and began to experiment in the company's laboratory.

He discovered that shark's fin could be soaked in a shorter time with less effort if it was soaked in a proteolytic enzyme called Neutrase. The procedure is simple, effective and hygienic. Despite initial hesitancy, processed shark's fin has found growing acceptance from top chefs in Malaysia. Novo Nordisk: Kuala Lumpur, 603 230 3267.

## FT LAW REPORTS

### Company can pay for diesel delivered before liquidation

DENNEY v JOHN HUDSON & CO LTD  
Court of Appeal (Lord Justice Fox, Lord Justice Russell and Lord Justice Staughton): April 9 1992

PAYMENTS MADE in good faith by a company in the ordinary course of business after commencement of a compulsory winding-up in respect of supplies delivered before presentation of the winding-up petition, may be validated by the court if there is a possibility that they benefit the company and its unsecured creditors in that they ensure that further deliveries will be made by the supplier thus enabling the company to continue its business.

The Court of Appeal so held when dismissing an appeal by Mr LK Denney, liquidator of the company SA & D Wright Ltd, from the decision of Judge Davidson QC that payments made by the company to suppliers of diesel, John Hudson & Co Ltd, after presentation of a creditor's winding-up petition, were not valid.

Section 322 of the Companies Act 1985 (re-enacted in section 127 of the Insolvency Act 1986) provides: "In a winding-up by the court, any disposition of the company's property... made after the commencement of the winding-up, unless the court otherwise orders, is void."

LORD JUSTICE FOX said the company carried on business as a haulier. Hudsons was a supplier of fuel oil.

In early spring 1984, Hudsons became concerned about the company's payment record. In May of that year, it put the company on terms that it must pay for previous deliveries before delivery of new supplies. That was applied in practice thereafter.

On June 27 1988, a petition for the compulsory winding-up of the company was presented by a creditor. At that time, the company owed Hudsons £17,132 under three invoices, numbers 437706, 437927 and 438233, dated June 2, 11 and 24 respectively.

On July 7, the company paid

Hudsons £12,859, which settled invoices 437706 and 437927.

On July 10 the petition came to the notice of a director of the company, but it continued to trade.

On July 17, the company paid Hudsons £4,214 in settlement of invoice 438233.

On July 24, the petition was advertised in the Gazette. Between July 27 and October 2, various invoices were delivered by Hudsons and sums paid by the company for fuel oil supplied.

On October 15, an order for the compulsory winding-up of the company was made. On December 17, the liquidator was appointed.

On May 19 1989, the liquidator applied for a declaration that the payments of £12,859 and £4,214 made on July 7 and 17, constituted "dispositions of the company's property" which were void under section 322 of the Companies Act 1985.

Judge Davidson QC made an order that the two payments be not avoided. The liquidator now appealed.

In *Re Grays Inn Construction (1989) 1 WLR 711* the following propositions were approved: (1) The court's discretion under section 322 was entirely at large, subject to the general principles which applied to any kind of discretion and also to the limitation that it be exercised in the context of the statute's liquidation provisions.

(2) The basic principle of law governing liquidation of insolvent estates was that assets would be distributed *pari passu* (in equal proportion) among unsecured creditors at date of bankruptcy.

(3) There were occasions, however, when it might be beneficial not only for the company but also for unsecured creditors, that it should be able to dispose of some of its property after the petition had been presented, but before the winding-up order was made. Thus, it might sometimes benefit a company and creditors that it should be able to continue business in its ordinary course.

(4) In considering whether to make a validating order, the court must always do its best to ensure that the interest of unsecured creditors would not be prejudiced.

(5) The desirability of the

company's being enabled to carry on its business was often speculative. In each case, the court must carry out a balancing exercise.

(6) The court should not validate any transaction which might result in pre-liquidation creditors being paid in full at the expense of other creditors, in the absence of special circumstances. If, for example, it were in the interests of the creditors generally that the business should be carried on and that could only be done by paying for goods supplied to the company when the petition was presented but not yet paid for, the court might exercise its discretion to validate payment for those goods.

(7) A disposition carried out in good faith in the ordinary course of business at a time when the parties were unaware that a petition had been presented would usually be validated unless there was ground for thinking the transaction might involve an attempt to prefer the disponent.

(8) Despite the strength of the principle of securing *pari passu* distribution, it had no application to post-liquidation creditors - for example, the sale of an asset at full market value after presentation of the petition. That was because such a transaction involved no dissipation of the company's assets for its assets.

There was no reason to doubt that Hudsons was acting in good faith and in the ordinary course of business established between it and the company as to payments for and supply of fuel oil. Nor was there any reason to suppose that the company was seeking to prefer Hudsons over the other creditors when it made the payments in question.

The court accepted that the parties acted in good faith. The essential questions were whether the parties were acting in the ordinary course of business; and whether the relevant transactions were likely to be for the benefit of the creditors generally.

The parties were acting in accordance with their normal and established course of business.

As to whether the transactions were likely to benefit the

general body of creditors, although the two payments were in respect of pre-liquidation debts, they were not payments for which the company got no *quid pro quo*.

Under the standing arrangement introduced in 1984, the company received the further benefit that it could then order a further supply of fuel oil - payments being deferred until the next supply was required.

Thus it was not a situation in which one pre-liquidation creditor was preferred to the others. The oil bought seemed to have been of much the same value as the amount paid.

The effect of the payments was that the company ordered a supply of diesel. Without the diesel, the company could not continue in business. It was possible that continuance of the business was not a benefit to the company. But there was no evidence of that.

The reality was that the parties acted in good faith in the ordinary course of their established business relations and the company obtained a benefit from the payment, namely the capacity to give a further order which would enable it to continue its business.

The benefit in the present case was not the supply of goods purchased pre-liquidation. It was the fact that the payment for those goods would enable the company to order further supplies at once and pay later.

The supplies would enable the business to be carried on and earn revenue.

What the payments secured were further supplies. The company was continuing to trade and one could only assume that it would necessarily require such supplies for the business. There was no evidence to the contrary. In a situation like the present one, one could reasonably assume that what was for the benefit of the company would be for the benefit of the general body of creditors.

The judge was exercising a discretion. It was a wide one. There was no basis for interfering with his decision.

The appeal was dismissed. Their Lordships concurred.

Rachel Davies

Barrister

## PEOPLE

### A regional view of entrepreneurs

Despite its long-term interest in small business, the Confederation of British Industry is probably regarded by most outsiders as the mouthpiece for Britain's large companies.

But this perception may be about to change with the appointment of Sir John Methven, to head up the CBI's membership directorate with responsibility for small firms and the regions.

The combination of these three areas in one job should mean Amos is well placed to give a boost to the CBI's recruitment of small business owner-managers in the regions.

Prime responsibility for putting the confederation's views on small firms to the outside world will still rest with Richard Bruciani, the recently appointed chairman of its Smaller Firms Council. But if it serves members' interests, Amos says she is prepared to speak up.

A history graduate from Bristol University, Amos is particularly keen to press the interests of British business in the European Community; to promote the CBI's new-found enthusiasm for family businesses; and to strengthen the enterprise activities of the Training and Enterprise Councils.

Robert Henderson, former chairman of Kleinwort Benson, has stepped down as deputy chairman of CADBURY SCHWEPES at the age of 74. He has been on the board since 1977 and deputy chairman since 1984. In the course of his career at KB he had been instrumental in the merger of Cadbury and Schweppes back in 1982.

The new deputy chairman is 61-year-old Tom Hutchinson, on the board since 1986. A director of ICI from 1986 to 1991, he is deputy governor of the Bank of Scotland, and a non-executive director of The Hammerson Group and AMP Asset Management.

Clive Stones has been appointed director of economic regulation at YORKSHIRE WATER SERVICES.

William Rollason has been appointed finance director of MARLING INDUSTRIES; he joins from Hambros.

Keith Clarke, former md of Eudgens, has been appointed trading director of SPAR (UK) and SPAR FOOD DISTRIBUTORS.

Mad Quins is appointed md of Apollo Fire Detectors, a subsidiary of HALMA. David Clements has been promoted to production director of MEMCO, a subsidiary of Halma security division.

John Aumonier, md of Allied Radio, is to become md of VIRGIN COMMUNICATIONS and TV-am's national rock radio station, when he will become a non-executive director of Allied Radio.

Peter Wright, md of Spottiswoode Printers, is appointed to the board of its parent SERIF COWELLS.

Ian Foster is appointed sales

director - national sales of HERTZ UK.

Howard Coates, deputy chairman of BZW Equities, is to become a partner of MAKINSON COWELL.

Paul Redfern, previously md of Salvesen Brick, and Brian Kiley, previously finance director of Salvesen Brick, have been promoted to md of CHRISTIAN SALVESON Food Services and Salvesen Brick respectively, following the retirement of Dick Wheeler as md of Christian Salveson Food Services.

Raymond Cowle (above left) and Kerry Simmonds (above right) have been promoted to the board of BPS OFFSHORE SERVICES, a BET company.

GRAMPIAN HOLDINGS announces that, following the restructuring of its subsidiary Patrick International and the disposal of Mitro Sports, Patrick's chief executive, Richard Mamez is leaving to become chief executive of Look, and Nigel Penny, chief executive of Gramplan Sports, has resigned. Dominique Rochard, director and general secretary, Philippe Reed, sales and marketing director, and Charles-Patrick Beneteau, director Patrick France, have been appointed to the management board of Patrick International.

John Clarke, chairman of Silentnight's beds division, is appointed deputy chairman of SILENTNIGHT HOLDINGS.

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### McMahon joins DC Gardner



DC GARDNER GROUP, the training and outplacement company, yesterday completed a fundamental restructuring of its businesses and senior management with the appointment of Tim Inglefield as group finance director and Sir Kit McMahon (above) as a non-executive director.

Sir Kit, currently a director of Taylor Woodrow and Pentos, is the former chairman of Midland Bank, a former director of Eurotunnel and Hongkong & Shanghai Banking Corporation. He has long taken an interest in financial training.

Inglefield, a former director of Lloyds merchant bank, joins the company from Genus Training, an information technology and software training consultancy.

The appointments come after months of work by Barry Topple, group chief executive appointed last year, which have led to the departure of all but one of the previous executive directors of the company.

At one stage last year DC Gardner had ten directors. Its current chairman is Stephen Johnson, and its other non-executive directors are David Rosebery and Peter Walker, the former secretary of state. Professor Edward Gardener has resigned.

"It is not particularly helpful to go back over our historical position," he says. "We now have a new management team in place and a sound financial base, with gearing reduced from 200 per cent to 40 per cent." There was a £1.9m restructuring provision and a £1.5m property write-down in last year's accounts to reflect the costs of these changes.







## FINANCIAL TIMES

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Friday May 8 1992

## A breakdown of consensus

YESTERDAY'S PAY deal for German public sector workers will succeed in putting the western half of the country back to work after 11 days of strike action. But it is bad news for Chancellor Helmut Kohl, bad news for Germany and bad news for Europe.

At a time when Germany needs to tighten belts to cope with the immense unsolved challenges of unification, the public sector is leading the way towards wage rises which the country cannot afford. Mr Kohl belatedly pushed through tax increases last year to keep down sharply rising budget deficits. These are now effectively being offset by increases in the public sector wage bill.

After yesterday's agreement for a 5.4 per cent pay rise, plus individual one-off payments, the well-organised and well-financed ÖTV public sector union is congratulating itself on a notable victory. It is likely to be pyrrhic. By hardening the Bundesbank's determination to force down inflation from its present level of 4.5 per cent, yesterday's outcome is likely to maintain German interest rates at their current high levels for many months. The central bank failed to take action at its council meeting yesterday. But a further increase in its official lending rates now looks a possibility.

This would bring fresh pain not

only to the German economy, but to the rest of Europe. In spite of an unseasonal growth spurt at the beginning of the year, signs of sluggishness in the German economy are increasing. Further tightening by the Bundesbank would turn a slowdown into recession.

For Mr Kohl, the political effects may be still more sobering. For the second year in succession, the government has failed to persuade German workers to accept lower wage rises in the interest of their country's longer-term financial health. The government is allowing through a deal which is barely distinguishable from the arbitration proposal it rejected last month as being unacceptably high. The cuts in spending and subsidies outlined on Tuesday by Mr Theo Waigel, the finance minister, are now more urgent than ever. Mr Kohl seems unlikely to summon the necessary authority to push these measures through. West Germany's system of consensus between wage-earners and employers was a pivotal factor behind the stability and prosperity which made unification possible 19 months ago. Just when Germany needs it most, the system looks to be breaking down. Germany has very few options to replace it with anything better, and time to find solutions is running out.

## Merger control

THE EUROPEAN Commission's decision in principle to vet the Hongkong and Shanghai Banking Corporation's (HSBC) bid for Midland, while leaving UK authorities free to deal with Lloyds Bank's rival offer, breaks new ground in merger regulation by splitting jurisdiction over the outcome of an important takeover battle.

The immediate casualty looks like Lloyds, which has said its bid may lapse unless its offer and that of HSBC are examined in the UK. For that to happen, Mr Michael Heseltine, the trade and industry secretary, may now need to persuade Brussels that compelling national interest requires the HSBC offer to be reviewed in London. Since the Bank of England has already ruled that the bid does not raise problems of prudential security, there is no apparent case for ministerial intervention.

At this stage, Brussels has taken on the task of determining whether the HSBC bid raises competition issues. The relatively unlikely event that it determined this to be the case, it would be desirable for these questions to be explored by a single regulatory authority or at the very least by the two authorities acting in close co-operation. If no competition problem is judged to exist, the Hongkong bid can and should be allowed to proceed. Meanwhile, it is sensible that the Lloyds' bid, which bears entirely on the UK market, be dealt with in London.

### Dividing lines

All of this, however, has exposed again the risk of jurisdictional conflicts and "double jeopardy" which has existed since the EC first sought expanded control over mergers. The risk has grown as more European countries have introduced merger controls of their own. Neater dividing lines between EC and national competence would be desirable - but hard to achieve in practice. Alternatively, Brussels' merger "thresholds" could be lowered to catch more deals. That, however, could simply create further jurisdictional problems, since even after 1992 many deals will raise purely national competition issues.

## Ukraine's role

THE CURRENT visit to the US of Mr Leonid Kravchuk, the Ukrainian president, is an attempt to gain international respect. Up to now, Ukrainians feel they have been treated like little brothers to the Russians, patronised and told off when they annoy the adults. There is some justice in the grievance. Ukraine is a state the size of France with a population close to that of Britain. It has considerable agricultural potential and its industrial base is huge. Most urgently, it has large nuclear and conventional forces.

In the short term, the international community will judge the Ukraine by the degree of responsibility it shows in dismantling this arsenal. In his talks in Washington Mr Kravchuk promised to remove most strategic weapons and to move tactical nuclear weapons to Russia for destruction. But his pledge to implement the Start agreement still leaves 46 strategic nuclear weapons in Ukraine and Mr Kravchuk wants to trade these for a US security

guarantee. At a time when Russo-Ukrainian relations are worsening over a host of issues from the Black Sea fleet to Crimea, Russia would inevitably interpret this as a hostile act.

Ukraine originally offered to give up all its strategic weapons. That is what it should still do. If it wishes its legitimate security concerns to be shared with the west, it must develop a serious dialogue, not proclaim its intention to be nuclear-free one day and appear to change its mind the next. But both Russia and the west should then make clear in tangible ways their recognition of Ukraine's good sense and maturity. More broadly, Russia and Ukraine - as closely tied as the US and Canada - need to cast away the idea that future relations should be shadowed by a nuclear threat.

Ukraine is far too important, and the issues surrounding it too dangerous, to be any longer patronised and downgraded. It deserves the respect it wishes - so long as that respect is mutual.

The rioting in Los Angeles last week was some of the worst in US history. Pessimists will assume that little has changed since the late 1960s: the inner cities are as poverty stricken as ever while blacks and other minorities still endure racial discrimination.

Yet this may convey too bleak a picture. By most indicators, overt racism in the US has declined in the past quarter-century: the reaction to the acquittal of the white policemen in the Rodney King case was so violent partly because the decision seemed so out of line with contemporary standards of racial justice. At the same time, a relatively prosperous black middle class has emerged: income and wealth differentials are now much greater within than between different racial groups.

Residual discrimination remains a fact of life, but the main problem is that a rising economic tide has not lifted all boats. In real terms, living standards have risen by about 80 per cent since President Lyndon Johnson launched his War on Poverty in the early 1960s. Yet the growing affluence of the suburbs has not spilled over into the inner-city ghettos.

Faced with these realities, many conservatives now argue that the US took a wrong turning in the 1960s. Although well-intentioned, the wave of publicly financed programmes for the poor - collectively known as the Great Society - contributed to the problems they were intended to solve by helping foster "a culture of dependency".

Such critics would add that, although the Reagan and Bush administrations gradually withdrew support from some Great Society programmes, they failed to throw their weight fully behind alternative reform agendas. The result is a lack of effective policies for tackling inner-city decay.

There are at least two competing visions of how to reform traditional welfare policies. The first is a set of Thatcherite doctrines proposed by the free market right: until Los Angeles these were only weakly supported by President George Bush. The most eloquent exponent of such ideas within the Bush cabinet is Mr Jack Kemp, the secretary for housing and urban development.

The US, he says, "must discard the failed bureaucratic model for fighting poverty and instead empower individuals to control their lives through the power of property ownership and entrepreneurship". His agenda for urban renewal includes items such as:

- The creation of "enterprise zones" by abolishing capital gains taxes for those who work, save and invest in inner cities;
- Measures to allow public housing tenants to manage and ultimately own their own homes;
- The abolition of welfare rules that encourage family break-up supported by incentives for families that stay together;
- A competing strategy for improving inner-city education, involving free parental choice in the selection of schools.

Mr Kemp's ideas are attracting considerable support across the political spectrum. Many mayors like the sound of "enterprise zones" although few believe with Mr Kemp that the abolition of capital gains taxes "would flood the inner cities with capital". Relaxations on welfare recipients' ability to earn and save are also popular, although the high cost of raising these ceilings may not be appreciated.

The notion that government must

# America's poor are very different

Michael Prowse on competing visions



do more to help families is the idea that resonates most powerfully. The very sharp rise in the proportion of families headed by single women, and of births out of wedlock, is widely seen as one of the core reasons for dysfunctional behaviour in the inner cities. The figures for blacks are particularly striking: some 56 per cent of families now have female heads while two-thirds of births are out of wedlock. More than half of young blacks would thus appear to lack effective father figures.

While sympathising with much of the Kemp agenda, other conservatives question the premises behind some of the policies. Free marketers tend to assume that barriers are somehow preventing the poor from responding to the same economic signals as everybody else. Misquoting F Scott Fitzgerald, an alternative view is that the poor are different, not because they have less cash but because they have a different psychology. This school - known as the "new paternalists" - believes that welfare policies must be explicitly designed to mould behaviour.

Mr Lawrence Mead, a political scientist at New York University and author of *The New Politics of Poverty*, just published by Basic Books, is at the forefront of the movement. He argues that US society already offers big economic rewards for

those willing to compete in labour markets. The main cause of poverty today is not lack of job opportunities, childcare or skills but the reluctance of increasing numbers of the poor to work.

In 1988, fewer than half of the heads of poor families had any earnings at all, a drop of a fifth in 30 years. At the height of the economic boom of the 1980s, he says, only 23 per cent of 16-19-year-olds in New York City were in the labour force - less than half the national rate. "The leading domestic issue has changed from how to raise wages and benefits for working people to how to turn more poor people into workers."

Mr Mead sees the poor mainly as "untalented but defeated". He believes they mostly share the same values as the rest of society but are simply less in control of their lives. There is also a defeatist mentality at work that "refuses to believe that opportunity exists, even when it does". Economic incentives are not enough because the poor lack the competence to take advantage of them. Mr Mead believes the solution lies in more authoritarian policies: he strongly supports welfare and other mandatory programmes because they "get people involved and overcome their pessimism". Authority thus operates as "the midwife, not the antithesis, of freedom".

The 1988 Family Support Act did introduce elements of welfare reform. The new paternalists want its provisions to be toughened and extended to cover a bigger fraction of the welfare population.

How do left-leaning liberals respond to the onslaught from conservatives? They start by emphasising that President Johnson's War on Poverty was hardly a failure. It reduced the poverty rate from 19 per cent in 1964 to 11 per cent in 1973. (The rate has since risen to 13.5 per cent.)

The Great Society also made big advances in healthcare, education and pensions, where more generous payments have largely eliminated poverty among the elderly.

Perhaps the most serious criticism is that too much of the cash was siphoned off by programmes that primarily benefited the middle classes. Targeted benefits for the poor, by contrast, have steadily declined. Since the early 1970s, for example, the real value of Aid for Families with Dependent Children (the main welfare programme for single mothers) has dropped 27 per cent. If foodstamps are included, the real cut in welfare benefits is about 40 per cent.

During the Reagan-Bush years federal government has also savagely cut support for cities, where the deadly cocktail of drugs, crime, broken families, unemployment and

poverty does the greatest harm. According to the National League of Cities, direct federal aid has declined by more than 60 per cent since 1981.

Many on the left of centre also reject the conservative analysis of the causes of family breakdown and poverty. The idea that welfare policies have undermined families, for example, seems, at best, an exaggeration: big variations in state welfare benefits are not closely linked with marriage rates or the frequency of teenage pregnancies.

Mr William Julius Wilson, a black sociologist at the University of Chicago, sees the urban underclass as primarily the product of structural economic change, reinforced by greater social mobility. The plight of south central Los Angeles and other inner cities reflects:

- Global economic forces that have reduced the demand for and wages of US blue-collar workers. Young unskilled blacks do not form stable families because they cannot find jobs that will support wives and children or, indeed, themselves;
- Improved race relations which, ironically, have allowed professional blacks to emulate middle-class whites and migrate out of cities. The communities left behind lack both financial resources and role models; the vacuum has been filled by crime and drug dealing.

On this view, the priority ought to be intensive skills training to make the urban poor employable.

Mr Ronald Mincy, an economist at the Urban Institute in Washington, shares the view that "irreversible economic changes" have put a greater premium on scarce job skills. But, while not sympathising with the authoritarian approach of the new paternalists, he puts stress on behavioural factors. As a black he argues that attitudes within the black community must change.

He points out that of a list of 100 prominent blacks compiled by Ebony magazine only five or six had achieved recognition through entrepreneurship. Other ethnic groups, such as Asians and Koreans, did a great deal to create opportunities for their own people.

He also worries that extraordinarily high unemployment rates among young blacks reflect their contempt for menial jobs (which immigrants are willing to take) and their less than compliant behaviour. But the refusal to accept pay rates commensurate with their skill levels is exacting a heavy toll - evident in soaring crime and incarceration rates. "We are willing collaborators in our own destruction," he says, adding that this is a message only a black could deliver.

On the positive side, many self-help black groups are working to change attitudes among young blacks. In Oakland, California, for example, Mr Derek Wilson is project co-ordinator for the Hawk Federation, a manhood development project serving 60-80 blacks aged seven to 16. Mr Wilson says the programme aims to raise "competence, confidence and consciousness" by instilling moral values, encouraging pride in African culture, yet also cultivating the practical, entrepreneurial skills needed for success in the free market.

The most encouraging sign in the US is the plethora of ideas about how inner-city problems might be tackled - as well as the apparent success of some small-scale programmes. The biggest obstacle to progress in recent years has been White House indifference to the "urban underclass". After Los Angeles, the prospects for a more constructive attitude must surely have brightened.

Joe Rogaly

## Tinker, Tailor, Soldier, Mandarin



The truth about Britain's spies is duller than you could possibly imagine. That is why it is so startling. Bear with me a moment, and I'll explain. First it is necessary to establish that we are talking mainly about the Secret Intelligence Service, commonly referred to as SIS, and a little about the security service, or MI5. The former spies on foreigners, the latter on the domestic population.

Until 1987, the government hardly admitted the existence of either department. In 1989, a bill put through the house by Mr Douglas Hurd, then the home secretary, bestowed the dignity of a statutory existence upon MI5. It also provided what I believe are inadequate safeguards against abuse, which may occur when operatives are authorised to bug telephones or enter properties to steal documents. An independent judicial tribunal does hear complaints, but that is a wholly internal affair. It would be more reassuring to have some means whereby bell-ringers can be heard outside the charmed circle, such as by a parliamentary committee, or a panel of privy councillors.

A similar bill to be put through this year or next by Mr Hurd, now foreign secretary, will legalise MI6. The question of safeguards is yet to be publicly debated. The argument in favour of an external port of call for complainants is less compelling in this instance than with the domestic service. On top of that, a natural preference for consistency will doubtless weigh with Mr Hurd

as a reason for copying large chunks of text from his earlier Secret Service act.

Against that, the political climate has changed. The 1988 bill was produced under the watchful eye of Mrs Margaret Thatcher. She did let slip in autumn 1987 that the SIS existed, and she did appoint Sir Philip Woodhead as an internal ombudsman to the two services, but her general approach was gung-ho: spies were something you did not mention. Mr John Major's administration is less childish. The appointment of Mrs Stella Rimington as the new head of MI6 was publicly announced well in advance of her arrival in her new office in February. On Wednesday, Mr Major told

**The startling truth is that spies are civil servants, operating as part of the everyday process of government**

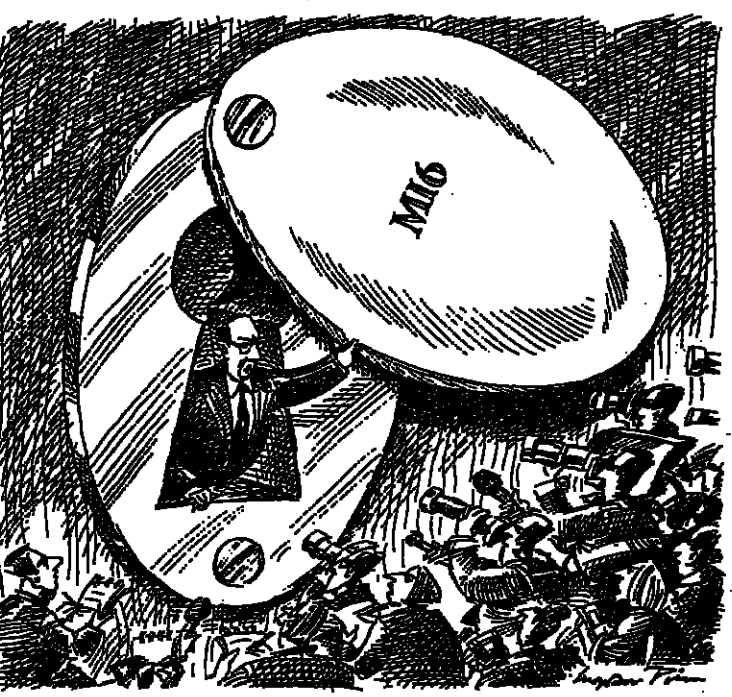
the world what only the uninterested did not already know: that Sir Colin McColl is head of MI6, with direct access to him on demand.

This announcement should be the deciding factor. If government is to be more open, as Mr Major has to his credit said it will be, there ought to be the maximum possible parliamentary scrutiny of every branch of the administration, including the secret services. For it is here that the startling truth about our spies comes in. At bottom they are civil servants, operating within Whitehall as part of the everyday process of government. When I visited MI6 some years ago, I was struck by

how like any clutch of well-mannered civil servants the senior officers were. Their troubles were those of most departments: recruitment, promotions, a career ladder recognisably like any other within the government.

It turns out that the same is true of MI5. Their higher officers - those who work in their "intelligence branch" - have to blend in with the foreign office, so they tend to be upper-class or at the very least Oxbridge types, some recruited from the defence forces, some from the older universities. The domestic service, which has to be invisible within the general population, draws on a wider range of recruits. At the sharp end, most of MI5's work consists of managing people. They solicit information by being friendly and confidential or, in extremes, they buy it.

The joint intelligence committee (JIC) of the cabinet sets out what is required: the product, which is in the form of raw information, goes to the interested ministries (defence, the foreign office, the Treasury, the department of trade and industry and others according to need). It also goes to the cabinet office where an assessment staff sifts it, adds in publicly-known or other information, and produces judgments on the significance of what has come in. Most Whitehall officials are accustomed to appending the SIS to circulation lists at the top of their documents. Ministers may instruct their officials to find out "more about that". The private secretary will mumble assent, then ask the SIS or MI5 contact within that department to make the right telephone call to the right intelligence officer.



This is much less of a free-ranging system than pertains in the US, where the CIA and the State Department spies make their own assessments of the basic data. One result was a set of competing proposals on Nicaragua. In Britain, Whitehall rules constitute a restraint: when an MI6 informant told of the Iraqi supergun being made in English factories, the service could only pass the news along. It has no standing on domestic issues.

There was some concern about the future of the SIS when the Cold War ended, but the JIC has given it plenty of work to do. An entrepreneurial moment has arrived: it advises east European countries on how to set up a democracy's secret service and keep it honest; it warns and keeps it honest; it tells them and others have little to thank their communist spy services for. That is, however, a small task. More regularly, MI6 watches nuclear proliferation, tracks ex-Soviet weaponry and scientists, provides reports on the politics of certain countries, offers up a small amount of economic information and ad hoc

bits and pieces of commercial news, and, increasingly, tracks international terrorists and drug dealers.

The latter is its only really dangerous work; most MI6 officers had a rather cosy relationship with their opposite numbers in the KGB, when other: they met at cocktail parties. They competed, but by and large did not kill one another, as John le Carré would have us believe. Real life intelligence work is more mundane. There is little violence and, I am assured, no assassinations.

Mr Hurd knows all this. He is prone to tease those of us who think his previous bill, and its accompanying sharply-focused official secrets act, was flawed. As he points out, no editors have gone to jail since its passage. Yet he will understand the case for harmonising his new bill with the promise of more open government made by Mr Major. There should be only the slightest of differences between the law as applied to run-of-the-mill civil servants and their MI6 and MI5 colleagues in MI5 and MI6.



Uzbekistan is attempting the difficult task of reviving its economy and establishing a secular government, says Leyla Boulton

## Painful and protracted birth of a nation

After just four months' training in the US, Mr Rustam Azimov, 33, is the most experienced banker in the newly independent republic of Uzbekistan.

Although an able chairman of the National Bank for Foreign Economic Activity, Mr Azimov is looking forward to the return of colleagues from abroad to help him handle the republic's international banking operations. "Before, we never had to deal with such matters," he explains. "Now we are counting on our young people to quickly absorb everything we need to know."

Just a short drive across Tashkent, in the old part of the Uzbek capital, but a world apart in how they see their future, dozens of teenage girls in white headscarves are studying the Koran at religious instruction classes. Their well-to-do parents, who 10 years ago would never have covered her face, want an "Islamic state" in which women would no longer be allowed to work in factories, on farms, or building sites.

These two faces of Uzbekistan — on one hand a shortage of business skills and on the other the appeal of long-suppressed religious and ethnic values — pose a dilemma for this Central Asian republic as it seeks simultaneously to build an independent state and switch to a market economy.

While Islam remains a largely dormant force, Uzbekistan considers itself a Muslim state though few know what this entails — a failure to deal with structural economic challenges could open the way for a state governed by religious laws.

The difficult transition from the one-party state to a more pluralist political system is being closely watched by the American government, and by neighbouring countries — particularly Turkey and Iran. All are seeking to fill the vacuum left by the collapse of communist rule in Uzbekistan, as well as Turkmenia, Tajikistan and Kyrgyzstan, the other three former Soviet Central republics.

The US, anxious to guard against Islamic fundamentalism, earlier this year became the first foreign country to establish an embassy in Tashkent. Turkey, a NATO ally which enjoys unrivalled prestige in Uzbekistan because of ethnic links with Central Asia and because of its economic success, is being held up by President Islam Karimov as a model of development. By this, he means a secular state which respects the country's Muslim identity but keeps religion separate from government.

Despite the competition for regional influence there are also moves for co-operation. This weekend, presidents of the Central Asian republics will meet in the Turkmen capital Ashgabat with leaders of Iran, Turkey and Pakistan to consolidate new economic ties. Economic development is a high priority for Uzbekistan's 20m inhabitants. But they face daunting problems. The discovery of oil in the republic on March 2 — the day that it joined the United Nations — was seen as a gift of God. But it will take more than oil to build a market economy.

The republic is a net importer of consumer goods, food, and, until now, energy. It has also traditionally relied on funds from Moscow for up to 30 per cent of its budget expenditures. Traditionally a supplier of raw materials first to the Russian empire and then to the Soviet Union, Uzbekistan is now trying, with varying degrees of success, to sell its commodities on international markets, without going through Moscow.

With this aim, Mr Azimov's bank was founded in January. October by the state-owned enterprises that account for the bulk of the republic's wealth. Uzbekistan has one main advantage over many other former Soviet republics: its vast natural resources. Apart from the newly-discovered oil fields, it is the world's third-largest cotton-grower and seventh-largest gold producer.

"We were a colony and we remain a colony," argues Mr Azimov, who complains that Uzbekistan develops only 8 per cent to 10 per cent of its raw materials internally. The rest

is exported to plants in Russia or abroad — with a Russian cotton shirt selling for 30 times the price of the Uzbek raw cotton which went into making it. Uzbekistan is now seeking foreign investment to help it process more of its wealth.

As well as trying to increase profits from natural resources, the ruling National Democratic party (the former Communist party) is taking hesitant steps towards introducing a market economy. But, as in other former Soviet republics, the measures have met resistance. Price liberalisation in January provoked student riots that were brutally put down.

The government is also preparing a new constitution for a democratic state, even though the president's opponents say he still tightly restricts political freedoms. Mr Muhammad Salto, the 41-year-old leader of the opposition party who ran against Mr Karimov in December's presidential elections, says he is preparing an alternative constitution "because our understandings of democracy differ".

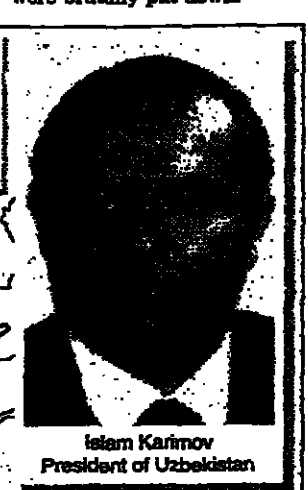
What is clear is that President Karimov, who has banned the creation of Islamic parties, will try to enforce a division between the authority of the state and the mosques which are now free of state control. In the republic's deeply religious Fergana Valley, the scene of race riots two years ago, authorities earlier this year arrested leaders of vigilante groups which tried to impose Islamic law on the inhabitants of a town called Namangan.

For the Uzbek president, the events in neighbouring Tajikistan, where a coalition of democratic and Islamic forces has overthrown the old communist leadership, stand as a grim warning. And Islamic politicians and leaders in Uzbekistan are convinced it is just a matter of time before their ideas prevail.

Mr Pedersen Hassanov, an ex-Communist who has shortened his surname to the less Russian-sounding Hassan and was banned from registering an Islamic Revival party, says: "God gave us Islam so we could live decently and not steal." But he believes it is still too early to create an Islamic state and denies that Iran is a model, saying that Iranians are Shiite "fanatics" whereas the Uzbeks are Sunni Muslims. Mr Hassanov says a priority is to first "cleanse" the republic — ensuring that Uzbek is enforced as the state language and that children are taught about their religion.

Mr Zafidun Kadirov, the deputy mufti (religious leader) of Tashkent who received religious training in Libya in the 1970s, says the main task of the Islamic opposition is to "explain true Islam to our Muslims", so that supporters of an Islamic state can take power in the next presidential elections, scheduled in five years.

Both Mr Hassanov and Mr Kadirov welcome the economic hardships facing the republic as a catalyst for religious faith. President Karimov, fearing just this, knows he has to hurry to improve living conditions. But with the transition to a market economy unlikely to be accomplished quickly or easily, he will find himself in a difficult race against time.



Islam Karimov  
President of Uzbekistan

### The republic is now seeking foreign investment to help it process more of its wealth internally

## OBSERVER

### Billionaire missionary

Teenage aspirations to be a missionary seemed to be sunk for Stephen Schmidheiny when his industrialist father persuaded him into heading the family asbestos company at the age of 27. But besides making himself a billionaire over the 17 years since, the shy Swiss entrepreneur has emerged as a powerful missionary for environmental causes among his fellow business leaders.

For instance, his was the hand that drafted yesterday's report to go before the "Earth Summit" to be staged in Rio next month by the Business Council for Sustainable Development — a pressure group of 48 big-company chief executives which Schmidheiny has supported with \$10m of his own cash.

The green concerns were already budding when he began the job in asbestos. Deciding there was no future in it, he defied paternal advice and pulled out. Over the intervening years he has built up a diversified international business empire spanning companies such as Landis & Gyr (air conditioning) and Lohr (aircraft and scientific instruments), as well as sizeable minority stakes in SMR (watches, including Swatch) and ABB (power engineering).

Although scarcely a hot gossip — he has the scholarly appearance to go with his reputation as a business strategist and philosopher — he has an incisive speaking style. And he has used it tirelessly in preaching to the world's business communities his own conviction which forms the message of the report: that greenery and profits both can and should go hand in hand.

True, it is not a message which always pleases the more fervent brand of environmentalists — Greenpeace has described his report as "greenwash". But Schmidheiny was prepared for a brickbat or two.

So long as next month's summit brings recognition that private enterprise has a key role in the cause, he says, that will be an encouraging start.

### Up in arms

Trouble at home, as well as in the House, for health secretary Virginia Bottomley? Her husband Peter, Conservative MP for Epping, is up in arms at her department's wish to move several hospital service centres from his constituency into London, and is seeking support for a parliamentary motion to abort the plan.

### IMF point man

Observer's sympathies go out to Hernan Puentes, the IMF's head PR flunky. He has been given the thankless task of trying to convince ordinary Russians that the IMF really does have their interests at heart rather than those of the west's ruthless capitalists.

Hosting his first press conference in Moscow since Russia joined the west's most powerful financial institution, Puentes seemed a bit short of ammunition. Handing out a glossy new booklet about the IMF, which translates its name into Russian as the "International Hard Currency Fund", is not enough to win over the hearts and minds of the proletariat.

President Boris Yeltsin has already said Russia will not take orders from the Fund, and Puentes stressed that his employer never dictates policy to any country.



"The 8.30 to St Pancras has been overtaken by the Virgin Flyer with the French Supertrain cutting in on the inside..."

However, if the IMF's experience in Poland is any guide, Puentes and his chums are going to have an uphill struggle convincing ordinary Russians that they have not simply exchanged the tyranny of the central plan for an equally oppressive economic regime.

### Biter bit

A report from the Health Education Council due out on Sunday is likely to suggest that despite the UK government's implementation of an EC directive banning all TV tobacco advertising, the BBC is still providing lots of lovely free space for tobacco producers to splash themselves across.

Just why is it that tobacco companies relish the chance to spend millions on sports sponsorship? Is it entirely unrelated to the fact that BBC cameras can hardly avoid spotlighting brand names plastered behind the snooker table, round the formula-one race's chicanes, and above the

cricket umpire's elbow? The report will be featured on Sunday's Bite Back programme — in which BBC executives are put on the spot by reporters and members of the public. A golden opportunity, no less, for powers-that-be to put their view across. But Jonathan Martin, BBC TV's head of sport, has declined. It will be entertaining to see who — if anyone — fills the seat, and how many teethmarks are incurred.

### Home-grown

Space a thought for Sir Norman Fowler as he contemplates returning to front-line politics as the new chairman of the Conservative party. When he resigned after 10 years in Mr Thatcher's cabinet he said he was determined to spend more time with his wife and young family.

Two years later, it may not be quite so easy to explain why he now wants to spend more time with his party. No doubt as an old Times hand — he was the paper's home affairs correspondent in the 1960s — he shouldn't have too much difficulty coming up with an elegant account for his volte-face. Indeed, he is said to be working on a draft even now.

### Salted away

Kent police were mystified after failing an attempt by five men with a bulldozer to smash open an Abbey National cash-dispenser in the coastal resort of Herne Bay, and steal the money.

A police spokesman said: "Four men were arrested, but one ran off into the sea, and has not been found despite a search by the Whitstable lifeboat."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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### MP is critical of EC deciding fate of bids for Midland Bank

From Mr Keith Hampson MP.

Sir, Your front page story on May 5 claimed that "Lloyds Bank had been taking advice from Keith Hampson... in its battle with Hongkong Bank for control of Midland". This allegation has since been repeated in several newspapers. Let me make it clear that at no stage have I been an adviser to Lloyds Bank, nor had any discussions with it about its proposed offer for Midland. Nor have I been retained by GJV Government Relations, Lloyds' political advisers, since last summer.

I have no financial interest in the outcome of the rival bids, but as a member of the House of Commons Select Committee on Trade and Industry, I take an interest in the issues raised by them. The likely turn of events should cause concern. In particular there is the disturbing prospect that we shall be obliged to operate procedures which give foreign bidders an advantage over bids by British companies.

Should the European Commission decide that consideration of the Hongkong bid is a proper matter for it and, as is currently the case, it considers only the effects on competition, then the Hongkong bid will almost certainly be cleared. Some competition issues do, however, arise over the proposed Lloyds bid, but should that bid be referred to our

Monopolies and Mergers Commission, it virtually leaves the way open for Hongkong Bank.

The future of the major high street banks surely raises public interest issues other than those of competition alone. All bids should be considered on the same playing field. The Select Committee's recent report on takeovers and mergers recommended that mergers which fall over EC thresholds but may materially affect UK interests, should be considered by the UK authorities.

The only course of action that I can see which would prevent the Hongkong Bank from having a clear run, would be for the British government to claim that there are specific "legitimate" non-competition UK interests which warrant examination by our MMC.

The Commission would have to decide whether such a claim was compatible with Community law, but the government could bring any adverse ruling before the European court so as to clarify the scope of legitimate national interests. I suggest that, meanwhile, it would be a nonsense to allow the bid to go ahead and there would presumably be scope for the secretary of state to seek an injunction. This might at least ensure that the British bidder was less disadvantaged.

Keith Hampson,  
House of Commons,  
London SW1A 0AA

### The roots of US racial problems

From Mr Claude Roessiger.

Sir, Edward Mortimer's reflections in "Nations in glass houses" (May 6) are correct insofar as they admonish Europeans to refrain from smugness regarding their own race relations, as compared to those in the US, but dead wrong in seeking the roots of the evil.

A simple explanation of social and economic data will confirm that what has been a transient economic underclass — that is, a class of people both poor and uneducated but from which it was possible to rise — became a permanent underclass as a direct consequence of the social assistance programmes of Lyndon Johnson's Great Society, programmes which made it economically rewarding to do nothing about one's own circumstances. Nor ought this to be a revelation, for Europe's social democracies are achieving the identical result, the creation of a permanent underclass through social assistance.

The blacks in this underclass in the US today are held far more firmly in bondage, a cruel bondage of good intentions, that they ever were in steel chains, which only required physical escape. The new Simon Legrees are the social welfare architects who have pandered to generation after generation of American blacks, destroying the family, perverting any behaviour with excesses, and destroying any incentive for self-improvement. If black rage were properly directed, it would be at the hand which pretends to help. Claude Roessiger,  
PAE 2600,  
Mirror Lake, NH03853  
US

### A home for heritage

From Mr Roland Freeman.

Sir, In Raymond Snoddy's interview with the new Arts Minister ("F" stands for culture", May 6) we learn that David Mellor is having difficulty in finding a suitable building near parliament for his National Heritage Department. May I suggest that, just across the river, County Hall is exactly the right venue for the 400 staff he intends to appoint? It is next door to the South Bank Arts Centre and, with Mr Mellor in residence, might well attract the headquarters of other arts and heritage organisations.

Any remaining space could no doubt be filled by overspill from its close neighbour, the Department of Education, as it takes over tens of thousands of schools opting out of local authority control. All of which will perfectly symbolise the trend towards central control of what were once locally provided services. Second best maybe, but most of us would prefer a public service future for London's County Hall rather than the proposed Japanese hotel and luxury flats.

Roland Freeman,  
14 Northridge,  
Norwinton,  
East Sussex TN39 6PG

### Wandsworth seeks funds for facilities, not new colleges

From Mr Edward Lister.

Sir, Wandsworth Council is not seeking City Challenge cash to fund new City Technology Colleges in Battersea ("Doubt over council's schools plan", April 26). The East Battersea Challenge sets out to give a competitive advantage to the whole community — and focuses in particular on developing a wide range of educational and training initiatives for people of all ages. We have this year set up the new Battersea Technology Col-

lege in the heart of the area. Our bid addresses the critical issue of how we can ensure that local youngsters make the most of the exciting opportunities offered by the new school.

City Challenge funding would be used to provide the local primary schools with new technology facilities and allow the introduction of modern language teaching. These and other related initiatives such as after-school homework clubs and summer schools are additions to our mainstream

responsibilities. All, we have been assured by the responsible government officials, are entirely consistent with the City Challenge criteria.

At the same time, we are developing a parallel proposal to establish a "prep" school within Battersea Technology College. This is designed to complement the approach in the existing primary schools. It forms no part of our bid for City Challenge funds. The City Challenge assessors will be examining many imagi-

native and innovative ideas in the weeks ahead. But for many of the councils concerned it will be their first — and probably last — brush with radicalism. We have a record of making things happen in Wandsworth. This is the context in which our bid will eventually be judged.

Edward Lister,  
chairman, education committee,  
Wandsworth Borough Council,  
The Town Hall,  
Wandsworth High Street,  
London SW18 2PU

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## Lebanese muster survival skills

Lara Marlowe describes how Beirut's fragile peace reverted to anarchy

THE WAR was supposed to be over, the barriers were bulldozed by the Lebanese army last summer. Peace was supposed to mean freedom of passage - an end to harrasses of burning cars and tyres. The Lebanese thought they had exorcised the bad memories of 1975, when the civil war started with riots similar to those that wracked the country this week.

How quickly Lebanon's impoverished peace reverted to anarchy, how unrelenting to see pistol-toting militiamen striding purposefully down Hamra Street again, among the small boys wielding sticks festooned with devalued Lebanese pound notes. They delighted in the sound of shattering windows, in the shouted obscenities against the government.

When the riots which toppled prime minister Amr Karami's government were over, only the glass merchants would benefit from the orgy of breakage. There had not been such demand for new window panes since the artillery bombardments of 1990.

Was it premature then, the refurbishing of shops and restaurants? Had Beirut been too quickly seduced by an elusive peace? In the UNESCO quarter, just 100 metres from the home of the speaker of parliament, the elegant, newly erected facade of

the Bank of Kuwait and the Arab World was devastated. Chunks of white marble, chipped off by the rioters' crowbars, lay in the street.

The Middle East insurance executives who convened in Beirut this week will not forget their lunch at the seafood, marred by a crowd throwing empty bottles. "Why should you eat when we have no food?" the people shouted. And - shades of Marie-Antoinette - President Elias Hrawi is sure to remember the housewives and children who marched to his home in Zahle in the Bekaa Valley crying, "Give us bread, we are hungry."

Until this week, it was easy to forget those dispossessed by peace, the ragged thousands who took to the streets to the cheers of their better-off compatriots. Since the beginning of May, the street lamps were on the Mediterranean Corniche for the first time in nine years.

On balmy evenings, families walked along the promenade, buying coffee from the sidewalk vendors while Arabic music blared from pushcarts offering audio-cassettes, the sesame-studded bread known as *hazak*, peanuts, sunflower seeds and pistachios. There was a profusion of florists and stalls offering exotic fruit.

Smith's grocery store had revamped its facade with bright red awnings. For a price that few Lebanese could afford, there was duck liver paté, imported crab meat and champagne. In Hamra Street, the shopkeepers who yesterday assessed the damage had stocked the latest "roulette" five-disc CD players, French designer clothes and copies of the same clothes from Turkey.

But housewives bemoaned the price of tomatoes, from £200 per kilo in January to £2,000 (about \$1) this week. And Filipinos made were hard hit by government corruption. Lebanese officials asked for \$2,000 in bribes - nearly two years' wages for many - just to issue work and residence papers.

As the rioters began burning tyres on Tuesday night, the most wealthy member of an old Beirut Moslem family told his dinner guests that he had been offered \$55m for his 19th century mansion and grounds, but would not consider selling. The owners of a grand Ottoman house on the heights above Raouche were asking \$12m - but of course the house would be torn down to make way for a high-rise building immediately after the sale.

Like many of their fellow Lebanese, the dinner guests betrayed their nostalgia for the exiled Lebanese General Michel Aoun. "There has never been any prob-

lem between the Lebanese - Moslems and Christians want to live together, if only the foreigners would leave us alone," went the old, unconvincing refrain.

The Syrians have launched a timid public relations campaign, prompting their clients in the Shia Moslem Amal militia to cover walls with posters showing clean-cut, smiling Syrian soldiers handing out toys to Lebanese children. "The sons of (Syrian President Hafez) Al-Assad are here to protect the future of Lebanon," the posters proclaim.

At the Syrian soldiers melted away before the mobs who swarmed through Beirut on Wednesday. Former prime minister Karami's government said it wanted them to stay in Beirut beyond the September 1992 deadline set by the Taif peace accord.

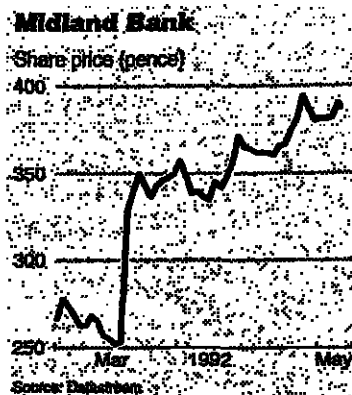
No one knows what the next government will say. No one knows whether the first parliamentary elections in 20 years will take place this summer.

Once again, the Lebanese are musing their famed skills of survival. The economic crisis has denied them simple pleasures that even the war never touched. Yet again, the promise of a new beginning lies in streets strewn with broken glass and burning rubbish.

## THE LEX COLUMN

### Midland's twin tribunal

FT-SE Index: 2701.9 (+3.2)



The advantage in the battle for Midland seems to have switched to the Hongkong Bank. It is now almost certain that its bid will come under the jurisdiction of Brussels, while any bid from Lloyds will be referred to the UK's Monopolies and Mergers Commission. With luck, HSBC's bid could run its full course before a Lloyds offer was even cleared.

Lloyds would thus be free to withdraw on the grounds that its preconditions had not been met. But it would surely be tempted to stand its ground as a spoiling tactic, whether or not it believed in its ability to convince the MMC. Midland's shareholders would then be in a quandary. The Lloyds bid is not only worth more than HSBC's, it also makes better strategic sense for both banks. But the final competition policy decision could go either way. Though Lloyds will be able to muster a strong lobby, the discreet support of other clearing banks worried about the introduction of fresh capital to the industry to limit competition, which the MMC would surely find hard to swallow.

Meanwhile HSBC would have a firm offer on the table, worth 30p more than Midland's share price yesterday thanks to a strong Hong Kong market. At this level it would be hard for the HSBC to justify an increase to its own shareholders, who have mistrusted the plan from the start. HSBC has underperformed its quoted Hong Kong Bank subsidiary by over 20 per cent since bid talks were revealed in March. It is scarcely likely that Midland holders could get out for cash at the current bid value if the deal went through. That explains why Midland's price is languishing at 38p. The time may be coming for holders to consider selling in the market.

#### UK car sales

It is surely stretching the evidence to conclude that the level of new car sales in April is concrete evidence of economic recovery. Nevertheless, combined with an upbeat statement from the motor component manufacturer T&N, the 9.1 per cent year-on-year increase in vehicle registrations last month provoked new stirrings among the leading component stocks yesterday.

The fact that the April number was positive after 29 months of dismal decline is certainly not to be sniffed at.

#### BP

Its first quarterly net loss aside, BP's results were depressing confirmation that the group appears bent on maintaining its dividend at the expense of shrinking itself. The quarterly payout accounted for 40 per cent of a \$54m net cash outflow before financing. The result was that gearing rose to 85 per cent and may rise again this quarter.

BP may have been influenced by the big US oil companies, all of which held their dividends despite a dismal first

quarter. Its peculiar problem is that it entered the downturn with a relatively weak balance sheet which has gone on deteriorating. A cost-cutting programme should make the group more able to compete with its peers. But capital spending will fall this year and next, while divisions are marked for sale and management is praying for a recovery in the oil price. Even if that unlikely event occurs, margins will be slow to respond.

Shareholders are already being offered a payout which is falling in real terms, so it is scarcely surprising that BP shares have underperformed the market by a fifth this year. A nominal cut in the dividend would doubtless hit the shares harder again. But arguably investors would be better served in the long run by a reduction in the payout to a level which BP's cash flow can bear. Whether BP can bring itself to bite the bullet is another matter.

#### Sears

It is just 10 years since Sears' annual profits went through £100m. They have now done it again in the opposite direction. The cycle aside, the company has lost its way. The proposition is that its culture and strategy can now be transformed by the new chief executive, Mr Liam Strong. It would not do to count on it. The company's problem is not merely the huge waste of resources tied up in its shoe shops. Selfridges and Freemans, which made up almost two thirds of last year's profits, are not growing either. If these problems prove intractable, Mr Strong promises more radical action. But he gives himself several years.

Meanwhile, the valuation of the shares - down 7 per cent yesterday to 97p - rests purely on yield and asset backing. It is vulnerable on both counts. The net asset value per share of 83p is based on property valuations dating back to 1988. The company now reckons its property values are down 8 per cent, the retail part down 15 per cent. As for the dividend, the company's explicit caution about the future is understandable given that the held payment is less than four fifths covered.

Last year, Sears spent \$56m on fixed assets. It is now paying out £21m in dividends. If the directors believe that shareholders' money is better deployed outside the business, it seems sensible for shareholders to take the hint.

## Five more arrested in Italian corruption investigation

By Robert Graham in Rome

MR ENZO PAPI, managing director of Cogefar-Imprest, the leading Italian civil engineering group owned by Fiat, was one of five people arrested late on Wednesday and in the early hours yesterday as part of Milan magistrates' widening investigation into municipal corruption.

This brought the total arrests to 26 businessmen, politicians and municipal officials, facing charges ranging from alleged corruption, extortion and illegal receipt of money to bribery and abuse of public office.

Yesterday's arrests also resulted in the first Christian Democrat politician being detained in prison since the scandal broke two months ago. This prompted an announcement from the Christian Democrat executive that a special commission had been formed to investigate the affair. The Socialists had already announced a similar commission earlier in the week.

Three leading local politicians from each of the Christian Democrats, the Socialists and the former communist Party of the Democratic Left (PDS) have been charged, along with 15 businessmen in the construction sector.

A statement from Cogefar-Imprest said the group had the "maximum confidence" in the magistrates and retained their "positive judgment" of Mr Papi. Already under arrest is Mr Roberto Schellino, a former technical director of Cogefar-Imprest. Fiat acquired Cogefar in 1989 and merged it with its own civil engineering arm, Imprest.

Magistrates are investigating the alleged links between the award of big public works contracts in Milan, dating back to the early 1980s, and the payment of bribes which were funnelled to political parties.

Also arrested are Mr Mario Lodigiani, vice-president of his family company, and Mr Angelo Simontacchi, head of Torno - both are among the largest private construction companies in the country.

The newly arrested political figures were Mr Sergio Radadelli, a Socialist and board member of SEA, the Milan airports authority; Mr Maurizio Prada, head of ATM, the municipal transport authority and a member of the Christian Democrat national executive; Mr Gianstefano Frigerio, Christian Democrat regional secretary and mayor of Carmusco near Milan; and Mr Augusto Rezzonico, a former Christian Democrat senator.

Heavy blow to Craxi, Page 3

## Crisis deepens over drive to remove Thai prime minister

By Peter Ungphakorn in Bangkok

THAILAND'S most serious political unrest in more than 15 years deepened yesterday as more than 100,000 people defied military orders to end protests demanding the resignation of the new prime minister, former army commander General Suchinda Kraprayoon.

After a day of high tension, confusion and apparent miscalculation by the military, the protesters moved from a narrow street in front of parliament to a much larger square in the centre of Bangkok.

One reason for the move was to give more room for Major General Chamlong Srimuang, former governor of Bangkok, who has now completed three days of his hunger strike and was clearly suffering from the crowd at the round-the-clock vigil grew in size each evening.

Gen Chamlong, the former soldier known as the Mr Clean of Thailand, has vowed to fast until he dies or forces the resignation of Gen Suchinda, who engineered a military coup 15 months ago and took over as prime minister last month.

Mr Suriyant Oonarkka, a

member of Gen Chamlong's party, said the demonstrators would stay all night in defiance of the military.

His aides said the four main opposition parties had written to King Bhumibol Adulyadej asking him to intervene.

Students, workers, young professionals and old people joined the protest, the largest since a student uprising toppled a military dictatorship in 1973. They are accusing the military of manipulating the electoral process to perpetuate its domination of Thai politics.

An attempt by the prime minister to discredit Gen Chamlong clearly misfired, at least as far as public opinion in the capital was concerned.

Gen Suchinda spoke briefly to parliament less than an hour into the second day of a debate on his new government's policy statement. He accused Gen Chamlong of being a religious fanatic and implied that another opposition leader, Gen Chavalit Yongchaiyudh, wanted to impose a communist leadership.

The crowd outside parliament booed when they heard what Gen Suchinda had said about Gen Chamlong, and speculators, watching the debate on televi-

sion, dumped their shares. In the 10 minutes that he spoke the stock market SET index lost 30 points although it later recovered to close only 6.9 points down at 710.72, the lowest level this year.

The opposition booted the prime minister inside parliament too and the debate was abruptly closed.

Later in the day the military replayed tapes of the speech on television, editing out the booging. They also showed clips of some of the more aggressive gestures of the largely peaceful crowd before they started issuing orders for the demonstrators to disperse. They claimed the protesters were out to overthrow the legal government and to stir up unrest.

All this has apparently only increased the numbers willing to join the demonstration. A sympathy rally was held in the northern city of Chiang Mai.

Late last night more petitions were submitted to the king asking him to persuade Gen Suchinda to dissolve parliament and call another election.

At least one member of one of the five coalition parties backing Gen Suchinda was reported last night to be defecting. Protest organisers predict more will follow.

## French interest rate cut raises EMS query

Continued from Page 1

kets, in spite of the cuts in borrowing rates.

The D-Mark closed last night in London against the franc little changed at FF3.9689, while the pound gained 1½ pence to close at DM2.84.

Both currencies were helped by the expected decision by the Bundesbank council to hold its emergency Lombard rate at 9.75 per cent. The pound also benefited from a decision by a big UK company to buy a large volume of sterling for dollars.

France's base rate reduction came after the Bank of France announced a reduction in its reserve requirements - the sums the banks are obliged to lodge

with it - while leaving its official intervention rates intact.

The reserve requirement on current accounts have been cut from 4.1 to 1 per cent and on passbook savings accounts from 2 to 1 per cent. This should save the banks an estimated FF31bn (\$5.5bn) a month.

Mr Michel Sapin, finance minister, said the reduction was intended to help small businesses by making it easier for them to obtain credit. He said it had been facilitated by "moderate growth in demand for money" and low inflation. The reduction in French borrowing costs comes on the eve of an informal meeting of EC finance ministers in Oporto, where the impact of interest rates on growth will be high on the agenda.

The meeting has special importance for the French, having been initiated by Mr Pierre Bérégovoy because of his concern about the EC's sluggish growth. Mr Bérégovoy, previously finance minister, became prime minister last month.

The relatively high level of interest rates is one of France's main economic problems. The government reduced its official intervention rate last autumn, only to be forced to raise it when the franc came under pressure. The consensus among economists is that France will not risk reducing the intervention rate again, despite the low level of inflation at 3 per cent, until the Germans do so.

## Croats and Serbs plan to carve up Bosnia

Continued from Page 1

Moslems make up 44 per cent of the 4.3m population, Serbs 30 per cent, and Croats 17 per cent. The Croat-Serb talks coincided with fresh appeals from Bosnia's Moslem leaders for the deployment of UN peacekeepers and foreign military intervention.

The Graz talks were also attended by Mr Mate Boban and

Mr Franjo Boras, the nationalist leader of Bosnia's Croats, who held further consultations in the Croatian capital, Zagreb. Mr Boban is a close ally of Croatian president Franjo Tudjman.

Last year, the Serbian and Croatian presidents had met secretly to discuss how the ethnically mixed republic of Bosnia-Herzegovina would be divided. Mr Branko Salaj, Croatia's min-

ister of information, denied he knew about the Graz talks, but said: "We do not want the Croats in Bosnia to be engulfed in a Bosnia which is part of a greater Serbia." He also denied that Croatia was seeking to annex parts of Bosnia.

However, he said that historically Bosnia-Herzegovina's Moslems had not felt endangered by the Croats.

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About to roar on the British motorcycle scene is the exclusive, American-built Buell RS5 1200, powered by Harley-Davidson. Created for style-conscious, up-market superbike enthusiasts, it's the first road model to use Titeflex brake lines. Titeflex stainless steel braided Teflon brake lines were chosen because they outperform all others in U.S. Department of Transportation Safety Standard Testing. Their patented strain relief sleeve provides improved whip resistance while eliminating the "soft pedal" feel of rubber brake lines. The special coating resists abrasion of the wire braiding. Without them, easy riding would be harder.

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World Weather		°C		°F		°C		°F		°C		°F			
Boulogne	F	14	57	Frankfurt	F	20	68	Managua	S	24	75	Manila	S	23	73
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Buenos Aires	F	12													





## INTERNATIONAL COMPANIES AND FINANCE

## O&amp;Y declared in default on C\$17m bond payment

By Bernard Simon in Toronto

HOLDERS of a series of Olympia & York bonds have declared the cash-strapped property developer in default. The company is expected to meet the deadline.

O&Y failed to make interest payments of C\$17m (US\$14m) last Monday on C\$325m worth of bonds secured by First Canadian Place, a 73-storey building in Toronto.

Under the bonds' trust indenture, O&Y is barred from taking rent from the property for itself before debt-service payments have been met.

Following a meeting on Tuesday, representatives of about three quarters of the bondholders have delivered a formal notice of default. O&Y has until May 14 to make the payments.

The bondholders, which include several US and European institutions, are due to

meet their trustee, Royal Trust, in Toronto today. They are expected to demand that Royal Trust assigns rents or seizes the building if O&Y fails to meet the payments by next Thursday. Royal Trust will put forward a compromise proposed by O&Y.

Alternatively, the bondholders are asking a group of Canadian banks, which hold a third mortgage on the property, to meet the interest payments. They contend that the banks have more to lose if the bondholders sell the building in the current depressed market.

One investment adviser who represents several pension funds said yesterday he had "a fiduciary duty to go after this vigorously". He said the bondholders were angry O&Y had not consulted them in advance.

O&Y has also failed to make a relatively small US\$8m payment on a US\$97m floating-rate note secured by three

Manhattan office buildings. The grace period on these payments expires next Monday, but the company is expected to meet the deadline.

O&Y faces the dilemma, however, that if these creditors are paid, others are likely to demand equal treatment. For instance, a group of Japanese institutions agreed last month to defer US\$62m in interest due on a Eurobond secured by part of Manhattan's World Financial Center.

Meanwhile, G.W. Utilities and Gulf Canada Resources, both controlled by O&Y, said they were jointly seeking a buyer for their combined 88.5 per cent stake in Home Oil, a Calgary-based energy producer. The two companies have appointed First Boston to arrange a sale.

At current market prices, GW and Gulf's stake in Home would fetch about C\$600m. Gulf said it would use the proceeds to reduce debt.

## France puts FFr2bn injection into Bull

By William Dawkins in Paris

THE FRENCH government will make a FFr2bn (\$350m) capital injection into Bull, the loss-making state-owned computer maker, even though the European Commission has not given its agreement.

Paris announced yesterday that Bull would be expected to proceed with its equity increase, which comes on top of a FFr2bn injection of fresh capital from the government last year, also being scrutinised by the Commission.

Bull said the Commission's inquiry did not legally stop it from going ahead. The French government has complained of the slowness of the Commission's inquiry, which opened last July.

Just over three quarters of the money will come directly from the government. In proportion to its 75.8 per cent ownership of Bull, the new shares will also be subscribed by France Telecom, owner of 17 per cent, and NEC, the Japanese electronics company, which holds 4.5 per cent.

Last month, Bull announced a FFr3.3bn loss for 1991, following a record FFr6.8bn deficit in the previous year.

## Sears slips to £81m but holds payout

By Robert Taylor in Stockholm

SAAB Automobile, the car company jointly owned by General Motors and the Swedish group Saab-Scania, yesterday announced losses of SKr293m (\$49.8m) for the first quarter of the year. This was a 69 per cent improvement on the SKr963m deficit in the first three months of 1991, but it was a larger loss than the SKr134m sustained in the fourth quarter of last year.

Sales revenue rose to SKr3.902bn, compared with a figure of SKr3.365bn for the same period of last year. The company said that the results reflected the "significant restructuring" which had taken place in Saab's automotive operations over the past two years, but it offered no forecast for the year.

Under the direction of Mr David Herman, the company's American chief executive, Saab has gone through a tough period of rationalisation, which is expected to cut the company's payroll by a third over three years.

With the help of a SKr5.5bn cash injection from its joint owners, the company will be

## Meissen thrives in new Germany

Meissen, the world famous porcelain company, is experiencing what most other east German companies can only dream of in the economic turmoil caused by reunification - a new lease of life.

Based in the pretty but dilapidated Saxon town of the same name, its sales have risen sharply: it has been able to make its high-priced products even more expensive; and it has absorbed the steep rise in wages to levels near those in west Germany without a crisis or the need for subsidies.

Along with other east German companies, Staatliche Porzellan-Manufaktur Meissen - to give the company its full and imposing name - has had to make some important adjustments to life in the free market. "Everything has happened in such a short time," says Mr Hannes Walter, managing director.

However, compared with most companies in the five new east German states, Meissen started from a position of relative strength. For one thing, its products have always been in demand in the west. Its biggest foreign market is Japan, accounting for 10 per cent of turnover. For another, it had a certain amount of freedom within the rigid East German system as a valuable

earner of foreign exchange. There is no doubt that Mr Walter, 48, greatly prefers doing business without the old constraints. In spite of its status as a showcase company under the old regime, the com-

pany had to remit most of its profits to the East German government, a policy that deprived the company of investment funds and kept the historic town of Meissen short of local tax revenues.

Today, the town is being smartened up, though patchily. The company is also refurbish-

ing its impressive headquarters, not least to cater to the hordes of tourists who visit. In Easter week, as many as 12,000 people visited the company to see the impressive museum, housing porcelain objects and tableware covering the 282 years of its history.

Deep wallets are needed to buy Meissen products, and Mr Walter forecasts that people will need to dig even deeper. Since 1989, prices have risen by around 30 per cent and Meissen intends to keep raising them by 10 per cent or more a year. "We think we are still good value at these price levels," he says.

Demand for Meissen figures, tableware and other items shows no signs of abating. This year, Mr Walter expects turnover to exceed DM90m (\$55m) after DM75m last year and DM50m in 1990. Prices of a Meissen coffee service start at

DM3,000 and go up to DM60,000 or more for those with elaborate patterns.

For this year's 175th anniversary of its vine-leaf design, it is producing the same number of special coffee services at a price of around DM9,000. It expects to have no trouble selling these, just as the 150 tradi-

1,800 two years ago. Of these, 700 are artists with the years of training and experience needed to produce the delicate Meissen patterns.

Before the coming of the D-Mark and German unity, a painter earned only around 1,200 east marks a month, though top artists could earn up to 2,000 marks. The average wage is now nearly DM3,000; this is well over double the old level with the one-for-one exchange rate used for wage conversions under currency union, but much more if based on the east mark's previous low market rate.

Since labour makes up nearly 80 per cent of Meissen's costs, such a steep climb in wages is undoubtedly a burden. It means profits are minimal after investments of around DM8m a year to make long-neglected repairs and to improve kilns and other facilities - since most work is done by hand, the scope for modernisation is limited. Mr Walter declines to forecast when profits will reach acceptable levels or state what these might be. He is aware that Meissen's wages must reach west German levels if it is to keep its best employees; they are now at 70 per cent and parity will be reached in two years' time.

He is also encouraged by the fact that orders stretch two years ahead. Exports, representing about a quarter of sales, rose by 25 per cent in 1991. "That," says Mr Walter proudly, "puts us almost alone among east German companies".

## Saab reports SKr293m deficit

By Robert Taylor in Stockholm

SAAB Automobile, the car company jointly owned by General Motors and the Swedish group Saab-Scania, yesterday announced losses of SKr293m (\$49.8m) for the first quarter of the year. This was a 69 per cent improvement on the SKr963m deficit in the first three months of 1991, but it was a larger loss than the SKr134m sustained in the fourth quarter of last year.

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Under the direction of Mr David Herman, the company's American chief executive, Saab has gone through a tough period of rationalisation, which is expected to cut the company's payroll by a third over three years.

With the help of a SKr5.5bn cash injection from its joint owners, the company will be

launching new models starting next year with a replacement for the Saab 900.

Saab's volume sales in Europe have actually risen by 10 per cent to 8,500 during the first quarter of the year, with a doubling in sales to Italy. However, there was a decline in sales in the US to 5,626 cars, from 6,581 a year earlier.

"The situation in most of our markets is promising, and we are definitely getting on to the shopping list of more and more prospects who are in the market for premium brand cars," said Mr Hans Halbach, executive vice-president.

## MGM control to Crédit Lyonnais

CREDIT Lyonnais - the French state bank with a combined loan exposure of more than \$1.2bn in borrowings by Mr Giancarlo Parretti, the Italian financier, and MGM, the troubled Hollywood studio - yesterday acquired control of 88.5 per cent of MGM stock at a foreclosure auction held in Delaware, writes Alan Friedman in New York.

It paid a non-cash price of \$483.5m by bidding an equivalent amount of secured debt of Pathe Communications Corporation (PCC) and its affiliates. The MGM stock was owned by Mr Parretti's PCC.

## Philips optimistic despite set-back

By Ronald van de Krol in Eindhoven

PHILIPS, the Dutch electronics group, said yesterday that it was optimistic about the long-term prospects of consumer electronics, its single biggest activity, in spite of the set-backs suffered in the sector in 1991 and early 1992.

Mr Jan Timmer, president, said the company intended to continue pursuing its strategy of gradually increasing its role in the "software" side of consumer electronics - music, films, video rentals and other forms of entertainment - to complement its presence in the world market for televisions, compact disc players and video-cassette recorders.

He also said that Philips currently had no plans for a share issue to finance future investments. Instead, the company would continue to seek ways to run its businesses at a lower cost level.

Speaking at the Philips shareholders' meeting, Mr Timmer acknowledged that serious problems in consumer electronics had masked the overall



Jan Timmer: consumer electronics remain troubled progress which the company had made in returning to last year's profitability. He said that the difficulties in consumer electronics would eventually come to an end, enabling Philips to reap the full benefits of the restructuring and cost-cutting programmes launched in 1990. However, he was unable to say when the market would begin to recover.

electronics, and the first quarter [of 1992] did not show an improvement," he said.

Mr Timmer conceded rescue operations at Super Club, Philips' loss-making, 51 per cent-owned, Belgian-based video-rental chain, had brought unforeseen problems for the group. He said Philips would press ahead with attempts to restructure Super Club's finances and to buy out minority shareholders.

Talks with minority shareholders, bankers and bondholders had entered a "decisive" stage, holding out the prospect of a solution being found in the next few weeks, he added.

Earlier this week, Philips reported a 29 per cent increase in first-quarter net profit in spite of the fact that its consumer electronics business slipped into the red, due to fierce competition on the global consumer market.

In 1991, Philips returned to a full-year net profit of F1.1bn (\$850m) from a record loss of F1.42bn the year before, when the company took restructuring provisions of F1.45bn.

## BUSINESS AND THE ENVIRONMENT

Management, Technology, Image

A Seminar

June 8, 9 and 10

São Paulo, Brazil

Gazeta Mercantil, the Brazilian business newspaper, in view of the business community's concern for the environment and its need to reconcile the objectives of economic development and environmental conservation, is holding a three-day seminar on topics connected with this theme, aimed at businessmen and government officials.

The seminar will coincide with the UN Earth Summit in Rio and the Environmental Technology Fair in São Paulo, to be managed by Alcântara Machado Feiras e Promoções.

Companies wishing to present their projects, products, or services at specific workshops during the seminar are invited to contact Vera Brisola, telephone 55 11 256-2522 or fax 55 11 258-6334.

## ENVIRONMENTAL TECHNOLOGY SURVEY

In its June 6-8 issue Gazeta Mercantil will publish a special survey on the technologies and equipment that are available to help combine development with environment conservation.

For advertising information, please call Joelson Aquino on: Phone 55 11 258-3137 • Fax 55 11 258-6334

GAZETA MERCANTIL

The Brazilian Business Newspaper

## BENETTON GROUP SpA

Registered Office: Via Villa Minelli, 1  
Portofino Veneto (TV), Italy  
Issued and fully-paid capital Lire 81,776,862,500  
Treviso Company Register No. 4424

## PAYMENT OF DIVIDEND

Notice is hereby given that the 29th April, 1992 General Meeting of Shareholders resolved upon a distribution of the net profits for the year ended 31st December 1991.

Accordingly, a dividend, in the gross amount of Lire 300 per share, will be payable starting on 18th May 1992, subject to the application of the proper withholding tax.

Payment of the net amount and detachment of coupon No. 7 will be made by one of the following institutions:

Monte Titoli S.p.A., Banca Commerciale Italiana, Banca Nazionale del Lavoro, Credito Italiano, Banco di Roma, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Banco di Napoli, Banco di Sicilia, Cassa di Risparmio delle Provincie Lombarde, Banco di Santo Spirito, Istituto Bancario Italiano, Banca Popolare di Novara, Banca Nazionale dell'Agricoltura, Banca d'America e d'Italia, Banco Ambrosiano Veneto, Banco Lariano, Banco Popolare di Milano, Credito Romagnolo, Banca Popolare di Verona, Banca di Trento e Bolzano, Banca Popolare Veneta, Banca Popolare Friuladria, Cassa di Risparmio della Marca Trevigiana, Banca Antoniana di Padova e Trieste, Banca Popolare di Asolo e Montebelluna, Morgan Guaranty Trust Company, Deutsche Bank A.G., Barclays Bank PLC, Société Générale, Banca delle Svizzera Italiana.

## FINANCIAL STATEMENTS AS OF 31ST DECEMBER 1991

Notice is also given that Benetton Group's financial statements as of 31st December 1991, audited by Arthur Andersen & Co. S.p.A., may be obtained upon request from:

- the Company or

- any of the Italian Stock Exchanges.

Gilberto Benetton  
Chairman

## St. George

Building Society Ltd

U.S. \$100,000,000

Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 7th May, 1992 to 7th August, 1992 the Notes will carry a Rate of Interest of 4.5125% per annum. The Interest Amounts payable will be U.S. \$115.32 per U.S. \$100,000 Note and U.S. \$113.19 per U.S. \$100,000 Note. The Interest Payment Date will be 7th August, 1992.

Bankers Trust Company, London Agent Bank

## MICROTEK INTERNATIONAL INC.

(Incorporated in the Republic of China with limited liability)

Notice

to the holders of the outstanding

Microtek International Inc.

(the "Company")

US\$29,000,000

3.5 per cent Bonds due 2001 (The "Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company by a resolution dated 16 April 1992, authorized the issue of 26,782,420 shares of the Company's Common Stock for free distribution to shareholders as dividend, and employees as bonus. The Board of Directors has fixed 5 May 1992 as the record date for the determination of the shareholders and employees entitled to receive such dividend and free distribution. Pursuant to the provisions of the Indemnity constituting the Bonds, the Corporate Price of the Bonds has been adjusted as a result of the above issue from NT\$102.38 to NT\$104.00, effective 5 May 1992 (Republic of China time). 8 May, 1992 Microtek International Inc.

HOW TO GET TO THE TOP MOVERS AND GROOVERS, MAKERS AND BREAKERS, LENDERS AND SPENDERS, HIRERS AND FIRERS, OPINION MOULDERS AND GOLDCARD HOLDERS BEFORE THEY GET TO DUBAI.



## FT TRAVELLER DUBAI

The most authoritative, internationally accepted survey in Europe (EBRS 1991) shows that the Financial Times is read by

- more chief executives, managing directors, board directors and senior managers
- more business men and women earning US\$100,000 plus per year
- more business men and women travelling to Middle East/North Africa than any other European publication.

On 24 June 1992, that elite will also be reading FT Traveller Dubai - one of a new series of tabloid

guides on the business centres of the world.

Researched and written by the Weekend FT staff, FT Traveller Dubai will provide a well informed and comprehensive insight into where to stay, shop, dine and play, as well as directions on business norms and culture. All with exactly the same attention to quality and detail for which the Financial Times itself is renowned.

Contact Louise Hunter for further information including an editorial synopsis, ratecard and merchandising opportunities - on 071 876 3238; fax 071 873 3595 or Neville Taraporewalla (Dubai) 332354; fax 331805.

FINANCIAL TIMES  
NEWSPAPER OF THE YEAR



## INTERNATIONAL COMPANIES AND FINANCE

## Earnings hit hard at SA brewer's retail businesses

By Philip Gawell in Johannesburg

DIFFICULT trading conditions contributed to a sharp fall in earnings at OK Bazaars and Afco, two retail-based subsidiaries of the South African Breweries group, in the year to the end of March.

Attributable earnings dropped 37 per cent at OK Bazaars, the mass merchandising supermarket chain, and by 35 per cent at Afco, the furniture group. OK Bazaars decided to pass its final dividend, while the overall dividend at Afco dropped to 53 cents per share from 81.5 cents.

OK Bazaars said the group, with its considerable exposure to the mass consumer market, had been particularly hard hit, especially by escalating unemployment and the negative response to the introduction of VAT. Turnover was only 5 per cent up on R5.05bn (\$1.8bn).

Operating income, however,

was down 27 per cent to R43.3m. High interest rates and higher borrowings saw the interest bill of R46.8m exceed operating profit. However, a R13.5m tax credit allowed the group to make a R9.3m attributable profit, down 37 per cent on 1991.

The higher borrowings meant the gearing ratio jumped to 111 per cent from 71 per cent. Management says "strategic action" has been taken to restore this to more appropriate levels.

The group closed 23 stores during the year.

Afco's profits were hurt by a severely depressed furniture market. Output in the furniture manufacturing industry fell 24 per cent in real terms during 1991 - the worst decline in a decade.

OK Bazaars made no profit forecast, but said a recent restructuring of the group would allow improved marketing strategies.

## US food group buys Canadian flour miller

By Bernard Simon in Toronto

ARCHER DANIELS MIDLAND, the US agri-business group, has taken another step towards integration of North America's food processing industry by agreeing to buy Canada's largest flour miller.

ADM, which has made several acquisitions in Canada over the past year, will pay an undisclosed sum for Ogilvie Mills of Montreal. The seller is John Labatt, the Canadian food processing group.

Ogilvie has annual revenues of about C\$275m (\$242.2m) with mills in Quebec, Alberta and Ontario. The company is also one of the world's largest producers of wheat starch and gluten.

Canada's bureau for competition policy turned down a proposal last year to merge Ogilvie with the milling interests of Maple Leaf Foods, controlled by Hillside Holdings of the UK. The two Canadian companies had argued that the merger was necessary to compete against the big US mills. But the government was concerned about the stranglehold which the combined company would have on the domestic market.

Maple Leaf subsequently turned to a leading US miller to protect its flour-milling business. It recently formed a joint milling venture with ConAgra of Nebraska.

## Mexico to sell Telmex shares

THE Mexican government is to sell 500m I shares in Telmex, the national telephone company, on May 12 and 13, and hopes to conclude the offering on May 15. At current market prices it is worth \$1.4bn, writes Damien Fraser in Mexico City.

It represents 4.72 per cent of Telmex equity, and 8.54 per cent of the I shares. The government will sell 54 per cent of the shares in the US and 5 per cent in Mexico.

After the latest offering the Mexican government will hold 4.58 per cent of Telmex.

## Refitted Bond flagship nears relaunch

Kevin Brown examines the new-look, slimmed-down, renamed Southern Equities

Bond Corporation Holdings, Mr Alan Bond's quoted flagship, is likely to be relaunched later this year following approval from the Australian Securities Commission (ASC) for a change of name to Southern Equities.

The company's impending re-emergence contrasts starkly with the fate of Mr Bond, the best known of Australia's 1980s entrepreneurs, who was declared bankrupt last month after losing a year-long court battle.

Mr Peter Lucas, chairman of Bond Corp from September 1990 until last month, says Southern Equities will bear little resemblance to Mr Bond's company.

"We have sold many of the assets to repay debts, and the group is obviously much smaller than it was, but the really important thing is that despite all the things that happened, we are still here," he says.

"Sure, it is with the good grace of our creditors, but nevertheless we were able to convince them that this was the best way forward. That is very different to what happened to some of the other entrepreneurial groups."

Mr Lucas, a Sydney lawyer, resigned last month after steering the group through the traumatic 18 months since Mr Bond quit under pressure from shareholders and creditors.

Mr Lucas's resignation clears the way for a new management team to take over after the completion of a financial reconstruction which will transfer 90 per cent of the company's equity to creditors and bondholders.

The distribution of shares is expected to take place as soon as the administrators of the company's scheme of arrangement finish investigating claims from creditors, probably by the end of June.

The principal shareholder is expected to be Australian Consolidated Investments (ACI), formerly Mr Robert Holmes a Court's Bell Resources, which will emerge with 11 per cent of the expanded equity. Mr Bond's shareholding will fall from 52 per cent to 5.6 per cent.

Shortly after the redistribution, the company will be renamed and its A\$1.9bn (US\$1.45bn) debt burden will be written off in return for a payment of A\$150m to creditors - an effective payout of 10 cents in the dollar.

Mr Lucas, who remains a consultant to Bond Corp and a member of the management committee which has run the company for the last year, says completion of the reconstruction will be the trigger for a fresh start, following the disposal of much of the group's former A\$10bn in assets.

The disposals included Bond Media, the group's television and radio arm which was sold to Mr Kerry Packer, and Bond Brewing, once Australia's biggest brewer, which is now controlled by Lion Nathan of New Zealand.

The value of the group's remaining assets will remain unclear until the 1991/92 accounts are published, probably in the second half of the year. But its main assets are: a 1.5 per cent shareholding in BSBK, the UK satellite television business, and convertible loan stock worth \$550m.



Peter Lucas, ex-chairman of Bond Corporation: "Despite all the things that happened, we are still here"

(US\$613m). The shareholding is mortgaged, but Bond Corp says it hopes for some return as BSBK moves into profit.

● A 5.3 per cent stake in G. Heileman, the US brewery once owned by Bond Corp, which was placed under Chapter 11 bankruptcy protection after being unable to service its debts.

● About A\$25m in cash, mostly held by Bond Corp subsidiaries, which the group is unable to access until the redistribution of shares has taken place.

● Land in New South Wales, Queensland and Western Australia, some of which could be subdivided for property development.

criticism of the deal. Bond Corp, which paid A\$400m to buy Petrochemical Industries (PICI) from the West Australian entrepreneurs, says Laurie Connell and Mr Dallas Dungey, claims the government acted in bad faith.

However, Mr Lucas says the group believes the project remains viable, and wants to help the state tap the strong demand expected to develop in Asia for the caustic soda, ethylene di-chloride and PVC the plant would produce.

"I believe Australia has got a window of opportunity in the next five years to get this thing up and away. Sooner or later, industrial expansion in China, Korea and Indonesia will create a huge demand for these products," Mr Lucas says.

Whether Bond Corporation Holdings could be involved would depend on the Western Australian government and the other joint venture partners. But our discussions with potential investors indicate it could be viable."

Mr Lucas says Bond Corp has substantial expertise which could be made available to the Western Australian government, together with "the capacity to influence the potential participants."

The state government is also believed to be considering a revival of the project, but is unlikely to want Bond Corp to play any part unless an out-of-court settlement of the damages claim can be reached.

Both sides deny suggestions a settlement is being prepared. Mr Lucas says Bond Corp is "open to compromise, but will not retire without proper compensation."

## Japanese turn to US securitisation sources

By Emilio Terrazano in Tokyo

JAPANESE manufacturers such as Nissan, the automotive maker, Kobe Steel and Kawasaki Steel, are increasing fund procurement through US securitisation agencies.

With the current stock market slump preventing funding through equity, companies are keen to pursue alternative measures. They are also under increasing pressure to collect receivable credits, as the slowing economy is affecting cash flow.

Securitisation of sales credits is restricted in the domestic financial markets, as securitisation agencies are not permitted under current laws. The Securities and Exchange Act, the Japanese version of the US Glass Steagall Act, also defines repackaged assets as certificates, preventing the instru-

ments from being traded as securities.

The increase in demand for sales credit securitisation may quicken the removal of legal barriers, currently under review by the Ministry of Finance.

Nissan said it securitised ¥250m per month of receivable credits from its parts-makers, through US securitisation affiliates of Fuji Bank and Industrial Bank of Japan.

Kawasaki said its monthly balance of receivable credits securitised through Citicorp totalled ¥130m. Kawasaki said securitisation was an important means of removing assets from their balance sheets.

Non-bank lending and financing companies, which cannot issue commercial paper, are also securitising their receivable credits in the US as an alternative to bank loans.

## Texas Instruments unveils fast microprocessor

By Louise Kahoe in San Francisco

TEXAS Instruments announced a fast new microprocessor to be used in a new range of Sun Microsystems workstations which are expected to be introduced later this month.

The Supersparc chip will give Sun workstations a much needed performance boost. The workstation market leader has been facing increased competition from Hewlett-Packard and International Business Machines workstations that outpace Sun's current products.

The Texas Instruments chip, jointly developed with Sun Microsystems, will also be used in new mid-range computers planned by ICL of the UK. TI will also offer the chip to other computer manufacturers.

With its announcement yesterday, Texas Instruments has beaten rival Cypress Semiconductor to the punch. Next week Cypress and Sun Microsystems are expected to announce an even

faster version of the Sparc microprocessor, although volume manufacturing of the Cypress chip is believed to be several months away.

TI said that eventually its Supersparc will process up to 150m instructions per second (mips), three times the performance of microprocessors used in personal computers. However, this 300MHz version of the chip will not be available until later this year.

Supersparc is the first of a series of microprocessors that are being jointly

developed by Sun with Texas Instruments. The companies said they were also working on Sparc chips for low-cost desktop computers as well as a very high performance next generation version of Supersparc.

According to the two companies, by the year 2000, Sparc microprocessors could contain more than 100m transistors, operate at clock rates approaching 1m cycles per second and deliver performance exceeding 5m instructions per second.

## NOTICE OF PURCHASE



EUROPEAN INVESTMENT BANK  
ECU 635,000,000 - 9.00% Notes  
due 20th April 1999

Pursuant to the terms and conditions of the Notes, notice is hereby given to the holders that during the twelve-month period ending 20th April 1992, ECU 1,963,000, of the European Investment Bank's 9% Notes of 1989, due 20th April 1999, have been purchased.

As of 20th April 1992, the principal amount of such Notes remaining in circulation was

ECU 615,537,000.

Luxembourg, May 8 1992

EUROPEAN INVESTMENT BANK

## BARCLAYS

BARCLAYS OVERSEAS  
INVESTMENT COMPANY B.V.

U.S.\$600,000,000

Junior Guaranteed Undated Floating Rate Notes

Notice is hereby given that the Rate of Interest for the Interest Period from 8th May, 1992 to 9th November, 1992 is 4.375 per cent, per annum and that on 9th November, 1992 the amount of interest payable in respect of each U.S.\$5,000 principal amount of the Notes will be U.S.\$112.41 and in respect of each U.S.\$50,000 principal amount of the Notes will be U.S.\$1,124.10.

Barclays de Zeeuw Ltd Limited  
Agent Bank

## BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S.\$400,000,000

Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next interest sub-period from 11th May, 1992 to 9th June, 1992 the following will apply:

1. Interest Payment Dates: 9th June, 1992.

2. Rate of Interest for Sub-period: 9% per annum.

3. Interest Amount payable for Sub-period: US\$20,000,000.

4. Accumulated Interest Amount payable: US\$636.39 per US\$50,000 nominal.

5. Next interest sub-period will be from 9th June, 1992 to 9th July, 1992.

Agent Bank  
Bank of America  
International Limited

## Montreal Trustco Inc.

(Incorporated under the laws of Canada)

¥6,000,000,000

Floating Rate Debentures

Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 8th May, 1992 to 8th November, 1992 is 5.45% per annum. Interest payable on 8th November, 1992 will amount to ¥2,747,397 per ¥100,000,000 principal amount of the Notes.

Agent Bank  
The Long-Term Credit Bank  
of Japan, Limited  
Tokyo

## COMPANY NOTICES

## AB ELECTROLUX

TO THE SHAREHOLDERS OF AKTIEFÖRETAGET ELECTROLUX

The ANNUAL GENERAL MEETING of the Company will be held at Kungälv, Sweden, on Thursday May 20, 1992, at 12.30 p.m.

Agenda

Matters presented by the Swedish Companies Act 1975 and by the Company's Articles of Association including, inter alia, presentation of the annual report and accounts and the auditor's report on the Company's accounts for the year ended 31st December 1991, and the election of members to the Board of Directors for the year 1992.

Attendance at the Meeting

Shareholders wishing to attend the meeting must be registered in the share register maintained by Västgötaregistrations VPC AB not later than Friday May 15, 1992. In addition, they must notify the Company of their intention to attend the meeting not later than Friday May 22, 1992, either in writing to AB Stockholm, C-4, S-100 45 Stockholm, Sweden, or by telephone on +46 8 726 0733 or 726 0734.

A shareholder who does not so register in the name of a nominee, such as the trust department of a bank or a stockbroker, must nevertheless have their shares registered in their own name by Västgötaregistrations VPC AB not later than Friday May 15, 1992 to have the right to vote at the meeting.

A shareholder may attend and vote at the meeting in person or by proxy but in accordance with Swedish practice the Company does not send forms of proxy to its shareholders. Shareholders wishing to vote by proxy should complete their own form of proxy to the Company.

Withdrawal

Provided that the meeting resolves to adopt the proposal of the Board of Directors, it is anticipated that the dividend will be distributed by Västgötaregistrations VPC AB on June 11, 1992. The second date for the dividend will be Wednesday June 3, 1992.

THE BOARD OF DIRECTORS

Stockholm, May 1992

**Electrolux**

NOTICE OF REDEMPTION  
US\$200,000,000 10% per cent  
Subordinated Notes Due July 25, 1995

Citicorp

NOTICE IS HEREBY GIVEN THAT Citicorp has elected to redeem on June 8, 1992 (the "Redemption Date") all of its outstanding 10% Subordinated Notes due July 25, 1995 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes are to be redeemed at the main offices of Citicorp, N.A. in London, Brussels, Paris, Frankfurt am Main, Amsterdam, Citicorp Investment Bank (Luxembourg) S.A. in Luxembourg, Citicorp (Switzerland) in Zurich and also at the main office of Christiani Bank og Kreditkasse in Oslo.

The Notes, together with all interest coupons maturing subsequent to the Redemption Date attached hereto, should be presented and surrendered to the offices set forth in the preceding paragraph on the Redemption Date.

May 8, 1992, London  
By Citicorp, N.A., Fiscal Agent

CITIBANK

## PUBLIC WORKS LOAN BOARD RATES

Effective May 7

Quota loans

Term

1

Over 1 up to 2

Over 2 up to 3

Over 3 up to 4

Over 4 up to 5

Over 5 up to 6

Over 6 up to 7

Over 7 up to 8

Over 8 up to 9

Over 9 up to 10

Over 10 up to 15

Over 15 up to 25

Over 25

\*Non-quota loans are 1 per cent higher and non-quota loans 2 per cent higher in each case than quota loans. Fiscal authorities of principal 11. Inquiries by mail only. (Read equal half-yearly payments to include principal and interest, 9 with half-yearly payments of interest only.)

New Items

This announcement appears on a matter of record only.

7th May, 1992

## THE NIPPON SYNTHETIC CHEMICAL INDUSTRY CO., LTD.

U.S. \$100,000,000

3% per cent. Guaranteed Notes 1996

with

Warrants

to subscribe for shares of common stock of The Nippon Synthetic Chemical Industry Co., Ltd.  
The Notes are unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

IBJ International Limited

Daiwa Bank (Capital Management) Limited

Nikko Europe Plc

ABN AMRO Bank N.V.

Baring Brothers & Co., Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

J. P. Morgan Securities Ltd.

Morgan Stanley International

J. Henry Schroder Wagg & Co. Limited

Société Générale

Swiss Bank Corporation

S.G. Warburg Securities

## INTERNATIONAL CREDIT AND INVESTMENT COMPANY (OVERSEAS) LTD IN LIQUIDATION

### NOTICE TO CLAIMANTS

The Grand Court of the Cayman Islands on 22 July 1991 appointed I. Wight and R. Axford of Deloitte Ross Tohmatsu, Cayman Islands as Joint Provisional Liquidators of International Credit and Investment Company (Overseas) Ltd ("ICIC Overseas") pending a hearing of the winding-up petition which was adjourned until 29 April 1992. The petition was heard and on that date the Grand Court of the Cayman Islands appointed I. Wight, R. Axford and M. Mackey as Official Liquidators.

### Proposed Agreements

The Official Liquidators of ICIC Overseas are in the process of sending out letters with a summary of the proposed agreement with the Government of Abu Dhabi (on behalf of the majority shareholders of BCCI Holdings (Luxembourg) SA) under which the Government of Abu Dhabi, the Official Liquidators of ICIC Overseas, the Official Liquidators of Bank of Credit and Commerce International (Overseas) Ltd ("BCCI Overseas") and the Liquidators of Bank of Credit and Commerce International SA ("BCCI SA") will release certain claims (subject to certain conditions) against each other to the benefit of ordinary unsecured creditors.

The Grand Court of the Cayman Islands will consider whether to approve this agreement at a hearing to be held immediately after the BCCI Overseas hearing on 21 May 1992, as noted below. Creditors may appear and make representations at the ICIC Overseas hearing. This agreement is conditional on the acceptance of other agreements between the Official Liquidators of BCCI Overseas, BCCI SA and BCCI Holdings ("BCCI Agreements"). The BCCI Agreements are subject to Court approval in the various jurisdictions of England, the Cayman Islands and Luxembourg. The hearing for BCCI Overseas is scheduled for 21 May 1992 in the Grand Court of the Cayman Islands.

If any claimant requires further information or intends to appear at the ICIC Overseas Court hearing, they should contact the Official Liquidators of International Credit and Investment Company (Overseas) Ltd, P.O. Box 2168, George Town, Cayman Islands, B.W.I.

This announcement appears as a matter of record only



## Jardine Strategic Holdings Limited

(Incorporated in Bermuda with limited liability)

US\$250,000,000

Convertible Cumulative Preference Shares

Available in the form of International Depositary Receipts

Jardine Fleming International Inc. Credit Suisse First Boston Limited  
Morgan Stanley International

James Capel & Co Cazenove & Co Swiss Bank Corporation

ABN AMRO Goldman Sachs International Limited  
Banque Indosuez Merrill Lynch International Limited  
Nomura International Salomon Brothers International Limited  
J. Henry Schroder Wagg & Co. Limited

May 1992

## HSBC Holdings plc

Incorporated in England with limited liability. Registered number 617987  
Group Head Office: 1 Queen's Road Central, Hong Kong  
Registered Office: 99 Bishopsgate, London, EC2P 2LA, United Kingdom

### 1991 Final Dividend

For the purpose of calculating the number of new Ordinary Shares of HK\$10 each to be allotted to shareholders who have elected to receive the 1991 Final Dividend of HK\$1.31 per Ordinary Share in scrip, the average closing price in the existing Ordinary Shares on The Stock Exchange of Hong Kong Limited on each of the five trading days from and including 1 May 1992 was HK\$42.85.

The number of new Ordinary Shares which such shareholders will receive may be calculated as follows:

Number of shares held x  $\frac{\text{HK\$1.31}}{\text{HK\$42.85}}$

Fractional entitlements will be disregarded.

By Order of the Board  
R G Barber  
Secretary

Hong Kong, 8 May 1992

## INTERNATIONAL COMPANIES AND FINANCE

### US retail groups report sales increases

By Nikki Tait in New York

MANY of the largest US retail groups reported fairly strong sales increases in April, adding weight to suggestions that the economy is slowing pulling out of recession.

However, industry observers noted that Easter had fallen in April this year, causing a relatively muted sales improvement last month, and benefiting the April results.

This year's chilly spring weather has also probably dampened sales in certain areas.

Overall, Kmart posted a 5.5 per cent improvement in same-store sales.

The one large retailer to show falling sales last month was Sears, Roebuck. The Chicago-based company said total sales from its domestic stores were 3.5 per cent lower, with same-store sales down by 2.1 per cent. It also blamed the weather.

Sears, which has been the target of shareholder criticism recently and holds its annual meeting next week, is showing a modest 2.3 per cent increase in same-store sales for the first 13 weeks of its financial year. Its shares fell 1 1/4% to \$42 1/2.

Other mainstream department store group all posted increases last month.

Dayton Hudson saw same-store sales rise by 3 per cent, while May Department Stores managed a 5.5 per cent rise. J.C. Penney, boosted by strong clothing sales, saw a 14.5 per cent rise, while Walworth reported a 14.8 per cent increase from comparable domestic stores.

The Gap, the specialty clothing chain which seemed to stumble slightly in March, also posted a double-digit sales increase - up 30 per cent overall and 13 per cent on a same-store basis.

Meanwhile, Wal-Mart, the aggressive discount chain which is now the nation's largest retailer in sales terms, reported a 13 per cent advance in same-store sales.

The April sales figures pushed share prices in the retail sector generally higher - Sears being the exception. The Gap gained \$2 at \$42 1/2. Wal-Mart was up by \$3 at \$52 1/2. Dayton Hudson improved by \$1 to \$63 1/2, and J.C. Penney added \$1 to \$68 1/2.

### TWA reduces operating loss

TRANS World Airlines, the bankrupt carrier owned by Mr Carl Icahn, posted another operating loss in March, although the deficit was sharply reduced from the losses seen in the first two months of the year, writes Nikki Tait.

According to documents filed with the bankruptcy court, TWA made an operating loss of \$15.1m in March, against a \$49.3m deficit in February and a \$34.1m loss in January. Revenues in March rose to \$311.6m, against \$259m in February, while operating expenses rose to \$326.7m from \$308.3m.

TWA's after-tax results benefited from a \$46.4m gain from asset sales, allowing it to post an \$11.3m profit, against a \$46.5m deficit in February.

### Iveco held back by losses at Spanish operation

By John Griffiths in Hanover

IVECO, Fiat of Italy's commercial vehicles arm and Europe's second largest truck maker, expects another loss this year, for the second year in succession.

This follows a so-far undisclosed loss for 1991 which "will be a lot smaller than many expect," according to Dr Giancarlo Boschetti, chief executive.

Dr Boschetti declined to elaborate on the potential size of the losses. The net profit of Dutch-headquartered Iveco had already slumped to Fl 33m (\$12.7m) in 1990 from Fl 690.9m a year earlier.

However, Dr Boschetti said Iveco, which built 124,000 vehicles last year and claims to over one fifth of Europe's total truck market, could have made an operating profit in 1991 but for continuing losses at its Spanish acquisition, Enasa.

Iveco acquired a majority stake in Enasa, which also includes UK-based heavy truck maker Seddon Atkinson, early last year and has committed nearly £250m (\$425m) to its restructuring.

Speaking before Iveco's new heavy truck range, the Eurotech, makes its debut at the Hanover commercial vehicle exhibition today, Dr Boschetti said Iveco had fully expected it would take three years "to turn Enasa round".

As part of the recovery programme for Enasa, its Valladolid plant near Madrid is being used as one of two production bases for the Eurotech range, the other being Uim in Germany.

However, Iveco has also suffered financially from adverse conditions in several markets, notably the UK.

Iveco Ford Truck, which Iveco owns jointly with Ford of the US, and over which Iveco has management control, itself

made a net loss of £38.6m last year, as a result of the UK truck market falling into its steepest decline since the Second World War, with sales last year falling to their lowest level since 1954.

Iveco has lost some 7,000 jobs in pursuit of higher productivity over the past several years, and plans no let-up in seeking further productivity gains.

However, Dr Boschetti said that Iveco expected to achieve this without resorting to significant redundancies.

Dr Boschetti said that it was highly unlikely that Iveco would seek further acquisitions after Enasa, had been fully absorbed.

The Eurotech trucks range marks one of the final stages of a £5,000bn (\$4bn) investment by Iveco over the past five years, effectively to renew its entire product range and update manufacturing facilities.

### General Dynamics to sell missiles unit

By Martin Dickson in New York

GENERAL Dynamics, the second largest Pentagon contractor, aims to sell off businesses which contribute about one quarter of its revenues - including its large missiles operation - in a radical plan to cope with the shrinking defence market.

It is in the final phase of negotiating the sale of the missiles business, and could announce a deal soon, Mr William Anders, the chairman, said.

Mr Anders, who has been sharply reducing the size of the company since he took over as chairman in 1981, said the annual meeting that General Dynamics would adapt to the "new realities" of the defence market by concentrating on four core areas: tactical aircraft, nuclear submarines, armoured vehicles and space launch systems.

It recently sold its Cosma business aircraft subsidiary to Textron, and has adopted a "plan of contraction" which involves selling other non-core businesses accounting for some \$2.5bn of the group's \$8.7bn of annual revenues.

The list is headed by the missiles operation, which had sales last year of \$1.8bn and consists of an air defence systems division, which makes tactical products such as the Stinger and Standard missiles, and a section of the group's Convair subsidiary, which makes Tomahawk sea-launched cruise missiles, used during the Gulf war.

Mr Anders said that the missiles business had been seriously considered as a potential core business. However, it could not become the leader in a field which included nearly a dozen firms in the US alone.

Other parts of the group up for sale include the remainder of Convair, which makes fuselages for the McDonnell Douglas MD-11 commercial aircraft; the electronics division, which is a leading producer of avionics test equipment; and a materials division which produces aggregates, concrete, lime and coal.

Mr Anders' strategy is radically different from that of most defence contractors, which have reacted to the shrinking Pentagon budget by trying to diversify into non-defence areas. He said the benefits of diversification were "largely illusory".

### Momentum Life, RMB in link-up

By Philip Gawth in Johannesburg

MOMENTUM Life, South Africa's fifth largest life insurance company, and Rand Merchant Bank (RMB), one of the three main merchant banks, have joined forces to create an independent financial services group.

The deal will create a group with assets of over R10bn (\$2.57bn) and a market value of about R750m. It will be independent of all the main large life offices and conglomerates which dominate the South African financial services sector.

Ultimate control will rest with the directors and manage-

ment of the RMB group who control RMB Holdings, parent company of RMB.

The deal brings together a relatively young life office - Momentum is 25 years old - that has grown mainly by acquisition, and a merchant bank renowned for its aggression in the market.

The tie-up arises out of the recent merger between the two banks Absa and Bankorp, announced in January. One of the consequences of the deal was that Bankorp, the industrial arm of the Sanlam insurance group, was to buy control of Momentum from Absa and Rembrandt, the tobacco group, who between them held 59 per cent of the shares.

Momentum management, however, was given the option of choosing an alternative partner, outside the life assurance industry, and they chose RMB.

The deal is in two parts. RMBH will pay R180m - 41m Momentum ordinary shares at R4.40 per share - to acquire the 58.7 per cent of Momentum held by Absa and Rembrandt. Momentum will then pay R365.6m to buy RMB, satisfied by the payment of R154.2m cash and R52.6m Momentum ordinary shares.

RMBH will hold 76.4 per cent of Momentum which will hold 100 per cent of RMB. Momentum will remain a listed company and RMBH will be listed in the later in the year.

### Tyco Toys set to acquire Matchbox

By Karen Zagor in New York

UNIVERSAL Matchbox Group, the Hong Kong-based maker of Matchbox die-cast miniature cars and trucks, is to be acquired by US toy maker Tyco Toys in a deal valued at about \$155m.

Tyco has offered Matchbox common shareholders \$10.75 a share, including \$8 in cash and \$2.75 in Tyco common stock. Matchbox, which last year had earnings of \$1.62m on sales of \$167.5m, is controlled by the company's chairman Mr David Yeh, who holds more than 80 per cent of

the company's shares. Mr Yeh, who has agreed in principle to the acquisition, is expected to join the Tyco board after the deal is completed.

If the deal goes ahead, it will make Tyco the third biggest US toy company and will give the Mount Laurel, New Jersey-based company access to Matchbox's distribution chain in overseas markets such as the UK and Germany.

Tyco had its eye on the international market in recent years. Only last week, it announced plans to establish a German subsidiary to handle

the sale and marketing of Tyco products in Germany. Similar subsidiaries have been set up in the UK, Benelux, Luxembourg and France. Only about 13 per cent of the company's \$548.7m annual sales come from overseas, against about 50 per cent of sales for Hasbro and Mattel, the two biggest US toy companies.

On Wall Street at midday, shares in Tyco added 3/4, to \$44, after rising only 1/4 a day earlier on the news. Universal Matchbox Group slipped 3/4 to \$9 1/2 after climbing 3/4 the previous day.

### Republic in cash, equity bid for Orion

By Alan Friedman in New York

REPUBLIC Pictures, a small independent film producer and distributor that also owns a large home video distribution business, has become the latest company to offer itself as the saviour of Orion Pictures, the independent Hollywood studio that filed under US bankruptcy law last year.

The bid from Republic - which would offer Orion creditors a complex package of cash and equity measures - comes just two weeks after New Line Cinema ended its efforts to rescue and acquire the troubled Orion.

New Line, another independent, said the kinds of demands made were too difficult.

Orion, the studio that became famous for its nurturing of Woody Allen, filed last December for protection from creditors under Chapter 11 of US bankruptcy law.

At the time of its filing Orion - 68 per cent owned by Mr John Kluge's Metromedia group - had been troubled by nearly \$700m of debts and a severe cash crunch.

Republic Pictures would take over \$400m of commitments to creditors by Orion and would offer creditors a secured interest-bearing note of \$150m to be

issued by the merged company. Republic would also offer creditors 10 per cent of the common stock of the merged company.

Mr Paul Wagner, an Orion executive, said the Republic offer "looks good on the surface" and would be reviewed by the company. Any such deal would require the approval of Orion, its creditors and the New York bankruptcy court.

In its 1991 fiscal year Orion lost \$102.1m. In its last quarterly results Orion lost \$29.2m on revenues of \$94.8m. Republic Pictures made a meagre net profit of less than \$1m in fiscal 1991 on revenues of \$81.6m.

### Chiron wins FDA approval for cancer drug

CHIRON, the US biotechnology company, has received approval from the US Food and Drug Administration to market Interleukin-2, a long-awaited treatment for aggressive kidney cancer, writes Louise Kehoe in San Francisco.

The approval marks the end of an eight-year struggle to bring to the US market what had widely been regarded as one of the most promising products of the US biotechnology industry.

Interleukin-2 will be sold under the brand name Prolekin.

### Municipal Finance Authority of British Columbia

Can\$ 25,000,000 11 1/4% Bonds due 1993

On April 28, 1992, Bonds for the amount of Can\$ 3,428,000 have been drawn in the presence of a Notary Public for redemption on June 15, 1992.

The following Bonds will be redeemable coupon due June 15, 1993 attached:

Amount outstanding: Can\$ 3,779,000  
Bonds previously drawn and not yet presented for redemption:  
14 to 24 incl. 885 to 689 incl. 3690 and 3691  
70 to 74 incl. 2547 24972 to 24980 incl.  
222 to 521 incl. 2559 2559  
561 2621 and 2622

Luxembourg, May 8, 1992



### Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability)

U.S. \$200,000,000

Primary Capital Undated Floating Rate Notes

Notice is hereby given that the Rate of Interest has been fixed at 4.3125% and that the interest payable on the relevant Interest Payment Date November 9, 1992 against Coupon No. 12 in respect of US\$10,000 nominal of the Notes will be US\$221.61 and in respect of US\$250,000 nominal of the Notes will be US\$554.036.

May 8, 1992, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank



(All of these securities have been sold. This announcement appears as a matter of record only)



### FUGRO-McCLELLAND N.V.

International Engineering Consultancy  
Incorporated in the Netherlands

Initial Public Offering  
and  
Listing on the Amsterdam Stock Exchange

Issue of 1,550,000 and Secondary Offering of  
1,658,008 Bearer Depositary Receipts  
for ordinary shares at the price of Dfl. 38.

Pierson, Heldring & Pierson N.V.  
ABN AMRO Bank N.V.  
Cazenove & Co.

Internationale Nederlanden Bank N.V.  
Paribas Capital Markets Group  
Rabobank Nederland

april 1992



## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

## Managed futures industry given first break

US regulators have proposed a rule to ease constraints on commodity pool money, writes Barbara Durr

The managed futures industry is about to get its first big regulatory break in America.

The Commodity Futures Trading Commission (CFTC) has proposed a rule known as 4.7 because of its place among the agency's regulations - that will allow commodity pool operators to offer unit shares to institutional investors without the complicated disclosure, reporting and record keeping entailed when such products are offered to the ordinary investing public.

The managed futures industry, which has mushroomed from an estimated \$250m business in 1980 to one with over \$200m under management, has been pressing for this and other regulatory changes for several years. It argues that US regulation has begun to stunt growth, particularly with regard to institutional customers, which represent the greater part of business.

Institutional customers and wealthy individuals are those most interested in privately

placed pools, but until now American regulatory constraints have put US pools at a disadvantage. Consequently, commodity pool money has moved increasingly offshore.

For example, Chase Manhattan, the only bank that offers commodity pools, says that 75 per cent of the \$200m it has in pools is offshore. Mr Charles Minnaar, chief of Chase's managed funds group, says that offshore pools have been preferred because under US regulation "it takes an incredibly long time to bring a product to market". A private placement offshore is also less expensive.

An offshore fund can be put together quickly at costs of about \$10,000-\$20,000, while a US private placement of a commodity pool can easily take six months and run to over \$50,000.

All of this would be expedited and made less costly by Rule 4.7. It would exempt private offerings from the usual requirements of disclosure and record-keeping for what the

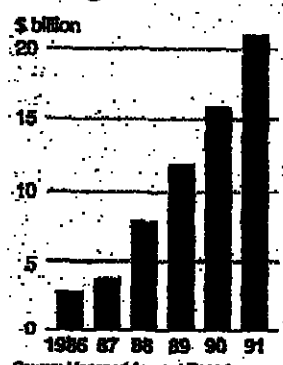
CFTC calls "qualified eligible participants" - such as banks, pension funds, insurance companies and high net worth individuals.

Those who qualify under the CFTC's guidelines, are assumed to be sufficiently knowledgeable of the risks of futures trading.

The CFTC says its proposal is intended to harmonise its rules with those of the Securities and Exchange Commission, the US securities industry regulator. The SEC has had an "accredited investor" rule for 10 years. This exempts securities products for sophisticated investors from the usual disclosure and reporting requirements. The harmonisation of rules is particularly relevant to managed futures funds because, while using the futures markets, they are packaged as securities and must be registered with the SEC as well.

While harmonisation makes sense from the regulatory point of view, industry leaders say that the proposed rule 4.7

## Managed futures



Source: Managed Futures Association

does not go far enough toward that goal.

Mr Robert Easton, president of Commodities Corp, which has about \$10m under management, says the proposed rule "is an important first step". But, like others in the industry, he contends that the CFTC's standards for determining who is a "qualified eligible participant," or QEP, are too high.

For example, instead of

using the SEC's assets tests of accredited investors, the CFTC has doubled or quintupled the standards. For institutional clients, the CFTC has proposed they must have \$10m in assets, twice the SEC standard. In the case of individuals, the CFTC has set the assets test at a net worth of \$5m, or \$1m in margin deposits or option premiums for commodities trading. The SEC only requires an individual net worth of \$1m.

Mr David Yeres, a commodities attorney with Baer, Marks & Upham in New York, said: "We have long experience with the securities scheme and it has worked. It seems counterproductive to arbitrarily move the goal-posts."

The industry is happy that at least some relief is on the way. Some pool operators have been given temporary exemptions under the terms of the proposed version of 4.7, pending final approval of the rule.

The CFTC hopes that streamlining its regulatory scheme can help the US futures industry to regain some lost ground.

has proposed an increase in speculative position limits for an array of commodities, including some agricultural contracts. It has developed a new two-part disclosure document to simplify the process for pool operators.

An 18-page summary has been culled from some 200 pages of the document and this is followed by a longer, more detailed portion for optional reading.

In recent months, it has allowed exchanges to use average pricing for big orders that have been executed at multiple prices, a helpful step for managed futures funds.

While in line with the Bush administration's new anti-regulatory strategy, the CFTC's moves have been prompted as well by the steady slide of world market share for US futures markets and the tide of money that has rolled into offshore managed futures funds.

The CFTC hopes that streamlining its regulatory scheme can help the US futures industry to regain some lost ground.

## RAS rises sharply after special item

By Hely Simonian in Milan

RINJONE Adriatica di Sicurtà (RAS), the Italian insurance company controlled by Germany's Allianz, raised net 1991 profits by almost a half to L201.5bn (\$163m) from L137.9bn in 1990.

However, much of the gain was fuelled by extraordinary items linked to the sale of equity stakes in Austria and Germany and property transactions in Italy. As a result, the dividend will remain unchanged at L300 for ordinary shares and L380 for savings shares.

The company announced a complex rights issue to raise more than L800bn for future investment. RAS will increase its nominal capital by L54bn to L271bn via a one-for-four issue of new ordinary and savings shares, priced at L11,000 and L7,300 respectively. Shareholders will be offered one warrant, convertible exclusively into savings shares, for every four shares of either category held.

The warrants will be exercisable into new savings shares,

priced at L11,000, on the basis of one new share for every two warrants. The warrants will be valid from the beginning of next year until the end of 1993.

The issue was initially poorly received on the Milan stock market, where RAS shares were suspended yesterday. The bourse has been hit by a string of cash calls at a time of particularly poor sentiment towards Italian equities.

However, reactions improved after Allianz confirmed that it would take up its full quota, which would effectively halve the size of the call on the market.

Premium income at RAS went up by 14.2 per cent to L3,247bn for the parent company and by 10 per cent to L6,438bn at group level.

The company said non-line business continued to suffer in Italy, with an underwriting loss of L101bn on motor insurance last year.

Domestically, RAS registered strong gains in premiums, with non-life income rising by 13 per cent to L2,045bn while life insurance rose by 20 per cent to L715bn.

## HK exchange alters secondary listing rule

By Simon Davies in Hong Kong

THE Stock Exchange of Hong Kong has approved changes to its secondary listing regulations, enabling the Jardine Matheson group to proceed with proposals to take up a primary listing in London while retaining a secondary listing in Hong Kong.

Under the new secondary listing rules, Hong Kong companies will be permitted to be regulated by a recognised stock exchange, while retaining listing status in Hong Kong. So far, only London has been recognised.

Mr Nigel Rich, Jardine Matheson managing director, welcomed the changes. The proposals will be put before Jardine shareholders at the company's annual general meeting next month and could be implemented three months later. Dairy Farm, Hongkong Land, Jardine Strategic and

Mandarin Oriental, members of the group, will follow suit.

The move is conditional on the signing of a written agreement between the London and Hong Kong exchanges governing their respective roles. However, the regulations are broadly similar and an understanding has been reached.

The new rules require companies to have "an adequate nexus" with the primary market; this is broadly defined by having more than 10 per cent of its worldwide share turnover in the proposed primary market during the year prior to application for secondary listing.

Following the rule change in Hong Kong, companies will be able to withdraw their secondary listings after a 90-day notice period, assuming 20 per cent of worldwide trading volume took place in the primary market during the previous year. If less, the notice period is extended to 180 days.

## Lego profits gain 15.6% to Dkr517m

By Hilary Barnes in Copenhagen

LEGO, the Danish toy construction kit group, increased group sales in 1991 by 14 per cent to Dkr4,479m (\$703m) and pre-tax profits by 15.6 per cent to Dkr517m.

The family-owned group expressed disappointment at the result saying that sales rose rather less than expected. Sales to retailers rose faster than sales by retailers to customers, resulting in some build-up of retailers' stocks.

The published figures cover only 14 of the 35 companies and 4,100 of the 7,550 employees in the worldwide Lego organisation, which has four parent companies, two in Denmark and two in Switzerland. Group equity capital increased to Dkr1,950m from Dkr1,620m and assets to Dkr3,580m from Dkr3,210m.

## Saga Petroleum set-back blamed on marked fall in crude oil price

By Karen Fosell

SAGA Petroleum, the independent oil company, yesterday disclosed a fall in first-quarter pre-tax profits to Nkr187m (\$29m) from Nkr339m last year due to a marked fall in crude oil prices.

However, group operating revenue rose to Nkr1,260m from Nkr1,090m, helped by higher petroleum production which rose to the equivalent of about 1m tonnes of oil.

Operating profit fell to Nkr260m from Nkr339m. The reduction in operating profit was due largely to lower oil prices compared with the first quarter of 1991, which was affected by the Gulf war.

There were increased costs relating to expansion in exploration activities and higher field depreciation. A royalty in the Oseberg (oil field) was also reflected in increased costs, the company said.

Saga did not detail exploration costs but said that depreciation had risen by Nkr81m to Nkr279m. Group operating expenses rose to Nkr977m from Nkr894m.

First-quarter crude oil sales were lifted to 6.4m barrels from 5.1m barrels in the same period last year.

Saga said that it obtained an average sale price of Nkr114 per barrel of oil in the first three months compared with Nkr136 last year.

To improve the company's financial structure, Saga said it issued a Nkr1bn bond with a 10-year maturity in Norway in January.

Exportfinans, the export credit guarantee bank owned by the commercial banks, reported a 19 per cent improvement in first-quarter operating profit to Nkr87m from Nkr72m last year.

Exportfinans explained the increase was due to improve-

ments in asset management and non-recurring income from certain financial transactions. The company said that as a result of balance sheet growth, its capital adequacy ratio declined from 21 per cent at year end to 16.7 per cent at end-March. Loans disbursed in the first quarter were 15 per cent up on last year and totalled Nkr598m. Of that, about 65 per cent was extended on market terms while 35 per cent was government-supported credits.

The grant element of mixed credits in 1992 was increased by Nkr250m to Nkr400m. This and the adjustment of regulations governing maturities and the proportions that could be financed, provided the industry with a greater opportunity for contracts, the company said.

It said there was increasing interest in export credits on market terms for exports to industrialised countries.

## Fokus Bank reduces losses to Nkr137.6m

By Karen Fosell in Oslo

FOKUS Bank, Norway's third biggest bank, yesterday reported a reduction in first-quarter pre-tax losses to Nkr137.6m (\$21.4m) from Nkr141.7m, helped by lower operating costs, a fall in credit losses and a steady level of earnings.

"The first-quarter result shows clear positive signs. I will specially focus on the point that the bank has been able to maintain earnings in spite of the large, planned reduction in loans which has taken place," said Mr Leif Kleivan, managing director.

Net interest income fell by Nkr75.8m to Nkr288.1m as other operating income rose to Nkr150.9m from Nkr149.4m. Fokus cut operating costs by Nkr67m to Nkr323.4m, helped by a reduction of 317

employees since the end of 1991.

Most significant is a reduction in first-quarter credit losses to Nkr246.9m from Nkr451.2m in last year's comparative period.

Fokus said the influx of non-performing loans had also been stemmed.

The bank stressed that finding a permanent solution to its equity problem remained a high priority.

At the end of last month, the guarantee fund of the commercial banks injected Nkr1.85bn in preference capital into the bank to help cover last year's swollen losses.

Last year, Fokus was delisted from the Oslo bourse and taken over by the state in a Nkr2.150bn rescue package after its share capital was wiped out by large losses.

NEWISSUE

This announcement appears as a matter of record only.

May, 1992



TAKIRON CO., LTD.

U.S. \$65,000,000

3% per cent. Guaranteed Bonds 1996

with

Warrants

to subscribe for shares of common stock of Takiron Co., Ltd.

The Bonds will be jointly, severally, unconditionally and irrevocably guaranteed by

The Long-Term Credit Bank of Japan, Limited

and

The Sanwa Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

LTCB International Limited

Sanwa International plc

Barclays de Zoete Wedd Limited

Bayerische Vereinsbank Aktiengesellschaft

Baring Brothers &amp; Co., Limited

Cosmo Securities (Europe) Limited

Credit Suisse First Boston Limited

Dai-ichi Europe Limited

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

Kankaku (Europe) Limited

Lehman Brothers International

Merrill Lynch International Limited

Mitsui Trust International Limited

Morgan Stanley International

Swiss Bank Corporation

UBS Phillips &amp; Drew Securities Limited

S.G. Warburg Securities

Wirtschafts- und Privatbank

This announcement appears as a matter of record only.

New Issue

7th May, 1992



NIPPON KOSHUHA STEEL CO., LTD.

U.S. \$60,000,000

3% per cent. Guaranteed Notes 1996

with

Warrants

to subscribe for shares of common stock of Nippon Koshuha Steel Co., Ltd.

The Notes are unconditionally and irrevocably guaranteed by

The Dai-ichi Kangyo Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

DKB International

IBJ International Limited

Kankaku (Europe) Limited

Barclays de Zoete Wedd Limited

Baring Brothers &amp; Co., Limited

Credit Lyonnais Securities

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

Kleinwort Benson Limited

LTCB International Limited

Morgan Stanley International

Nomura International

Yasuda Trust Europe Limited

## INTERNATIONAL CAPITAL MARKETS

## Strike settlement hopes underpin German rally

By Simon London in London and Karen Zagor in New York

GERMAN government bonds moved higher yesterday, encouraged by the second successive day of hopes of a settlement in the dispute between employers and striking public sector workers.

The bund futures contract on Liffe, the London exchange, closed at 87.39, up from an opening level of 87.14, and only just below the high point of the day of 87.44. Volume was heavy at 95,000 contracts.

Talks between public sector workers and employers broke up with the unions considering an improved pay offer, believed to be worth around 5.5 per cent. The government had offered 4.5 per cent, against the union's claim of 9.5 per cent.

However, even if the public sector pay dispute is settled, industrial action in other areas of the economy looks likely. IG Metall, the powerful industrial union, said 65,000 of its members joined a three-hour stoppage yesterday in pursuit of higher pay.

■ FRENCH government bonds

pushed strongly higher, as the government moved to ease credit conditions by cutting bank reserve requirements.

In the morning session, prices were weaker as investors took profits following a strong 1/2-point rally on Wednesday. The Bank of France disappointed some dealers by keeping intervention rates unchanged at 9.6 per cent in regular money market operations. The authorities also drained FF4.5bn from the money market.

However, the announcement that bank reserve deposits with the central bank had been cut to 10 per cent, from 15 per cent, reduced base lending rates by around 1/4 point, to 9.5 per cent.

The benchmark 8 1/2 per cent OAT maturing 2002 rose strongly on the news, closing on a yield of 8.82 per cent, from 8.88 per cent at the opening. The yield spread between the French and German markets at the 10-year maturity closed from 70 basis points to 68 basis points.

■ THE UK government bond market traded with a narrow

## GOVERNMENT BONDS

range, following trends in continental European markets in the absence of new domestic factors.

The 9 per cent gilt maturing 2011 closed up just 1/4 of a point on the day at 99 1/4, for a yield of 9.02 per cent.

On Liffe, trading volume in the June gilt futures contract was extremely light at 5,000 contracts. The June future opened at 98.20 and traded down to 98.11 during the morning, before recovering in the afternoon to close at 98.22.

One factor helping to support prices was the strength of sterling on the foreign exchange markets. The UK currency rose from DM2.925 at the close on Wednesday to around DM2.94 by late afternoon yesterday.

However, analysts said there was uncertainty over the future direction of UK interest rates. The outcome of the current round of German pay negotiations and the monetary policy set by the Bundesbank

would determine whether UK rates can come down again. The Bank of England said it sold all of the £800m tap issue of 8 1/2 per cent gilts maturing 1997 announced on Friday.

■ US TREASURY prices drifted lower in a second consecutive session dominated by after-noon Treasury auctions.

At midday, the Treasury's bellwether 30-year bond was 1/4 lower at 100 1/4, yielding 7.98 per cent. Shorter-dated maturities were similarly depressed.

There was some profit-taking ahead of the afternoon sale of \$100m of 30-year bonds in the last leg of the Treasury's \$850m refunding auction. On Wednesday, bond prices moved higher after a successful auction of \$110m of 10-year notes.

The Federal Reserve did not intervene in the open market. Fed Funds were quoted at 3 1/4 per cent during the Fed's usual intervention period.

As well as this week's refunding auctions, the market is also concerned with today's release of employment data for April. There was little reaction yesterday to the release of jobless claims for the week ended

April 30, which showed an 11,000 rise to 415,000, in line with expectations.

■ JAPANESE government bond prices rose, encouraged by a 532-point rise in the Nikkei index and favourable terms on the latest auction of 10-year government paper.

The benchmark 10-year government bond issue No 129

closed the Tokyo day on a yield of 5.5 per cent, from 5.635 per cent on Wednesday.

Traders were relieved that the latest ¥800bn issue of government paper carries a 5.7 per cent coupon, in line with current market yields. Last week the market sold off on fears the authorities would issue the 5.5 per cent stock unpopular with institutional investors.

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
10.000	10/02	104.3425	+0.545	9.25	9.56	9.75
8.000	06/01	101.3000	+0.300	8.59	8.67	8.78
8.500	04/02	99.7300	+0.330	8.69	8.66	8.60
8.000	11/01	101.2700	+0.220	8.59	8.62	8.68
8.000	09/07	99.2400	+0.505	8.80	8.80	8.85
8.000	11/02	99.2300	+0.480	8.80	8.72	8.84
8.000	01/02	100.2000	+0.180	7.96	7.98	7.92
12.000	02/02	98.7300	+0.120	12.27	12.29	12.40
4.000	09/02	94.5775	+0.175	9.98	9.91	9.88
No 118	8.400	05/05	104.3400	+0.170	8.81	8.72
No 129	8.500	04/02	99.7300	+0.330	8.69	8.66
8.250	02/02	99.5800	+0.180	8.30	8.34	8.30
11.000	01/02	102.4000	+0.120	10.56	10.63	10.63
10.000	11/02	102.20	+0.120	9.27	9.34	10.27
8.750	06/02	102.36	+0.120	8.15	8.19	8.31
8.000	10/02	99.23	+0.025	8.63	8.68	8.88
7.500	11/01	100.50	+0.102	7.48	7.50	7.40
8.000	11/21	100.12	+0.122	7.97	8.04	7.85
8.500	03/02	99.0900	+0.600	8.64	8.77	8.65

ECU (French Govt) 8.500 03/02 99.0900 +0.600 8.64 8.77 8.65

Source: Reuters. \*Yields: Local market standard

1/2 basis (including withholding tax at 12.5 per cent payable by non-residents)

Prices: US, UK in 32nds, others in decimal

Technical Data/Liffe Price Sources

## Bae storms back to market with record \$400m offer

By Richard Waters

FOR THE second day running, Eurobond investors rushed to snap up a large, generously-priced dollar bond issue as British Aerospace launched the largest Eurodollar deal yet by a British company.

The five-year, \$400m deal

## INTERNATIONAL BONDS

increased from \$300m due to demand - marked a storming return by a borrower which had studiously avoided the public markets since its disastrous rights issue last summer and subsequent management upheaval.

With its credit ratings recently reaffirmed at A2/A+, and with a new boardroom line-up finally completed, the yield on offer yesterday - 111 basis points over US treasuries - was seen as attractive.

Other similar credits, such as Reed and Ericsson, cur-

rently trade at a yield spread of around 90 basis points.

In later trading, the Bae spread tightened to some 106 basis points.

"My philosophy is not to squeeze the last basis point or two out of the Eurodollar - it will only come back to haunt you," said Mr Tony Rice, Bae treasurer.

The company had originally planned to raise between \$200 and \$250m, but was happy to take more. "Liquidity in the bilateral and syndicated London banking market is very low at the moment," said Mr Rice. "This gives us a very strong negotiating position with our banks."

The proceeds were not swapped, though had they been, the cost to the borrower would have been around 80 basis points over Libor - roughly in line with what the group's banks would expect to earn, said Mr Rice.

Meanwhile, yesterday's \$500m sell-out issue for Compagnie Bancaire was

priced as expected to yield 75 basis points over Treasuries, and tightened later to a spread of under 72 basis points.

Yesterday also saw a continuing flow of Ecu transactions, although none achieved the success of the Ecu150 deal from Johnson & Johnson the day before.

The most difficult deal to sell was reported to be a Ecu100m issue from Nederlandse Gasunie.

The five-year bonds from the AAA-rated borrower came to the market offering a yield of 8.8 per cent - just below the yield on the benchmark Credit Local issue, and some nine basis points lower than the level at which the Johnson & Johnson issue had settled.

"It's expensive - it's no gift," said one banker involved in the transaction.

More favourably received was a Ecu150m, five-year issue from Philip Morris - a single-A rated borrower - offer-

ing a yield of 9.3 per cent.

The deal was said to be selling well to Swiss and other continental European investors, although, as with the NedGas issue, the syndicate was not broken yesterday. Both issues were brought by Paribas, which also launched the first Ecu issue for the

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Banco de Brasil (Bt)	50	10	98.55	1994	1 1/2	ABN Amro Bk
Br. Aerospace Fin. BV (d)	400	8	101.50	1997	1 1/2	Goldman Sachs Int.
STERN						
Euro. Coal & Steel Comm. (c)	41.5	(c)	100.00	1997	-	BSW
ECUs						
Nederlandse Gasunie (a)	110	8.75	101.40	1997	1 1/2	Paribas Cap.Mkt
Philip Morris Cap. Corp (a)	150	9.25	101.30	1997	1 1/2	Paribas Cap.Mkt
Republic of Turkey (a)	150	11 1/2	99.75	1995	1 1/2	Paribas Cap.Mkt
NEW ZEALAND DOLLARS						
Telecom Corp NZ Fin (a)	75	9 1/2	100.40	2002	2 1/2	Hambros Bank
FRANCIS						
Naturelle (a)	75	7 1/2	101.625	1997	-	Credit Suisse
Guinness Finance BV (a) (a)	75	7 1/2	101.575	1997	-	SBK
DBL Bank (a)	65	7	102.00	1995	-	Merrill Lynch AG
CANADIAN DOLLARS						
Desjardins Du Quebec	100	9 1/2	101.15	1997	1 1/2	Wood Gundy

■ Private placement. ■ Convertible. ■ New equity warrants. ■ Floating rate note. ■ Fixed terms. ■ Non-callable. ■ Coupon payable semi-annually. ■ Coupon pays 55p below 6 month Libor. ■ Fees indicated. ■ Amount increased from \$300m. ■ Amount increased from N25 50m. Non-callable.

## MARKET STATISTICS

## RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	56	0	23
Other Fixed Interest	5	5	11
Commercial, Industrial	481	189	793
Financial & Property	286	62	442
Oil & Gas	17	22	49
Plastics	1	1	2
Mines	12	41	94
Others	36	59	44
Totals	899	378	1,455

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## LIFE EQUITY OPTIONS

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## TRADITIONAL OPTION 3-month call rates

Issue	Amount	Price	Yield	Term	Yield	Term
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-
100 F.P.	99	97	9.7	10/1	4.2	-

## Contract trading on Eurotrack forced to close

By Sara Webb

FUTURES and options contracts on the FTSE Eurotrack 100 Index of the top 100 continental European companies will stop trading next month due to lack of demand, the London International Financial Futures and Options Exchange (Liffe) said yesterday.

Liffe said the derivative contracts would be suspended indefinitely following the expiry of the June 1992 contracts on June 17. "Clearly we are disappointed by the current lack of demand for these products, but we recognised prior to the launch that they may be ahead of their time," said Mr Michael Jenkins, chief executive of Liffe.

The suspension of futures and options based on the FTSE Eurotrack 100 Index follows a decision by Liffe, the Swiss Options and Financial Futures Exchange, to halt trading in futures and options based on the Eurotop 100 stock

index due to poor demand.

Volumes for pan-European index derivative products have proved disappointing, for example, the FTSE Eurotrack 100 Index futures contract, which was launched in June 1991, had a daily average volume of 13 contracts and has traded a total of 2,802 contracts. By comparison, the FTSE 100 index future contract, based on the top 100 UK companies, had an average daily volume of 9,200 contracts in April.

The London Stock Exchange has signed agreements with US exchanges including NYSE, CBOE and CBOE - allowing them to create derivative products based on the Eurotrack 100 index, but so far none of the US exchanges has done so.

Mr Jenkins said Liffe would "continue to monitor the need for pan-European stock index derivative contracts, with a view to launching suitable products once demand is judged sufficient to ensure a reasonable level of liquidity".

## Warrants issued on Argentine bank debt

By Sara Webb

J.P. MORGAN, the New York-based banking group, has launched \$100m of call warrants on Argentine bank debt. The deal marks the first time warrants have been issued on the sovereign bank debt of an emerging market borrower.



Labour questions whether the MMC's 'competition' approach will be changed

## Brown presses Heseltine on takeover policy

By David Owen

PRESSURE ON Mr Michael Heseltine to spell out his policies on mergers and acquisitions increased at Westminster yesterday, following the announcement that the proposed takeover of Midland Bank by Hongkong and Shanghai Bank appears to fall within Brussels jurisdiction.

Mr Gordon Brown, shadow trade and industry secretary, called on the president of the board of trade to explain "exactly what his policies are for takeovers".

Mr Heseltine "must tell us what he now believes on takeover policy and what action he proposes to take with these bids".

Mr Brown's challenge follows the tabling by Ms Marjorie Mowlem, Labour front-

bench spokeswoman on City and corporate affairs, of four written questions relating to the battle for Midland and Mr Heseltine's thinking on takeovers in general.

The questions include whether Mr Heseltine proposes changes to the Monopolies and Mergers Commission's present approach in which "the implication for competition is the sole criterion taken into consideration".

Interviewed by the Financial Times earlier this week, Mr Heseltine insisted that any change in the so-called Tebbit doctrine would require a collective decision by the cabinet. "I have inherited a set of [merger] policies; until and unless any announcements are made, those policies prevail."

Brussels' indication that the Hongkong Bank bid was likely to fall within its jurisdiction was reasonably welcomed by one prominent Conservative backbencher who described it as "the right approach".



Michael Heseltine: the inherited policies prevail



Gordon Brown: challenge follows written questions

Mr Tim Smith, who served as vice-chairman of the Tory backbench finance committee in the last parliament, said that, since the Hongkong bid did not involve domestic competition issues, it was a matter for the EC to deal with.

"As far as the UK market is concerned, Hongkong have made it clear that they do not propose to make many changes to Midland so there wouldn't be any impact on competition in the high street," he said, speaking on BBC Radio 4.

Mr Smith called for the possible Lloyds bid for Midland to be investigated by the Monopolies and Mergers Commission, however.

"We have only got four major clearing banks and I think if you are talking about one taking the other over and then taking it out completely, you are definitely reducing competition," he said.

Mr Smith is understood to have played a leading role in offering Hongkong and Lloyds an opportunity to meet Conservative backbenchers next week.

Other Tory backbenchers are privately expressing misgivings about the competitive and employment implications of a marriage between Midland and Lloyds.

One said yesterday that he found it "difficult to imagine" that reducing the number of main clearing banks to three would improve already inadequate competition in the domestic corporate banking sector.

## Nationwide denies split with GRE

By David Barchard

NATIONWIDE, the second largest building society, yesterday denied that it was about to sever a two and a half year old agreement to sell Guardian Royal Exchange life assurance policies because of the poor performance of GRE with-profits endowment policies.

The bid is not due to end until late 1994. "There is no change in prospect," the society said yesterday.

"We are not conducting any urgent review of our tie with GRE, though like any other business we do keep a general watch on our business relationships," Nationwide said.

He declined to comment on reports that top level management changes may be on the way soon at the society. Nationwide's results for 1991-92 are due to be announced early next month.

Analysts are forecasting a sharp drop in pre-tax profits from £285m last year, though sources close to the society say that its performance may turn out to be better than generally expected.

## BM spins off ten subsidiaries in £40m deal with offshoot

By Jane Fuller

BRITISH Building and Engineering Appliances, which is 75 per cent controlled by BM Group, is buying 10 building-related subsidiaries from BM for £40m in shares.

BM, the construction equipment and engineering concern, increased its stake in BB&EA in March at 355p a share.

It said it would introduce into its first senior managers from its building products division and then a series of subsidiaries.

The list of companies being sold to BB&EA includes three under the Kass name, Simplex Piling, Birchwood Concrete Products and Boddies (Old Hill). One of the areas identified for expansion is the hiring out of small pieces of plant.

BM is placing a quarter of the 10m BB&EA shares it will receive at 400p each to bring its holding down to 75 per cent.

Dealings in BB&EA's shares were suspended at 475p. The near-£10m realised will be used to reduce debt.

BM's gearing was nearly 45 per cent after the January acquisition of Thomas Robinson and an accompanying £60m rights issue.

The building products companies involved in the BB&EA deal made a pre-tax profit of £6.38m on turnover of £45.4m in the year to June 30 1991.

In the six months to December, the corresponding figures were £2.56m and £17.9m, and net assets stood at £20.5m at the end of the period.

BM as a whole made an interim pre-tax profit of £17.3m, up 28 per cent, on turnover of £225.3m.

The spinning off of the building products businesses has been likened to the formative years of BM.

The building group Beazer - now part of Hanson - lent its backing to Mr Roger Shute, BM's chairman, in the early 1980s.

It introduced him along with its plant sales and engineering activities into Bramham Mill, an ailing listed company, and then gradually reduced its interest.

## EC reluctant to 'refer back' Hongkong Bank bid

By David Buchanan in Brussels

THE EUROPEAN Commission is reluctant to refer any big takeovers such as Hongkong and Shanghai Bank's bid for Midland back to national competition authorities to vet, for fear of undermining its 1990 merger powers for which it fought so long.

Yesterday's announcement by Sir Leon Brittan, the EC Competition Commissioner, that the Hongkong bid for Midland falls within his jurisdiction is the result of an arithmetic formula in the EC regulation. This is far more complicated to calculate for banks than manufacturing companies.

Essentially, a bank merger must answer three criteria to be vetted by Brussels:

• Ten per cent of joint global assets must total Ecu 5bn (£630m) or more.

• The above figure has to be multiplied by the share of each bank's EC loans and advances as a proportion of global loans and advances. The resulting figure must amount to Ecu

250m for each bank. This is to show that the banks do substantial business in the Community.

• The 10 per cent of joint global assets has to be multiplied by the share of each bank's home country loans and advances as a proportion of its EC loans and advances. The resulting figure must show that banks do no more than two-thirds of their business within one EC state; if they do, the merger is not considered to be of EC interest.

It is small wonder, therefore, that while the Hongkong bid for Midland was notified to Brussels on April 23, Sir Leon's officials took until yesterday to calculate that the bid fell within their jurisdiction. They have, though, had some practice with banks - having already ruled on, and cleared, three bank mergers involving two US, two Japanese and two EC banks in a joint venture in eastern Europe.

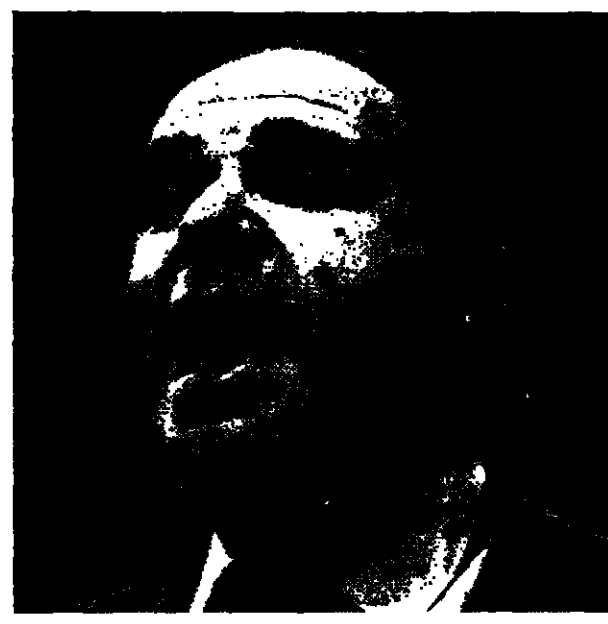
At the insistence of Germany, the EC state with the most highly developed anti-trust law, the 1990 merger

regulation allows for a national competition authority to have a case referred back from Brussels, provided that it would clearly create or reinforce a dominant position, and that the dominant position would be entirely within that one state.

Germany has asked for two cases - the links between Varta Bosch, and between Alcatel and AEG-Kabel - to be referred to it. Brussels has refused both times.

However, in February Sir Leon did refer back to the bid the Steetley-Tarmac merger. The rival bid of Redland for Steetley did not come within the EC remit, and Sir Leon said at the time that in general "it is much better for related cases to be dealt with by one regulatory authority if at all possible."

The key to the Steetley-Tarmac referral was the Commission's judgment that the bid would have created a high concentration, but that the market for the product in question - bricks - was essentially local, even inside the UK. It seems



Sir Leon Brittan: complicated arithmetic formula puts the takeover offer within his jurisdiction

most unlikely, to EC officials, can be made for referring back that such a line of argument the Hongkong bid for Midland.

## United Uniform ahead at £3.4m

In spite of tough trading in its fourth quarter, United Uniform Services, the manufacturer and distributor of uniforms throughout the US, increased pre-tax profits for 1991 by 25 per cent.

The advance from £2.66m to £3.4m was achieved from sales 60 per cent higher at £53.7m. The comparable figures included only a seven months contribution from Horace Small, one of the largest manufacturers of tailored uniforms in the US.

Following the acquisition in October of Loev Brothers, a supplier of uniforms in eastern Philadelphia, profits are expected to benefit as Horace Small increases its share of supplies to Loev from 10 per cent to 35 per cent.

The total dividend is doubled to 3p via a final of 2p.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abstract New Tel	1	July 2	0.9	1	0.98
Albany Int Tel	2.65	July 9	2.5	3.9	3.7
Bellway	41	July 3	4	4	11
B&S	2.7	June 30	2.7	4.71	4.7
SP	4.24	Aug 2	4.2	16.8	16.8
Coat Stationery	1.6	Aug 6	2.8	2.4	4
Delyn	1	July 18	1	1.45	1.45
Euroconvey	1.8	June 5	6.5	22.5	22.5
First Ireland	1.18	July 10	1	1.18	1
Glasgow Int Tel	0.61	Aug 31	0.6	3.2	3.2
Highcroft Int	2.65	July 3	2.4	4.5	3.9
Hi-Tec Sports	3.85	July 22	3.5	5.5	5
Hi-Tec Computing	1.1	July 6	1	3.2	3.2
PWS	1.5	July 1	1.5	4	4
Sears	3.83	July 3	3.83	5.355	5.355
Tison	1.13	July 1	1.03	3.25	3.25
Uni Uniform	2	July 1	1.5	3	1.5
Whitbread Int	10.8	July 24	9.95	15	13.9

Dividends shown pence per share net except where otherwise stated. \*On increased capital, 9.5M stock. \*Excludes special of 0.50p. \*First quarterly distribution. \*Second interim making 1.2p to date.

## GREEK EXPORTS S.A. INVITATION

## TO SUBMIT OFFERS FOR THE PRIVATISATION OF NEORIO SHIPBUILDING SYROU S.A.

In line with the Greek Government's privatisation programme of state-owned companies, the President of the Court of Appeal's decision No. 538/92 has appointed GREEK EXPORTS S.A., a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (O.T.E.A.), as liquidator of NEORIO SHIPBUILDING SYROU S.A. (NEORIO), with the intention of selling its local assets to private interests in accordance with the provisions of Article 46a of Law No. 2000/91.

The shareholders of NEORIO are the National Bank of Greece S.A. (48.54% of the share capital), Hellenic Industrial Development Bank S.A. (37.46% of the share capital) and Ionian Bank S.A. (14% of the share capital).

NEORIO was founded in 1891 and its basic business is shipbuilding and shiprepairing. The shipyard is situated on private property at Emmanouil, Island of Syros, covering an area of about 35,000 sq. metres. NEORIO also owns another area of about 23,000 sq. metres of land granted to it by the State and owns another 42,000 sq. metres of land near the shipyard.

## Financial Information (in millions of GRD)

	1988	1989	1990
Total Assets	4,838	4,885	6,007
Total Sales	3,890	4,455	5,365

Note: The above financial information comes from published balance sheets.

## PRIVATISATION PROCEDURE &amp; TIMETABLE

I. Interested parties should submit to GREEK EXPORTS S.A. a non-binding declaration of interest within 20 days after publication of the present invitation.

II. Following the submission of the declaration of interest, interested parties must sign a Declaration of Confidentiality which will be required before the Information Memorandum is sent to them. Also, interested parties will have access to other information regarding the sale of the Company.

III. Interested parties who have received the Information Memorandum will be invited, through an announcement to be published in the same newspapers in which this invitation has appeared, to submit binding offers. Within the timetable to be set by the above announcement, interested parties will be asked to submit to GREEK EXPORTS S.A. their binding offers accompanied by a Letter of Guarantee.

IV. For further information please contact:

Tel: 30 1 921-5311 or 30 1 923-2054 (extensions 2395 & 2396)

## GREEK EXPORTS S.A.

Vas. TZAVARAS

President of the Board of Directors

Managing Director

## LEGAL NOTICES

NOTICE IS HEREBY GIVEN that a meeting of the creditors of the above named company will be held at the Grand Hotel, Colston Row, Birmingham on Monday 18 May 1992 at 10.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 10 of the Insolvency Act 1986, and for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 10 of the Insolvency Act 1986, and for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 10 of the Insolvency Act 1986.

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION IN THE MATTER OF LESBURTHS B&B PLC AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on 24th of April 1992 presented to Her Majesty's High Court of Justice for the confirmation of (a) the reduction of capital of the above named Company from £10,500,000 to £5,247,000 and (b) the conditions of the Share Purchase Agreement of the Company entered into on 12.04.92.

Any creditor or shareholder of the said Company desiring to oppose the making of an order for the confirmation of the said reduction of capital should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be laid out to any such person requiring the same by the under-mentioned Solicitors on any day of the regulated change of the same. Dated the 8th day of May 1992. Lawrence Graham 100 Strand, London WC2R 1LN Solicitors for the above named Company

## CONTRACTS &amp; TENDERS

## EREGLI IRON AND STEEL WORKS, INC. TURKEY

## ANNOUNCEMENT FOR PURCHASE OF PLANT AIR COMPRESSORS

Announcement is hereby made for the prequalification of the plant air compressors for ERDEMIR's compressed air system in the integrated steel plant of Kdz. Ereğli, TURKEY.

1- Three (3) centrifugal air compressors, with two or three stages, each having 10,000 Nm<sup>3</sup>/h capacity and 8 bar (absolute) pressure including their electric motors (2.3 kv) along with central automatic control system will be purchased as a package for ERDEMIR's compressed air system.

2- Financing will be supplied from ERDEMIR's own sources.

3- Questionnaire formats and explanatory information for the above mentioned facility will be sent to applicants by ERDEMIR. After receiving answers and qualification documents, ERDEMIR will study these and select qualified Companies.

4- During the bidder's qualification, the following points will be taken into account: a) Bidder must have adequate experience for the establishment of subject facility. If the bidder is a trading company, the bids must be submitted together with another technical sub-supplier whose qualifications meet above mentioned requirements.

b) The sub-suppliers selected by the bidders must be well experienced companies in their respective fields. c) Bidders must also be adequate in terms of their company's financial status.

5- Applications for the above mentioned project shall be made by latest 27/5/1992 to the following address. Applications delayed shall not be considered.

Address:

EREGLI DEMIR VE ÇELİK FABRİKALARI T.A.S. Yatırımlar Genel Müdür Yardımcılığı İktisadi ve İdari İşler Daire Başkanlığı 67330-Kdz.Ereğli TURKEY

## ANNOUNCEMENT

ALGYINVEST, a limited liability company with registered offices in H-1011 Budapest, Van UTCA 5-7 and constituted last year by three companies, i.e.

- TRACTEBEL S.A., place du Trône 1, B-1000 Brussels
- MVM Rt, Van UTCA built 5-7, H-1011 Budapest
- MOL Rt, Schönböck z.s. 18, H-1117 Budapest

is currently developing a combined gas cycle power plant with a rated output in the range 180MW to 220MW. The new plant will be built at Agárd near to the city of Szeged in the south of Hungary.

The pre-qualification procedure for turnkey suppliers of the plant has been launched. Companies which are interested to enter the procedure will receive the qualification documents on their request to be addressed to:

Mr Gyula Schmidt, Project Manager, Algyinvest Ltd, c/o MVM Rt, Van UTCA 5-7, 1011 Budapest, Hungary

This advertisement was scheduled to appear on Thursday 7th May

In the Matter of The Insolvency Act 1986 and in the Matter of BEE LAY UK LIMITED NOTICE IS HEREBY GIVEN pursuant to Section 86 of the Insolvency Act 1986 that a meeting of the creditors of the above named company will be held at 241 Margaret Road, Sutton, Surrey SM2 6LP on Thursday 22nd May 1992, at 11.30 am for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 10 of the Insolvency Act 1986, and for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 10 of the Insolvency Act 1986.

## THE INSOLVENCY ACT 1986 COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN, pursuant to Section 86(1) of the said Act, that on 9th April 1992 Peter Scholey Dunn and David Albinus Wood of 45 Grosvenor Street, London W1 were appointed Joint Administrative Receivers of the above company by National Westminster Bank Plc. P. R. Dunn, D. A. Wood, Joint Administrative Receivers. (Office Hours: 9.30am to 5.30pm, 24 hours on call) Dated this 10th day of April 1992

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## £14m acquisition planned to revive Venture Plant

By Jane Fuller

VENTURE Plant Group, the USM-quoted plant hire company that fell into losses in 1990, is being resuscitated via the £13.7m acquisition of National Plant and Transport's materials handling division.

To fund the acquisition and relieve debt, £15.5m is being raised in a placing and 140r-1 rights issue, priced at 100p.

The existing shares, suspended at 84p on April 21, will first be consolidated on a 10-for-1 basis.

Venture Plant will be renamed Barcom, as suggested by a secretary called Barbara, and will move to the main market.

It will have 12.6m shares and the Meeks family, vendors of the NPT business, will control 10 per cent.

Mr Dick Cameron, joint chief executive, explained that

Mr Thompson said NPT supplied and operated the plant for handling coal at 26 collieries in Nottinghamshire and South Wales. British Coal accounted for 88 per cent of the

business. Although privatisation should increase opportunities, the coal business was expected to be less than 50 per cent in three to five years' time.

Other customers for the group's plant management services included electricity and construction companies.

The fleet comprised 600 pieces of equipment, many of which were leased rather than owned, and the utilisation rate was 58 per cent.

In the year to March 1991, the NPT division made £2.56m operating profit on turnover of £20m. Venture Plant's annualised turnover was about £3m, with profit of £250,000.

Mr David Meeks, managing director of the NPT business, is joining the Barcom board. Mr John Finckard, who is also on the boards of Simec Industries, Avon Rubber and Hadleigh Industries, will become non-executive chairman.

The share issue is underwritten by Rea Brothers and Panmure Gordon is the broker.

months after it was taken over by HM Group.

In September, institutional investors at Venture Plant invited them to turn the company round. As a management buy-out from Tilbury in 1987, Venture Plant had increased pre-tax profit to £1.58m in the year to September 1988; it was floated in December 1988.

But it lost more than £1.1m in 1989-90 and last year the pre-tax deficit grew to £5.1m. This included more than £2m provisions as the new management closed eight of the 11 depots and cut the workforce from 165 to 52.

Mr Cameron said borrowings had been reduced from \$8m early last year to £2m last month. After the NPT purchase, the group's pro forma net assets would be £18.5m and there would be no net debt.

Mr Thompson said NPT supplied and operated the plant for handling coal at 26 collieries in Nottinghamshire and South Wales. British Coal accounted for 88 per cent of the



Brian Thompson (left) with partner Dick Cameron

## You take the work road and I'll the litigious road

James Buxton on Rodime's redefinition of recovery

FOR A company whose latest balance sheet shows negative net worth of £37m (£15.2m) and which has abandoned the main purpose for which it was founded, the recent annual meeting of Rodime was a surprisingly cheerful affair.

Rodime was a disk drive manufacturer which was once regarded as a rare example of a successful UK high technology start-up company. Founded by some Scots and an American who spun out of a US multinational in Scotland in 1980, it produced the world's first 3 1/2-inch hard disk drive, now standard equipment on most personal computers, from a plant in Glenrothes, Fife.

Last August, however, it finally gave up the struggle to continue manufacturing and commenced what Mr Peter Bailey, the English-born but US-based electronics industry specialist who came in to rescue Rodime in 1989, calls "an orderly build-down" of the company.

The crunch came after the last-minute failure to conclude a manufacturing joint venture with a Taiwanese company, which was unable to come up with the necessary \$80m to finance the project. By that time a series of disasters had exhausted Rodime's working capital. Its shares, once a star of the US over-the-counter market, were suspended on the London Stock Exchange at 4p.

Yet the AGM, held in a Glasgow solicitor's office, was far from gloomy because the directors believe there is a good chance that Rodime will eventually return to solvency as it pursues companies which have infringed its patents, and as it issues new licences. It has already recovered virtually all its recoverable assets, apart from the sale (at a likely loss) of a building in Boca Raton, Florida.

In the year to September 30 Rodime lost £24.3m on turnover that had shrunk to only £22m, taking account of provisions and interest in the balance sheet the company had net liabilities of £36.5m. That included £37.5m owed to Bank of Scotland (which also owns

19.4 per cent of almost worthless equity of the company), and £7.5m owed to other creditors. Debtors, including amounts recoverable from subsidiaries, totalled £16.8m.

Since then Rodime has sold its manufacturing operations in Singapore, which it had put into receivership, to Myrica, a Taiwanese company, which also acquired Rodime's engineering development team in Glenrothes. Rodime sold its disk drive repair company in Scotland to Memec, the electronic servicing company.

When Mr Bailey came to Rodime he believed it could have been made into a company with \$10m turnover (in reality its turnover in its entire history never exceeded \$120m, yet it operated in Scotland, the US and Singapore). But even when banks, creditors and investors agreed a rescue package worth \$65m in 1989, Rodime never had the financial resources to produce the innovative products its engineers designed.

He admits that if he had carried out more due diligence Rodime would have taken a restructuring charge twice the size of the \$12m it actually allowed. But he also acknowledges that if the true value of the inherited inventory had been known, the rescue might not have gone ahead at all.

However, one decision he took then is paying off. "We were spending a fortune on legal fees pursuing International Business Machines for patent infringement. I decided to continue that action." This was based on a favourable 1988 ruling of the US Patent Office.

The pay-off came in late 1990 when IBM paid Rodime \$13m in an out-of-court settlement. Rodime then went on to pursue other companies, beginning with Conner Peripherals, the big US disk drive maker, from which it received a "material" payment in settlement last May.

"It is very difficult to produce a multi-disk 3 1/2-inch disk drive without infringing on or more of our patents," says Mr Bailey. The patents do not expire until 2004, and although

companies are now moving to smaller disk drives, Mr Bailey believes the 3 1/2-inch will be coming out in large volumes until about 1997.

Since last spring Rodime has reached licensing agreements with companies including Alps Electric, Fujitsu, Matsushita Electric, Hitachi and Teac of Japan, and Hewlett-Packard of the US. Rodime is now targeting about 25 other companies which it claims are infringing its patents, including NEC, Sony and Toshiba of Japan, and Seagate and Quantum of the US.

Although Rodime is a litigious company it is not currently in litigation with any company as it pursues amicable settlements. Speed is not necessarily of the essence any more. "The longer a company takes to settle, the longer it will have been infringing our patents and the more it may have to pay," says Mr Bailey.

What Rodime, which now employs only five people, will not reveal is how the balance sheet looks now, but Mr Bailey says that although cash flow is positive, it is not yet in the black. "However, I'm confident that the value of our patents exceeds the level of our debt."

Although Mr Malcolm Melver, the Glasgow solicitor who became chairman of a slimmed board earlier this year, warns that the company's new strategy is "by no means assured of success", Rodime believes it may accumulate positive net worth next year. This could eventually mean a pay-out to shareholders.

"Our patents were supposed to be the icing on the cake - we never meant to live off them," says Mr Bailey. But he is not apologetic about the somewhat uncreative role that this former pioneer has now adopted. In fact he sees further possibilities for it.

"There are not many small companies that have beaten IBM," he says. "Several companies have already approached us for advice on how to protect their intellectual property. There may be business to be done in advising them."

## Jones & Shipman deal with German competitor

By Andrew Baxter

JONES & SHIPMAN, one of the UK's three publicly-quoted machine tool builders, has become the sole UK agent for a wide range of grinding machines made by Overbeck, a German competitor.

An agreement signed this week at the March '92 machine tool exhibition in Birmingham opens the way to potential future collaboration on development work in grinding machines, the two companies said.

J&S said many customers in manufacturing were already users of machines from both companies and the agreement provides a single source supplier for most grinding requirements. Overbeck's internal grinding machine range will complement J&S' own range of cylindrical and surface grinders.

Cross-border selling deals are becoming increasingly common in the European machine

tool industry but it is rare for companies to bury old rivalries and work together on machine development.

J&S and Overbeck see the agreement as a first step that could lead to eventual co-operation on projects such as the complex control systems needed for modern grinding.

The companies plan, in any case, frequent exchanges of technical information. Mr Len Weaver, J&S chairman, said the deal had taken only two months to negotiate. The two companies were very similar in their commitment to quality and product development.

### Pilkington purchase

Pilkington has agreed to buy 45 per cent of International Glass Poland, which operates at 16 sites throughout Poland. The acquisition is part of Pilkington's strategy for expanding float glass sales in the country.

## PWS shows decline to £2.1m

A SHARP contraction in the aviation excess of loss market and a fall in US interest rates were blamed by PWS Holdings, the Lloyd's insurance and reinsurance broker, for a 39 per cent fall in pre-tax profits to £2.1m over the six months to March 31.

The decline, from last time's £3.11m, was struck on the back of net retained brokerage income of £2m (£2.7m) and other operating income of

£1.19m (£1.57m).

The contraction on the aviation side led to problems at Fryer Cheesley Light and it was decided that these operations should cease trading. An extraordinary item of £683,000 was carried in association with incurred and anticipated costs connected to this decision.

Mr Malcolm Pearson, chairman, said that PWS International, which accounts for

more than half group income, had so far experienced a good year in a volatile market. It was expected that this would continue in the second half.

He added that the group's reduced reliance on aviation would change its trading pattern so that it made a small profit rather than a small loss in the second half.

The interim dividend is maintained at 1.5p on earnings per share of 6.8p (10.1p).

## Euromoney advances 42% to £4.62m

EUROMONEY Publications topped a buoyant set of first-half results with a 23 per cent rise in the interim dividend from 6.5p to 8p.

The magazines publisher recorded advances of 71 per cent in operating profits to £3.71m (£2.17m) and 42 per cent in pre-tax profit to £4.62m (£3.26m). Growth was achieved in all but one activity.

The favourable comparison was aided by the depressing effect of the Gulf war on the previous first half. The company does not expect this growth rate to continue in the second half, but does foresee a satisfactory outcome for the year.

Highlights in the period under review included international financial publishing, which raised its contribution by 76 per cent from £1.59m to

£2.8m, aided by the modest recovery in some financial markets.

Energy publishing jumped to £375,000 (£212,000) and event businesses put in £710,000 (£273,000).

The only disappointing area was aviation and leasing publishing which declined to £279,000 (£331,000).

Earnings per share improved from 10.39p to 14.5p.

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managing the start-up. Some European travel will be necessary.

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## THE PROPERTY MARKET

## Docklands gets that sinking feeling

By Vanessa Houlder

Two weeks ago, the Isle of Dogs enterprise zone in London's Docklands came of age. But its 10th anniversary, which brought the area's tax breaks holidays to an end, provided little cause for celebration.

The towering Canary Wharf development, which has come to symbolise Docklands, is teetering on the brink. The failure of Olympia & York, the Canadian developer which created the project, would seal Dockland's reputation as a developers' graveyard.

The area has been visited by the extremes of both success and failure. When Mr Michael Heseltine, the then environment secretary, set up the London Docklands Development Corporation (LDDC) to oversee the regeneration of 20 square miles of derelict land in 1981, he described the region in damning terms.

"The area displays more acutely and extensively than any other area in England the physical deterioration of the inner city and the need for urban regeneration," he said. Just six years later, it was dubbed an economic miracle. "It is seen as the most exceptional development location in the UK and, perhaps, the most dynamic in Europe," said Mr Reg Ward, chief executive of the LDDC in 1987. At the time, land values had doubled over the past year, yields had dropped to 5 per cent and the ratio of private investment to public money was 7:1.

But five years on, the miracle has turned sour. Docklands is seen as the most costly disaster in the history of UK property development, following a collapse in property values and a glut of vacant property.

It is also seen as a planning and architectural disaster. "London's Docklands contains one of the worst

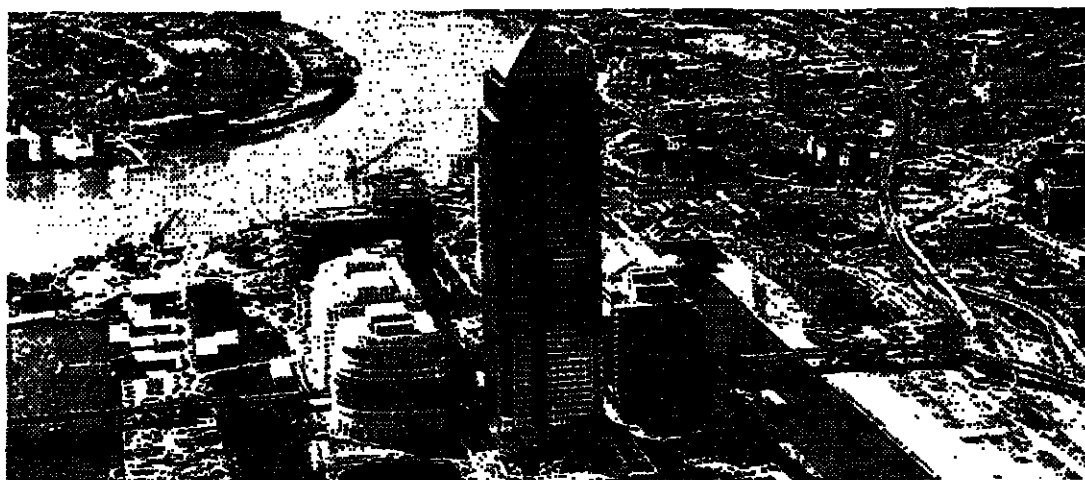
collections of late 20th century buildings to be seen anywhere in the world," says the ADT Architecture guide.

Around the world, Docklands is seen as an example of how not to regenerate urban areas. It was meant to be an example of what could happen without government interference. But in practice, the government has heavily subsidised the area through tax breaks and infrastructure investment: £5bn is due to be ploughed into east London's infrastructure by 1995. Moreover, the government may end up by bailing out Canary Wharf by building the Jubilee Line railway extension, transferring civil servants to the area and developing the East Thames Corridor.

The government's avowed goal was to cut red tape and give private enterprise its head. Yet even the government was surprised by the way matters turned out. The philosophy behind the enterprise zones was to attract industrial development to the area. Instead, the LDDC decided to attract commercial users.

"We used the enterprise zone in a somewhat maverick way by bringing together our totally optimistic aspirations to make the Isle of Dogs an office and commercial location rather than confirming it as a industrial one," said the LDDC's Mr Ward.

Under Mr Ward, a visionary, exuberant and headstrong character, Docklands built up a powerful momentum. Tax breaks, advertising, the light railway, the London City airport and the British Telecom satellite station helped trans-



The towering Canary Wharf, which has come to symbolise Docklands, is teetering on the brink

form the character of the area. The turning point for Docklands - and with hindsight, its biggest mistake - was the decision to raise its sights and compete with the City and West End.

The potential seemed obvious, however, following the arrival of Olympia & York, the world's largest property developer, which decided to invest £30m into Europe's biggest office scheme.

O&Y recognised that London had the most expensive and old-fashioned office stock in Europe, which fell a long way short of the aspirations of tenants. Potential tenants wanted large, cheap and high technology offices; the Docklands pro-

vided an abundance of cheap, empty land, just 15 minutes away from the City. The logic seemed impeccable.

It did not work out as planned. O&Y had to offer generous incentives to tenants; yet 40 per cent of the buildings within Canary Wharf which are complete are still unlet. In part, this reflects the severity of the property recession in London. But to a greater extent, it is a result of London's haphazard approach to its own development.

This lack of an overall planning strategy allowed the City of London and the surrounding boroughs to relax their own planning controls, creating a glut of space that under-

mined demand for offices in Docklands. The sheer enormity of the Canary Wharf development put far too much strain on existing infrastructure and improvements, such as transportation, came far too late. As a result, the image of the area was tarnished and Canary Wharf failed to attract any big UK companies.

The Docklands experiment failed in other ways, too. It was created in the teeth of hostility from neighbouring local authorities, and it inspired intense opposition from the local community. This was highlighted by a £100m law suit from local residents against O&Y and the LDDC because of the noise, dust,

dirt and disruption from the construction works.

To its critics, Docklands demonstrates the flaw in the Conservative party's philosophy of urban regeneration. "It is a fundamentally flawed approach," says Mr Bob Colenutt of the Docklands Consultative Committee (DCC), a local authority association. The benefits of developments in Docklands have yet to trickle down to the local community, he adds.

Three quarters of the jobs in the enterprise zone have simply involved relocations of jobs from other parts of London. In total, the enterprise zone has resulted in the creation of just 2,733 new jobs, says the DCC. Assuming the cost of tax breaks and infrastructure totals £2.9bn - according to the LDDC - the DCC calculates that the government will have spent more than £1m for every new job created in the Isle of Dogs enterprise zone.

The LDDC, however, says that the costs of the enterprise zone have been exaggerated and, furthermore, it is proud of its employment record, compared to the rest of London: between 1981 and 1992 unemployment within the development area increased by 38 per cent; in Greater London unemployment has increased by 47 per cent over the same period.

Opinions differ on the future of Docklands. A substantial, albeit biased, section of the property industry thinks it should scale back its ambitions and settle for being a cheap location for clerks and computer installations. "It should be like Croydon or Hammersmith,"

says one consultant. The problems of O&Y, which may well result in the cancellation of the Jubilee Line extension and the end of more development at Canary Wharf, make this outcome very likely.

The DCC thinks Docklands should concentrate on more modest development including the allocation of half the Royal Docks for social housing. "The fantasies of the 1980s have to be reassessed," says the DCC's Mr Colenutt.

But the LDDC refuses to amend its plans, arguing that the DCC's ideas would merely accelerate the spiral of decline. The LDDC sees the recession as a chance to catch up on the development of infrastructure, which should finally be in place when the economy picks up.

"London needs Docklands: to enable it to remain one of the world's top three cities," says Mr Michael Pickard, chairman of the LDDC. "Why should we not be able to compete with the City of London and the City of Westminster?" asks Mr Eric Sorenson, chief executive of the LDDC.

"Docklands will have important advantages in its communications," he adds, citing the following important additions: a broad highway running from the City to the Royal Docks will be completed by the summer of 1993; and Docklands light railway will be expanded and upgraded by the summer of 1994.

The government's original belief was that it could not justify building roads and tube lines across wasteland. Its policy of no subsidies and no infrastructure gradually turned into one of subsidies and infrastructure. The message of the Docklands Enterprise Zone simply underlines what the property industry always knew: infrastructure is the key to development.

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## RECRUITMENT

**JOBS:** Survey figures show that most public argument about executive pay in Britain misses the point

# Where the real fat cats are to be found

**I**NCREDBLE though it must seem to anyone who has met the Jobs column, there have been times when it has been unable to get a word in edgewise. The prime instance in recent months came when it was invited to contribute from the floor to a 45-minute televised "debate" on executive pay.

The tone was set by the opening speakers from the platform. The first denounced the monstrous greed of capitalism, making much play with the published salaries of selected heads of big industrial companies. The second responded that the cited sums were necessary to engender enterprise.

Those same basic creeds, with the same focus on salaries of chiefs of well known outfits, were then hurled back and forth until time ran out. On balance, unashamed proponents of enterprise were far outweighed by equally unashamed opponents of avarice, but they grabbed the floor from one another so swiftly and peremptorily that the Jobs column, despite sticking its head up sporadically, never uttered a syllable.

It still seems a pity to me, at any rate, not least because, to judge from the typical media reaction to last week's publication of the British Institute of Management's

pay survey, the same dialogue of the deluded still rages on. For what I'd hoped to point out on the televised occasion was the focus of the exchanges was unrealistic, and for two main reasons.

First, salaries alone provide an almost ludicrously short measure of executive-pay levels because they take no account of perks. According to the studies of the Noble Lowndes consultancy, which include valuations of benefits such as pension entitlements and company cars as well as bonus payments, salaries make up only about 70 per cent of the average British manager's rewards.

Secondly, to suggest that a minority of prominent industrial chieftains are representative of executives in general is not only to do severe injustice to the great bulk of them, but to overlook the place where Britain's real fat cats largely lurk. That place is the City finance sector, and those doubting it need only look at the table alongside drawn from Day Associates' survey of pay in banks in London's famous square mile.

The latest check covers 105 of

them, giving data on some 230 jobs high to low. But anyone wanting full information will need to obtain the survey report, price £200, from Joe Clark of Day at Suite 2.31, 75 Whitechapel Rd, London E1 1DU; tel 071-375 1397, fax 071-375 1723. My figures are limited to 17 posts of senior, albeit not the highest level.

In each case, the table starts with salaries - the lower quartile referring to the person a quarter

way up from the foot of a ranking of all in the same type of job, the median refers to the person midway in the ranking, and the upper quartile to the one a quarter way down from the top. Next comes the

average salary, followed by the percentage of it typically received as a bonus. The last two columns show the proportion of job-holders whose perks include a company car, and its average price.

Of course, being confined to banking staff in the City, Day's check cannot show how their rewards compare with those of executives elsewhere. But a rough idea, although no more than that, is given by the following table compiled from the British Institute of Management's figures. It gives average salaries, the percentage of same received as bonus, and the proportion with cars for chief executives, other directors, and five descending ranks of managers.

Rank of employee

Rank of employee	Salary £	Bonus %	Car %	Avg price of car £
Chief execs	88,817	9.7	97	21,949
Other board	55,058	6.9	96	25,592
Managers 1	45,189	5.0	97	19,820
- do - 2	35,944	4.6	91	22,033
- do - 3	30,851	3.2	80	17,083
- do - 4	28,147	3.5	73	16,244
- do - 5	24,532	2.3	57	16,802

So despite the danger of drawing comparisons from different studies,

it seems abundantly clear that managers in Britain as a whole are underpaid by the standards of counterparts in City banks.

The sole compensation I can offer the majority is that Day's survey shows the square mile's levels are now edging down. Even so, it looks likely to be an eon or two before the reward-gap between the City of London and the rest of Britain is closed.

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Michael Dixon

## SALARIES, BONUSES AND COMPANY CARS IN CITY OF LONDON FINANCE SECTOR

Position	Lower quartile £	Median salary £	Upper quartile £	Average salary £	Avg bonus %	Car %	Avg price of car £
Bond sales head	84,000	104,000	135,000	113,142	27.8	88	18,625
Corporate finance head	95,000	103,686	135,000	112,245	28.9	100	21,949
Capital markets head	97,000	104,377	125,000	110,482	35.8	100	25,592
Director of credit	90,000	98,000	125,244	106,357	13.1	87	19,820
Fund management director	91,833	99,530	105,250	100,722	21.4	100	22,033
Swaps head	70,000	107,000	127,000	99,250	64.7	100	17,083
Equity trading head	70,000	100,000	115,000	98,000	15.6	83	16,244
Eurobond trading head	80,000	82,500	100,000	93,300	17.2	80	16,802
Equity sales head	71,500	95,000	125,000	92,250	12.5	100	20,734
Head of research	68,000	79,500	102,400	82,968	11.4	90	18,110
Personnel director	70,692	81,500	91,250	80,971	17.8	83	20,016
Chief tax dealer	65,000	75,000	93,450	80,849	29.8	97	18,014
Director of operations	59,000	73,986	87,500	75,596	5.7	100	21,777
Financial director	63,000	71,150	77,888	72,747	14.2	100	21,410
Legal services head	48,000	72,650	76,080	65,888	26.4	100	18,143
D-P director	50,000	64,500	72,000	62,308	15.4	100	18,490
Chief starting dealer	48,500	50,000	60,000	52,583	12.9	94	14,582

\* Excluding one person (of 10) with enormous bonus that would have raised average to 41.8 per cent.

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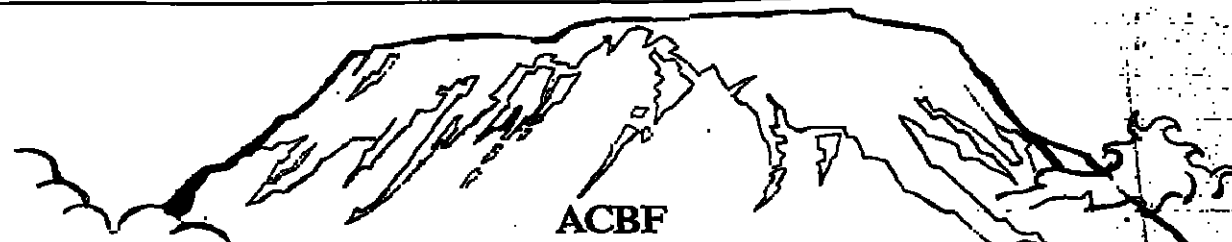
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Outlines, a quoted company successfully operating in the hospitality industry in London area, is looking to recruit an able and experienced accountant, former newly established popular catering chain. Reporting to the Board and working with the operational manager, the successful candidate will be highly motivated and responsible for the preparation of financial and management accounts, budgets and forecasts. Familiarity with Omnicore and Lotus will enable rapid integration with current systems.

Applicants for the position should be qualified or part qualified accountants aged 25 to 40. A hands on, team orientated and pragmatic approach are essential to the appointment.

Please write enclosing a detailed C.V. with salary details and a daytime telephone number to Box A472, Financial Times, One Southwark Bridge, London SE1 9EL.

By Andrew Jack

IF THE authoritative history of accountancy were to be written somewhere towards the end should be a chapter called "Merger Mania", a phenomenon which began in the late 1980s. The question now facing firms is whether its pages will extend into the more cautious era of the early 1990s.

While the recession bites home and the taste of merged firms being digested grows increasingly bitter, rumours of a new wave of acquisitions are beginning to surface. The latest candidates to be mentioned are BDO Binder Hamlyn and Pannell Kerr Forster, which were respectively seventh and ninth by fee income last year. Both vigorously deny it.

Whatever the truth of these particular cases, the consensus among managing partners is that many firms are coming under competitive pressure and the total number must shrink. The only problem is that none admits that their own practice faces any difficulties.

This has led to a new game played by journalists and the recipients of their telephone calls within accountancy offices. The Accounting Standards Board may be tightening up on the imaginative skills of the best creative practitioners, but merger gossip has provided a new outlet for inventiveness.

Last season's version - which still continues - involved the issue of partner redundancies. Some firms adamantly deny that any have taken place. Most, however, favour a more circumspect response: they stress that partners cannot be made redundant.

Instead, they say they have taken early retirement, or departed voluntarily after deciding that their aims and those of the firm are no longer compatible.

The 1992 variant - for countering talk of mergers - adopts the same technique. You can get a straight denial - though generally in a tone of voice that does not suggest the "true and fair" pledge of an audit report. More typically, you hear an oblique comment using language which leaves the options open.

"We are not in merger discussions with anyone," says an exasperated Mr Chris Swinson, national managing partner of Binder Hamlyn. "I haven't even looked for the phone number of a dating agency ... But one keeps one's eyes open."

Mr Richard Pearson, national managing partner at Pannell Kerr Forster, sighs wearily: "There is no strength to the rumours. From time to time one has discussions about discussions ... Of course, if the opportunity arises, we will certainly consider it."

There is no doubt that accountancy firms have been severely hit by the recession. Demand has dropped for non-essential services, such as management consultancy work, and for those activities linked to periods of economic growth like corporate finance.

Insolvency work may have prospered, but it remains a small proportion of income for most firms. Statutory audits continue to command large revenues, but companies are increasingly putting this work out to tender and maintaining a tight ceiling on the fees charged.

Meanwhile, costs have escalated

sharply. The mergers have left the combined firms with substantial overheads including considerable surplus staff and excess property just when they could least afford the bills.

Corporate litigation is also fast expanding. Accountants, armed with professional indemnity insurance, have proved a tempting target for aggrieved users of accounts looking for recompense.

When the annual figures on fee income and employment are released by the top firms in June, they are likely to look bleak. The undisclosed internal accounts showing the falls in profitability will probably be gloomier still.

This does not bode well for mergers driven by strategic reasons between two equal and complementary partners, rather than as a panic-stricken cry for survival from ailing firms directed at stronger ones. But Mr Hugh Aldous, managing partner of Robson Rhodes, suggests that is nothing new.

"None of the mergers in the late 1980s was motivated by strategic cleverness," he says. "Despite all the hype from the firms' press offices about strategy, it is now clear that they were all driven by economic necessity."

He argues that the entire accountancy profession has come under pressure and many partners from leading firms are now on the job market.

Mr Aldous believes the "Big 6" - Coopers & Lybrand, KPMG Peat Marwick, Ernst & Young, Price Waterhouse, Arthur Andersen, Touche Ross - are likely to survive because of their very strong reputation and the stranglehold they have

on the largest clients. Some of the smaller firms will probably fade away, he thinks, while the group of six or eight firms below the premier league are likely to shrink to two or three over the next few years.

Those which survive - among which Aldous naturally counts Robson Rhodes - will have to offer "the same calibre of thinking" as the Big 6, while acting increasingly as advisers to individuals and private companies.

A number of his competitors share the view of a shrinking middle tier, while putting up equally strong arguments for their own position as survivors. Among the most notable is Grant Thornton, eighth largest by fee income, which embarked three years ago on a strategy to concentrate on advisory work to small and medium-sized businesses.

"I don't think any firm outside the Big 6 which has a significant part of its income from the audit market can have a strong future," says Mr David McDonnell, national managing partner. He believes two of the Big 6 firms may yet merge to create five large players, while a number of medium-sized firms are likely to have to seek partners in order to survive.

The structure of Binder Hamlyn, by contrast, continues to be modelled in many ways on the Big 6 firms and it retains a number of large company audit clients. Mr Swinson is confident that such a role is sustainable. "We have preserved a reasonable air of professionalism, and avoided the more rapacious moves of our competitors," he says.

Mr Paul Hipps, senior partner at Stoy Hayward, says: "We have certainly sharpened up our act, putting

enormous emphasis on quality and working hard talking to people to secure whatever business is around." His firm has invested considerable effort into cultivating family-owned businesses.

Mr Peter Orenstein, senior partner with Casson Beckman, argues that his firm is not in the so-called "second tier" but is at the top of a "third tier". He suggests that the second tier firms are coming under considerable pressure for clients, squeezed by both the Big 6 firms and the third tier. Many do not have the strong international networks of the larger firms, but have large overheads than their smaller competitors.

"We are small enough to be flexible and give clients the personal attention of individual partners, but large enough to have the specialist expertise they need," he says. "We are certainly not under any pressure to merge," he adds. "But that doesn't mean if a firm comes along with a proposal of some merit we would put up a brick wall. That would be foolish."

If further mergers do occur, one result will be a growing headache for regulators. Fewer firms will threaten both competition and independence. It is already difficult to find firms not subject to conflict of interest in a large and complex case such as the collapse of the Maxwell empire. These problems are only likely to escalate. In the meantime, Mr Swinson remains unconcerned by the rumours about BDO. He has flown off to Singapore on assignment and said before his departure: "I would hardly be leaving if we were about to merge, would I?"

## ACCOUNTANCY APPOINTMENTS

## Opportunities in Finance: Middle East

Our client is a major banking force in the Middle East with extensive international involvement. Committed to increasing its market share, The Gulf Bank has devised a strategic plan which concentrates on high quality service, supported by 'state of the art' technology and a strong presence in key banking activities. These include Domestic and International Banking, Investment Management, Treasury, Oil Finance and Trade Finance. The success of this strategy depends on the quality and skills of the Bank's staff and the following vacancies are key to the development of the finance function.

بنك الخليج  
THE GULF BANK

FINANCIAL ACCOUNTANT - REF GB1

c.£40,000 (TAX FREE) + BANKING BENEFITS

This senior position is responsible for the delivery of financial accounting information to the Chief Financial Accountant within tight deadlines. Supervising a team of ten, the incumbent will ensure that full reports are produced on weekly Foreign Exchange results, monthly Profit and Loss and Balance Sheet accounts. Other duties will include a substantial involvement in financial systems development and an ongoing policy of staff development and training. The successful candidate will be a qualified accountant and ideally have previous banking experience.

Each role offers the incumbent the opportunity to achieve personal development whilst improving their accounting and banking skills in an environment of growth. Remuneration, accommodation allowances and other company benefits will be considerable and will enable individuals to accumulate capital.

COST ACCOUNTANT - REF GB2

c.£30,000 (TAX FREE) + BANKING BENEFITS

This position will take responsibility for designing and setting up costing systems in order to produce customer/product profitability. In addition, there will be considerable involvement with systems development and the ongoing monitoring and reporting of results. This role would suit CIMA trained accountants who have experience within financial services.

BUSINESS AUDITOR - REF GB3

c.£35,000 (TAX FREE) + BANKING BENEFITS

The purpose of this position is to support the business functions within the Bank, identify control weaknesses and to recommend change. Working closely with the managers, the challenge of this role is to ensure that the business is not over-controlled or 'stifled'. Candidates will need a formal audit training and have developed an awareness of business issues. Candidates with an understanding of treasury and credit will have a distinct advantage.

SYSTEMS DEVELOPMENT AUDITOR - REF GB4

c.£40,000 (TAX FREE) + BANKING BENEFITS

This high profile role will take a major part in a multi-million pound project to overhaul the Bank's hardware and software. The emphasis of this role will be to identify business risks and inefficiencies associated with the development of systems on such a scale. The incumbent will be required to work closely with management and users throughout the Bank to ensure that the project adheres to its objectives. Candidates will need to have practical experience of a DP environment and ideally have worked in a branch based business. This consultative role will require strong communications skills, an understanding of project management and a proactive approach to business situations.

Candidates who feel they have the appropriate experience and are interested in the challenge of a new location are invited to write enclosing their curriculum vitae quoting the appropriate reference number to Andrew Norton at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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## The Leeds Castle Foundation

the charity which owns Leeds Castle near Maidstone in Kent, a premier conference centre and a leading historic house tourist attraction, invites applications for the post of:-

## Financial Controller

The successful candidate will be a Chartered Accountant, preferably a graduate, and have at least 5 years experience in financial control at management level. He/she must have full command of computer accounting systems with working knowledge of Lotus 123. He/she will report to the Managing Director of the Foundation's trading subsidiary, Leeds Castle Enterprises Ltd, and will have responsibility for the finance function of the Foundation and its subsidiary. He/she will also act as Company Secretary to the Foundation and its subsidiary. The job will be based at Leeds Castle. Excellent references are essential.

This is a senior appointment with remuneration in the region of £35,000 p.a. plus car.



Application, with handwritten letter and Curriculum Vitae in strictest confidence to:

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Leeds Castle Enterprises Ltd.  
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North London

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Reporting to the Finance Director and managing a small team, you will be the focal point for management information and the principal link between business managers and the IT department. You will translate business requirements into IT strategies, identifying cost effective ways of meeting information needs and project managing system developments, both PC and mainframe.

Interested candidates should write to Janet Bullock (Ref 919) at BBM Associates Ltd (Consultants in Recruitment) enclosing a full CV including contact telephone numbers. All applications will be treated in the strictest confidence and should be received by Monday, 18th May.

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London W1

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IND & ROSMARIN  
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Liaising closely with the Financial Directors/Managers of each Division, you will be involved in all aspects of the business with particular responsibility for Investment Appraisal relating to new business development.

As a system orientated person with strong "hands-on" MIS and PC experience, you will play an active role

in the system enhancement programme currently being implemented across the organisation.

Of utmost importance is a high degree of commercial awareness coupled with excellent communication skills and strong decision making qualities. You must be of graduate calibre, ideally in your early 30's with a CIMA or equivalent European qualification and the use of two major European languages.

We are particularly interested in candidates with previous international experience gained in a Blue Chip organisation.

Please send full CV and covering letter to: Mrs Yvonne Moore, Personnel Manager, Wrangler Limited, Park Road East, Calverton, Nottingham, NG14 6GD. Telephone: (0602) 655222.

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As a key member of the senior management team you will advise the Chief Executive and Trustees on the creation of financial strategies within a designated Business Plan.

Developing and installing a new computerised financial system, instrumental in controlling and monitoring all budgets, you will provide the essential commercial advice and business acumen. A team player who can explain simple financial management procedures to non financial personnel, you will enable them to work independently to prepare and control budgets and management accounts.

Possessing a recognised accountancy qualification together with an in-depth knowledge of financial information systems, you must identify with the mission of the Trust and have a strength of purpose to drive forward when under pressure. An experienced manager you must be able to engender a genuine interest in finance and financial control.

Highly proactive, you are creative in problem solving yet practical in application and have an analytical mind capable of dealing with constantly changing circumstances.

For further information and application details please telephone 0296 382213 (24 hour answerphone), or write to Mike Cooke, Assistant County Personnel Officer, Buckinghamshire County Council, County Hall, Aylesbury, Bucks. HP20 1UA.

Closing date: 22nd May, 1992.

A leading energy-based UK plc, our client is seeking commercially-minded accountants for two key positions within a high profile, sales-orientated business unit, in order to ensure that the financial impact of decisions is given full prominence. Based at new corporate headquarters along the M4 corridor, the successful candidates will not only enjoy complete responsibility for the entire gamut of financial issues relating to the Group's sales & marketing function, but also fulfil a vital central coordination role for the Group as a whole, providing a forecasting and modelling resource which is crucial to the continued success of a multi-billion pound business.

## Financial Controller

c.£35,000-£40,000 + car + benefits

- Report to the Director, Sales & Marketing.
- Act as focal point for all financial matters relating to the unit.
- Advise directors and managers on the financial implications of future business strategy.
- Coordinate and analyse relevant management information.
- Liaise with and support the central finance function.

A minimum of 3 years' exp at supervisory level within a related industrial sector is essential.

(Ref: 5849/13)

Candidates for each post should be business-orientated graduate accountants. Both appointments demand an appreciation of large company reporting requirements and a sound grasp of modern management accounting techniques. In addition to first class financial and analytical skills, supported by a detailed knowledge of computerised systems, applicants must demonstrate the technical and intellectual ability to grasp complex issues and the commercial credibility to forge strong links with non-financial staff, particularly at senior level.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting the appropriate reference.



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## Management Accountant

c.£30,000 + car + benefits

- Report to the Financial Controller, Sales & Marketing.
- Prepare and interpret detailed management information, including budgets, profitability analyses and cashflow forecasts.
- Operate company's short-term business model.
- Liaise with financial and sales & marketing staff.

Applicants should have 1-3 years' exp with a management accounting bias.

(Ref: 5849/14)

## European Treasurer

c.£60,000 + Benefits

London

Our client is a major US industrial management company with three major worldwide operating Groups, two based in the UK and the third based in the USA. All are \$ billion plus enterprises trading under their well-recognised global brand names.

A new senior treasury appointment is to be made at the London office of the parent company to ensure full treasury support for the UK and European operations. Key tasks will be the development and implementation of appropriate financing strategies, including the negotiation and control of borrowing arrangements, and the overall coordination of treasury operations in the UK and Europe. The European Treasurer will also be a senior member of the US corporate treasury team, an officer of the corporation, and a director of the UK subsidiary holding company.

The person sought for this appointment

will be a corporate treasury professional with extensive experience of treasury management in a manufacturing organisation operating on a worldwide scale. In-depth knowledge of UK and European financial markets is required, and a record of achievement in the negotiation and control of funding arrangements and the management of treasury operations. Detailed familiarity with the developing legal, accounting and tax framework of European business is essential.

An attractive salary will be supplemented by a benefits package which will include a performance-related bonus and eligibility for share options.

If you wish to be considered for this appointment please write - in confidence - to Douglas Austin, Ref 7220, MSL Group Limited, 32 Aybrook Street, London W1M 3JL. Telephone: 071-487 5000.

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- Project based work including analysis of fee-generating areas.
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Individuals must demonstrate excellent communication skills and be prepared to take a proactive approach.

Candidates will be qualified accountants aged to 32, with previous investment banking knowledge gained through audit exposure or from within a similar calibre organisation.

Interested candidates should contact Jon Vank or Jennifer Ogden on 071-629 4463. Alternatively please submit an up-to-date curriculum vitae to the address below.

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WEST LONDON

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- have considerable experience of financial and cost control disciplines gained in a lively manufacturing business.
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Future prospects are excellent: these are not limited to the finance function.

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## FINANCIAL CONTROLLER



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WEST LONDON

c £35,000

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A qualified accountant with either public or private sector experience, you must be able to demonstrate well developed commercial and administrative skills in addition to sound

technical abilities. You should be capable of managing and developing the functions in an effective and economic manner, and be able to apply innovative but practical solutions to ongoing and developing issues. As an individual, you must be a "hands-on" and enthusiastic person with the appropriate skills and personality to manage and motivate a small team and be a positive influence at Board level.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgell, Coopers & Lybrand Deloitte Executive Resourcing Limited, 9 Greyfriars Road, Reading RG1 1JG, quoting reference AEB55 on both envelope and letter.

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# EUROPEAN ACCOUNTING MANAGER

BERKSHIRE

£30-35,000 + F/E CAR

Our client is a market leader in the development of software applications for multinational markets. The International Operations, spanning the major European countries, Australia and Singapore, are continuing to grow at an impressive rate.

A European Accounting Manager is now required to support the International Finance Manager. Prime responsibility will be for European (excluding UK) statutory and management accounting.

The role will involve control of third party accountants

ensuring reporting is to timetable and to corporate policy. In addition close liaison with country business managers will be necessary.

There will be a high degree of travel (approximately 50%) to the countries concerned in order to assist with all local accounting and business issues, including local payroll matters.

The successful candidate will be a qualified accountant with a minimum of 2 years experience of European co-ordination and reporting gained ideally within

a medium sized company environment.

Candidates will be aged in the range late 20's to early 30's. Possession of a second language is not a pre-requisite.

The rewards will include a comprehensive benefits package and a profit share scheme.

Interested applicants should apply in writing, enclosing a detailed CV stating current remuneration package, to Andrea Black, Robert Walters Associates, (Recruitment Consultants) 4a High Street, Windsor, Berkshire SL4 1LD. Fax: (0753) 831171.

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Qualifications

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• Flexibility and strong communication/presentation skills essential.

• 30-40 years old.

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• A remuneration package to reflect ability and experience will be offered to the successful candidate.

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£35-40,000

+ Car

+ Benefits

+ Full

Relocation

Package

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South West

London

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This important appointment demands an effective and creative commercial approach, combined with strong accounting and analytical skills ideally gained at an operational level preferably within an FMCG, sales or brand led environment. The successful individual will probably be a qualified Accountant or MBA with a minimum of five years post qualification experience, ideally aged between 30-40. Success in this appointment will lead to wide opportunities for accelerated career development within the Group.

For further information and a confidential discussion contact our consultant Sharon Parkin on 071-387 5400 (evenings 081-363 0474) or write to her at Financial Selection Services, Dury House, Gordon Street, London WC1H 0AN. (Fax: 071-388 0857).



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## Financial Controller

North London

to £35,000 + car benefits

This newly-acquired subsidiary of a major public Group imports and distributes food products to a substantial retail and wholesale customer base. It is a fast-growing, profitable and expanding business with a current turnover of £15m. A new position has now been created for a young, talented professional to introduce the necessary systems and accounting disciplines to achieve the exacting standards set by the new parent Group. Future developments will make the role even more fulfilling and exciting.

The Role

• Introduce new computerised systems and establish a sophisticated management information package.

• Prepare and present a meaningful monthly package to strict timetables for both local management and Group requirements.

• Establish budgetary control, including profitability analysis, cash management and forecasting in a multi-currency environment.

• Report to Managing Director: act as part of senior management team to help drive business forward.

The Requirement

• Qualified accountant, graduate caliber; aged late 20's, early 30's.

• Successful track record to date; experience in fast-moving service or trading business preferred.

• Self-motivated, hands-on approach essential.

• Able to operate with flair, initiative and communicative skills to gain credibility with colleagues in effecting change within demanding environment.

• French language advantageous but not essential.

Please apply in writing, enclosing full c.v., quoting Ref: M745



Amethyst House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618

## FINANCE DIRECTOR

£36,000 to £44,000  
(plus bonus and benefits)  
3 year fixed term contract

The North Middlesex Hospital has achieved its first year's objectives as a first wave NHS Trust.

In the past year we have successfully reduced waiting lists, increased facilities and improved the wards of this large general hospital which serves the densely populated north-east London catchment area.

We now seek to appoint a Finance Director to play a high profile role on our Trust Board and further build upon the successes of the past year. The successful applicant will contribute to the corporate strategy/business plan, and will be expected to restructure, and then manage, a 40 strong department.

We need a qualified accountant, with considerable corporate or NHS experience together with drive and leadership. Knowledge of the financial regime of a Trust would be a distinct advantage.

Further details and an application form are available from the Chief Executive's Office - contact Jean Smith, Telephone number 081 887 2390 - Sterling Way, London N18 1QX.

Closing date: Wednesday 20th May, 1992

We intend to hold the interviews for this post on Friday 29th May, 1992

THE NORTH MIDDLESEX HOSPITAL  
Caring for the people of North London

## FINANCIAL CONTROLLER

Property Management  
London  
c. £30,000 + usual benefits

Following a major reorganisation of its financial management systems this West End-based commercial property managing agents, surveyors and valuers seeks to appoint a Financial Controller who will report at board level and head an existing accounts team.

You will be a qualified accountant, age 30-35, with previous experience in this sector. The role will require a comprehensive understanding of property management accounting, both for tenants and landlords, as well as a good knowledge of the financial accounting requirements needed to support this medium-sized surveying practice.

Using an integrated accounting system designed for property companies and managing agents, you will be responsible for the supervision and control of the accounts department and the management of financial information produced by it.

Candidates with appropriate experience should apply with detailed C.V. in strict confidence to J. Caplan FCA, David Lewis & Partners, 76 Gloucester Place, London W1H 4DQ, making their envelope strictly private and confidential.

## Middle East - Gulf GROUP CHIEF ACCOUNTANT

Free Salary & Benefits  
Trading and Contracting

An excellent opportunity has arisen for a senior accounting appointment with a major Trading and Contracting Group located in The Gulf. The Group comprises a number of independent operating divisions and joint ventures, trading in a wide range of products including automobiles and light engineering equipment. Construction represents a significant part of the Group's activity. Reporting to the Financial Director the Chief Accountant will be responsible for the setting up and further development of accounting policies and procedures including reporting systems, review and consolidation of accounts, the preparation of management accounts and budgeting.

Candidates should possess a recognised professional qualification, be between 35-45 and have a minimum 10 years' experience in a similar or comparative position. A confident and commercially minded professional is required with good communication skills, aptable and able to manage and motivate a multinational staff. The salary will reflect the status of the appointment and the package includes family accommodation, car, air fares and education allowances for up to two children. If you have the ability and experience we are seeking please send detailed CV or telephone information to:

Martin Dyer or Sarah Dudley  
S&N Corporate Services, Recruitment Consultants,  
135 Notting Hill Gate, London W11 3LB.  
Tel: 071-243 0504. Fax: 071-229 2150

S & N  
CORPORATE SERVICES

## FINANCE MANAGERS

London-City

to £30,000 + car

As a result of recent organisational restructuring, two new finance positions have been created. Recently qualified Chartered Accountants (male/female) will fill these positions both stimulating and challenging. Our clients, a major international financial services group, have stipulated that the successful candidates must possess good analytical skills and the self motivation necessary to cope with the demands of these high profile roles. Reporting to the Group Management Accountant, the areas of responsibility will include financial and management reporting, along with the preparation of short term and strategic cash flow statements, and the monitoring of both capital and exceptional items of expenditure. In the longer term, opportunities for advancement within the group are exceptionally good. Ref: 2160/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to RP Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 7TB. Tel: 071-493 0156 (24hours).

Phillips & Carpenter

Selection Consultants

APPOINTMENTS WANTED

## EUROPEAN FINANCE DIRECTOR

Finance Director with a commercial focus seeks blue chip group that is intent on building a pan European business.

Experience within industry and more recently the city includes board level financial responsibility for UK companies, and financial control and general management roles in overseas subsidiaries. Recent focus on European strategy, acquisitions and joint ventures.

British engineering graduate, chartered management accountant, aged 42. Excellent French, some Italian and German.

If interested please send details to Box A1830  
Financial Times, One Southwark Bridge, London SE1 9HL.

## FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

## The Harmonisation of Taxation Systems In Europe

A seminar, sponsored by Robert Walters Associates, in conjunction with The Financial Times and The American Taxation Institute in Europe.

Venue: The Hilton Hotel  
Boulevard de Waterloo 38  
1000 Brussels  
Date: Wednesday 20 May 1992  
Time: 12.00pm  
Speakers: Mr David Carr, DGXV, European Commission  
Mr Malcolm Penney FCA FTIL  
President Comité Fiscal  
Confédération Fiscale Européenne

Much of the legislation enshrined in the Treaty of Rome has a significant impact upon the way commercial organisations govern themselves. This is especially the case with regard to taxation systems which vary greatly between different countries, giving rise to significant distortions within the internal market to the cost of those companies with multinational networks.

The recently published Ruding Report has produced a series of recommendations, some of which may be controversial, aimed at a more harmonised tax base across all member states. Robert Walters Associates have therefore invited Mr David Carr, who was closely involved in the preparation of Ruding, to address the Report's key recommendations.

Mr Malcolm Penney, who in addition to his EC representative activities is a tax partner with Ernst & Young, will also address the seminar. He has accumulated extensive experience of advising a wide range of multinational companies and will be outlining the ways in which businesses are attempting to adjust themselves in post-1992 Europe with regard to recent tax developments within the EC.

This seminar will be of great interest to senior financial and taxation executives working within multinational organisations. It is free of charge and a buffet lunch will be provided after the speeches.

To reserve a place phone Samantha Van Dyk on 071-379 3333 or write to her at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP. Fax 071-915 8714.

ROBERT WALTERS ASSOCIATES

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

# IEA confirms upturn in oil consumption

By Deborah Hargreaves

SIGNS OF a pick-up in oil consumption were confirmed yesterday by the International Energy Agency, the west's oil industry monitoring body, which, in its April market report, highlighted a 2 per cent increase in first quarter oil demand in members of the Organisation for Economic Co-operation and Development.

Renewed confidence amongst oil traders that world demand is beginning to rise has supported the market in the past two weeks. But North Sea Brent crude oil for June delivery eased 10 cents yesterday to \$19.50 a barrel.

The IEA revised North American demand upwards for the first quarter to 18.7m barrels a day, an increase of 3 per cent over the same period last year amid signs that the US economy is emerging from recession.

The IEA expects OECD oil demand to average 37m b/d in the second quarter, a rise of 0.5 per cent from the same quarter in 1991.

A report by Kleinwort Benson, the UK merchant bank, forecasts a resumption of robust growth in oil consumption in the next couple of years with world demand up by 0.8

per cent or 500,000 b/d this year. It predicts an increase in demand of 1.8 per cent next year and 2.4 per cent in 1994.

The IEA expects OECD oil demand to average 38.4m b/d over the year - an increase of about 1 per cent from last year. However, growth in North American oil demand is being offset by a slowdown in consumption in the Pacific region as economic activity remains sluggish.

Oil production by members of the Organisation of Petroleum Exporting Countries remained steady in April at 25.5m b/d according to the IEA. Opec reiterated its current production ceiling of just under 23m b/d at its last meeting on April 24, stressing a commitment to ensure that all members cut output to achieve that level.

The IEA pointed out that Iran's output dipped slightly in April to 3.3m b/d from 3.4m b/d.

The decline in oil production in the CIS slowed in March, the IEA reported, to 9.5m b/d from a level of 9.8m b/d in January and February. The agency said that production for the whole of the first quarter was estimated to have dropped 12 per cent against the same period last year to 9.55m b/d.

## Japanese to join Oman gas project

By Mark Nicholson, Middle East Correspondent

THREE Japanese companies have announced that they will join a \$8bn project to develop a liquefied natural gas industry in Oman, completing the ownership structure for the commercial exploitation of the Sultanate's gas reserves.

Mitsubishi Corporation, Mitsubishi & Company and C. Itoh & Company will together take a joint 7 per cent stake in a state-controlled company to develop the downstream exploitation of Oman's gas reserves. Proven reserves in 1991 were 9.8 trillion (million million) cubic feet, but some estimates put potential reserves nearer at 17 trillion cu ft.

The Sultanate will hold 51 per cent of the downstream venture, which will oversee gas liquefaction, shipping and marketing. Shell will hold 34 per cent of the downstream company, Total 6 per cent and Parlex 2 per cent, following

agreement on the venture in February.

These companies hold comparable shares in Petroleum Development Oman, the state-owned oil group, which will control gas production and condensate development.

Shell International Gas has already completed an early feasibility study for the launch of Oman's gas industry which suggests the Sultanate could produce 5m tonnes a year. Further studies and development could take another eight years and first LNG shipments are expected in mid-1999.

Reserves are reported to allow for 20 years of exports and up to 50 years of domestic consumption.

Commercial exploitation of its gas reserves will be a welcome addition to Oman's trading position given the Sultanate's modest position among Gulf oil producers. Output is set to rise by 50,000 barrels a day to 750,000 bbl this year.

## Mexico to ease way for mining investors

Damian Fraser in Mexico City

THE MEXICAN government has submitted new mining laws to congress that will lighten the administrative burden of investing in the country's mining sector, and provide greater legal security for investors.

The new laws, which are certain to be passed by congress, will scrap all restrictions for Mexicans on investing in concessions in the mineral sector, except in hydrocarbons and uranium. Previously domestic investors in strategic minerals, such as zinc phosphate, sulphur and potassium, wishing to have full ownership rights over a concession were forced to enter into a limited partnership with the government, to whom they would have to pay royalties and surrender a percentage of profits. Private investment in coal was prohibited.

The government will also ease restrictions on foreign investment in concessions for gold, silver, lead, zinc and copper mining. In the past foreign investors in these sectors had to be minority partners or set up cumbersome trusts that allowed them to circumvent the law. Now foreign investors can purchase 100 per cent of the full voting shares of a mining company.

Mexico's constitution reserves to the state mineral ownership, but allows the government to sell off concessions. The new legislation increases the period of concession for prospecting from three to six years and for exploitation from 25 to 50 years, both periods being renewable.

Mexico, whose economy under Spanish colonial rule was built on the exploitation of its huge mineral deposits, is still the world's largest producer of silver, and among the top producers of sodium, graphite, copper, sulphur and zinc. The government has also reduced by half taxes on mining concessions in the past two years to 3.5 per cent, and plans to eliminate them altogether in another two years. In the hope of attracting more investment.

Further complicating the picture has been the reappearance of buying by the Russians, who had been staying away because of their lack of hard currency. "If the Russians stay, the outlook is quite favourable," one trader says yesterday.

Mr Dmitry Irlin, executive director of the Tea Council, said most tea feared at the London auction had been taken up by recent buyers were taking full advantage of the climatic conditions, the Russians and low stock levels.

The Economist Intelligence Unit expects black tea production this year to be 20,000 tonnes to 1.8m tonnes. It estimates consumption at 1.7m tonnes. The best bet for an improvement in prices is the continuation of the decline in world export availability, the EIU says in its last World Commodity Forecast.

## Droughts send world tea prices higher

By David Blackwell

DROUGHT IN Africa, southern India and Sri Lanka has curbed world tea production, sending London auction prices steadily higher since the beginning of the year.

Quality tea this week fetched 180p a kilogram, compared with 150p in early January. Over the same period good medium quality tea has risen from 115p to 135p a kilogram.

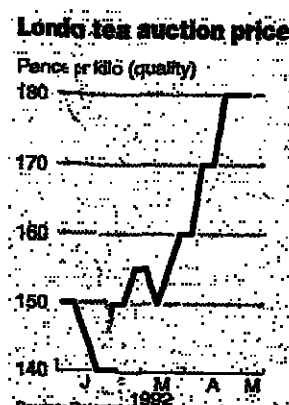
"It has changed from a buyers' to a sellers' market," said one trader yesterday.

The drought in Africa has hit production in Malawi, Zimbabwe and Kenya, where problems are thought to have been exacerbated by tribal unrest.

In Sri Lanka and southern India, which had record crops last year in conditions generally considered ideal, drought also led to output cuts.

At the same time stocks in consuming countries are low. In the UK, still the biggest tea importer, basic stocks are down to just over 30,000 kg from last year's 34,000 kg, itself considered to be a low level. The destocking was prompted by high interest rates, a weak market and improvements in efficiency, observers believe.

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## Banana plan 'a Pandora's box'

Nancy Dunne in Washington

PRESIDENT Rafael Leonardo Callejas of Honduras yesterday said the European Commission would be opening "a Pandora's box" by imposing a new European Community-wide quota on Latin American bananas of 1.4m tonnes.

This would cut the Latin Americans' current market share by 1m tonnes and cost the struggling democracies in the region thousands of comparatively well paid jobs.

The commission's proposal, intended to benefit banana exporting countries in the former European colonies, would require a waiver from the General Agreement on Tariffs and Trade, the president said on a visit to Washington yesterday. That would set a precedent for a barrage of waivers from countries wanting to protect sensitive farm sectors, particularly in the

event of farm trade reform in the Uruguay Round.

President Callejas said he had requested President Bush's support yesterday for denial of the Gatt waiver to the Community. Mr Bush's response was an enigmatic promise to "be supportive of all decisions within the framework of Gatt".

The Hondurans argue that the proposed regime, like the existing regime, is inconsistent with the Gatt because it contravenes international commitments calling for the most complete liberalisation possible of trade in tropical products. It would undermine, rather than support, the economies of the developing countries at a time when their other agriculture products were facing severe market conditions.

"Coffee is at the lowest price in years," President Callejas said. "Our terms of trade are going against us."

Eventually, he said, the EC

would have to change its policy. The inefficient countries, which had continued to produce bananas because of special treatment by the community, would have failed to develop alternative exports for which they were more suited; the Latin American countries would have suffered environmental damage by switching to inappropriate crops like maize.

President Callejas expressed his determination to pursue free trade policies. On May 12, the first steps will be taken towards establishing a Central American free trade zone, initially including Guatemala, Salvador and Honduras, and later Costa Rica and Nicaragua.

Honduras is hoping to join the Gatt in May. In 1996, it is planning to agree on a free trade zone with Mexico and in the same year it will pursue a free trade agreement with the US.

## S African farmers to get £740m relief

MR KRAAI van Niekerk, the

South African agriculture minister, yesterday announced a R3.8bn package (£740m) drought aid package, which he called the most significant rescue bid ever for the country's farmers.

"These measures are being established in order to relieve the effects of the most serious drought yet experienced in

South Africa this century," he said.

The four-year package includes R1bn already announced for drought relief in the national budget in March.

"Without intervention by the state, serious disruption of the South African economy can take place," Mr van Niekerk said.

The economy is gripped by its longest recession since the second world war, supported by years of sanctions and labouring under weak world prices for the country's main export, gold.

Because of widespread crop failure, South Africa, normally a leading exporter of maize, is seeking to import 3m tonnes.

## Saving energy with born-again beverage cans

Geoffrey Dyer reports on the growth of the aluminium recycling sector in the US

A SOPHISTICATED collection system has allowed aluminium beverage cans a recycling in the US to set a new record in 1991, up 3 per cent from the 1990 record of 58bn.

The can recycling figures contribute to the growth of the American aluminium secondary industry, which over the past decade has accounted for about 30 per cent of total US aluminium supply.

"Of all the metals that are recycled today aluminium continues to be the model," according to Mr Richard Holder, chairman of the Washington-based Aluminium Association.

The recycling rate for aluminium cans in 1991 was 62.4 per cent and reflects the increasing efficiency of the system through which producers pay customers for returning cans.

Because of the relatively high scrap value of aluminium smelters have a strong incentive to recycle and to pay for the recovery, transportation and processing of the cans. A

system has been set up with 10,000 collection points and including everyone from private businesses to buy cans.

The Aluminium Association claims the system to be efficient that a can may be chased, used, recycled and returned to the shelf in as little as six weeks.

Technological developments have allowed for more efficient production and the weight of an aluminium beverage can, 30 per cent less than it was years ago.

Last year's recycling rate fell from the 1990 rate of 63 per cent, but Mr Holder believes that some recyclers may have held over cans in the hope that the recession would and this year and that the aluminium prices would rise. He believes that in the long-term a recycling rate of close to 100 per cent is still a "reasonable target".

Aluminium is an ideal metal for recycling, not just because of its high scrap value, but because it is relatively easy to recycle and can be used again and again.

The benefits from recycling

are both economic and environmental. Aluminium is one of the most energy-intensive materials in common use, the main requirement being the electricity needed to smelt aluminium from alumina (the intermediate material produced from bauxite). Recycling requires only 5 per cent of the energy that is needed to produce aluminium from bauxite.

One study has estimated that doubling worldwide aluminium recovery rates would eliminate over 1m tonnes of air pollutants, including toxic fluoride.

The savings on raw materials are considerable. For every tonne of remelted aluminium, four tonnes of bauxite and 700 kg of petroleum coke and pitch would be saved. Recycling also reduces the requirements of "dirty" space.

Recyclers have gone to considerable lengths to make themselves more efficient in recent years. The scrap collection networks have been expanded, although they do not rival the schemes for beverage cans.

Improvements in processing

and engineering techniques, making the plants less labour-intensive, a reduction in fuel consumption and more sophisticated methods of avoiding impurities have all helped to reduce costs.

Ironically, the producers of such environmentally sound materials have found it difficult to cut costs because of the burden of environmental legislation upon them. Regulation in the 1980s has become "much more cumbersome and burdensome", according to Mr Howard Sinclair, Vice President of Washish Alloys in Washish, Indiana.

The 1990 Clean Air Act has created the most impact and producers have had to concentrate their minds on ways to reduce waste and pollution at every stage of the process.

The enforcement, as much as the nature of the regulations, has become stricter. "While our customers want us to lower costs and increase efficiency, the government seems to want us to increase costs," laments Mr Sinclair.

Aluminium recovered from scrap is an increasingly impor-

tant part of the US aluminium supply and the 1990 figure for secondary recovery of 24m tonnes was an increase of 35.5 per cent from 1989.

As well as cans the American aluminium industry recycles many consumer products including used motor parts, garden chairs and pots and pans.

Scrap that is produced by manufacturers during processing, like clippings, cuttings and turnings, is immediately diverted to the aluminium recycling stream and "in-house" scrap which is generated by foundries is remelted and recycled on the premises.

The scrap is crushed and melted in a furnace, where other metals are added to the aluminium to alloy it. The melted aluminium is usually solidified as an ingot and used as a number of products such as foil, wire or sheet.

Some secondary producers recycle aluminium scrap into forms which are used as feedstocks by the steel industry and into other products which are used by the chemical, coating, powder and paste industries.

## MARKET REPORT

London COCOA prices continued along the downward path, nearly July closing above an earlier 1991-year low of £561 a tonne. Dealers said any rally in cocoa prices is likely to run into heavy origin sales. There were indications of some selling by both the Ivory Coast and possibly Ghana yesterday.

Psychological support is seen emerging around £550 for July. Robusta COFFEE prices failed to rise significantly despite gains in New York linked to continued speculation about what steps key producers such as Colombia and Brazil might take to stem the recent steep decline. New York analysts said that technical

Indicators showed the arabica market to be very oversold. Trade sources said the market remains weak in supply and origin sales are seen keeping any upswing from running away. ZINC prices eased on the LME, and the premium for cash metal over three-month narrowed in spite of nervousness over technical tightness of supplies. The decline followed Wednesday's fall below \$1,280 a tonne for three-month metal. TIN renewed its advance during late trading and closed at fresh 13-month highs, while COPPER moved out of its recent dull range to end at four-week highs.

SUGAR MARKETS			
CRUDE OIL			
SPOT (per barrel FOB)			
			+ - c
Dubai	\$17.15-2.25c		+275
Brent Blend (dated)	\$18.00-1.75c		
Brent Blend (June)	\$18.00-1.50c		+205
WTI (1 Jan est)	\$20.75-0.50c		
OIL products			
Oil products - delivery per tonne CIF			
			+ - c
Premium Gasoline	\$226-20c		
Gas Oil	\$179-10c		-3
Heavy Fuel Oil	\$74-75c		
Naphtha	\$186-190		+1
Paragon Argus Estimates			
Other			
Copper (per tray oz)	3095.30		+5.50
Silver (per tray oz)	425c		
Platinum (per tray oz)	\$381.25		-2.00
Palladium (per tray oz)	\$52.75		-0.25
Copper (US Producer)	103.50c		+1.11
Lead (US Producer)	70.75c		
Tin (Official - super market)	14,455		+0.02
Tin (New York)	277.5c		+3.0
Zinc (US Prime Western)	100.00c		
Coffee (five weight)	102.00c		+0.51
Sheets (five weight)	95.50c		+2.50*
Peanut (five weight)	\$24.00c		+0.65*
London daily sugar (raw)			
White (US No 12)	\$20.00		+0.8
White (US No 16)	\$20.00		+0.5
Taste and Lyle export price	\$26.50		-1.0
Barley (English lead)			
Maltese (US No 3, north)	\$148.00		
White (US Dark, low yield)	\$120.00		
Rubber (Jun/95)			
Rubber (RU, RSS No 1 Jun)	\$55.25		-0.25
	\$59.50		-4.50
	\$19.50		-1.5
Cocoa oil (Philippines)			
Cocoa oil (Philippines)	\$377.50		+10.0
Copra (Philippines)	\$410		+2.5
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## AMERICANS

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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## SUMMARY

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Pound and Franc perform well

A good performance by both sterling and the French franc on foreign exchanges yesterday tested the received wisdom that EMS-member countries need to keep their interest rates significantly above Germany's, writes James Blyth.

Only two days after the Bank of England engineered a 1/4 point cut in UK base rates, sterling continued to perform well against both the D-Mark and the dollar, with several analysts suggesting that it has not yet fully tested its upside. The pound ended the day at DM2.9400, up 1/4 pence on its previous close. It also performed well against the dollar, ending the day at \$1.7965, against a previous close of \$1.7945. In the early afternoon, sterling crossed the \$1.80 point for the first time since February.

At the same time, the French franc suffered only a slight loss in the markets, despite a decision by the Banque de France to signal a 1/4 per cent cut in base rates. The Bank had cut the reserve requirement on banks' sight deposits to 1 per cent from 4.1 per cent with effect from May 16. The D-Mark registered only a slight gain against the French currency, ending the day in London.

## £ IN NEW YORK

May 7	Latest	Previous
1 month	1.7950-1.7965	1.7970-1.7980
3 months	1.7940-1.7955	1.7950-1.7960
12 months	1.7880-1.7895	1.7890-1.7900

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

May 7	Latest	Previous
8.30 am	92.6	92.1
9.00 am	92.6	92.1
10.00 am	92.6	92.1
11.00 am	92.7	92.1
12.00 pm	92.7	92.1
1.00 pm	92.7	92.1
2.00 pm	92.7	92.1
3.00 pm	92.8	92.1
4.00 pm	92.8	92.1

## CURRENCY MOVEMENTS

May 7	Bank of England	Foreign Exchange
Sterling	92.8	+0.2
US Dollar	64.4	+0.1
Canadian Dollar	110.0	+0.1
Japanese Yen	100.0	+0.1
Deutsche Mark	100.0	+0.1
French Franc	100.0	+0.1
Italian Lira	100.0	+0.1
Spanish Peseta	100.0	+0.1
Portuguese Escudo	100.0	+0.1
Belgian Franc	100.0	+0.1
Dutch Guilder	100.0	+0.1
Swiss Franc	100.0	+0.1
Austrian Schilling	100.0	+0.1
Greek Drachma	100.0	+0.1
Irish Punt	100.0	+0.1
Maltese Lira	100.0	+0.1
Maltese Lira	100.0	+0.1

## CURRENCY RATES

May 7	Bank of England	Foreign Exchange
Sterling	92.8	+0.2
US Dollar	64.4	+0.1
Canadian Dollar	110.0	+0.1
Japanese Yen	100.0	+0.1
Deutsche Mark	100.0	+0.1
French Franc	100.0	+0.1
Italian Lira	100.0	+0.1
Spanish Peseta	100.0	+0.1
Portuguese Escudo	100.0	+0.1
Belgian Franc	100.0	+0.1
Dutch Guilder	100.0	+0.1
Swiss Franc	100.0	+0.1
Austrian Schilling	100.0	+0.1
Greek Drachma	100.0	+0.1
Irish Punt	100.0	+0.1
Maltese Lira	100.0	+0.1
Maltese Lira	100.0	+0.1

## OTHER CURRENCIES

May 7	Bank of England	Foreign Exchange
Sterling	92.8	+0.2
US Dollar	64.4	+0.1
Canadian Dollar	110.0	+0.1
Japanese Yen	100.0	+0.1
Deutsche Mark	100.0	+0.1
French Franc	100.0	+0.1
Italian Lira	100.0	+0.1
Spanish Peseta	100.0	+0.1
Portuguese Escudo	100.0	+0.1
Belgian Franc	100.0	+0.1
Dutch Guilder	100.0	+0.1
Swiss Franc	100.0	+0.1
Austrian Schilling	100.0	+0.1
Greek Drachma	100.0	+0.1
Irish Punt	100.0	+0.1
Maltese Lira	100.0	+0.1
Maltese Lira	100.0	+0.1

\*Floating rate from Official rate £118.25 500 45

## MONEY MARKETS

## Interest rates softer

INTEREST rates in the sterling money markets softened yesterday as the pound's performance improved on the foreign exchanges.

Sterling's rise to DM2.9400 in the same week that the Bank of England had signalled a base rate cut of half a per cent renewed traders' confidence in the possibility that rates may be shaved again in the not-too-distant future.

At the same time, the German Bundesbank's decision not to raise its Lombard rate for emergency funding at its Central Council meeting

yesterday removed lingering fears that Tuesday's cut in sterling base rate would be short-lived.

The trade in sterling futures registered greater confidence over the outlook for rates. The June short sterling contract ended at 89.93, just below its high for the day, after a previous close of 89.83. That new price implies that the market believes that interest rates in June will be around 10.04 per cent.

In the interbank market, interest rates also edged slightly lower. The rate for 3-month money, seen as an

ending up at DM1.6360 against a previous close of DM1.6305. According to some traders, the market had been short of dollars before the Bundesbank council, and had to cover itself afterwards. The nervousness about the D-Mark was also compounded by news that German public sector employers had raised their pay offer to striking workers in a bid to end the 11-day-old strike, potentially raising new difficulties over fiscal policy.

But disappointment remained that the dollar had not staged a more impressive rally. Against the yen, it gained only slightly, closing at ¥132.70 against a previous close of ¥132.40.

The market's eyes will be fixed on today's US monthly employment report, which analysts see as the first indicator for a week to give signs of the long-awaited US recovery.

The Bundesbank's decision not to hike rates also gave the dollar its first positive day of the week, with the US unit

don at around FF3.3669 after closing on Wednesday at FF3.3682.

Both currencies will have immediately gained from the German Bundesbank's decision not to raise its emergency Lombard rate yesterday, as some traders had feared. But analysts also feel that the market is being increasingly guided by factors other than the level of interest rates.

"There has been a lot of discussion in Europe about the need for EMS-member countries to keep interest rates above Germany's," said Mr Mark Austin, chief economist of the Hongkong and Shanghai Bank in London yesterday. "That wisdom is now taking a blow after the performance of sterling and the franc."

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES OPTIONS

Strike	Call	Put	Settlement
94.00	0.00	0.00	0.00
94.25	0.00	0.00	0.00
94.50	0.00	0.00	0.00
94.75	0.00	0.00	0.00
95.00	0.00	0.00	0.00
95.25	0.00	0.00	0.00
95.50	0.00	0.00	0.00
95.75	0.00	0.00	0.00
96.00	0.00	0.00	0.00
96.25	0.00	0.00	0.00
96.50	0.00	0.00	0.00
96.75	0.00	0.00	0.00
97.00	0.00	0.00	0.00
97.25	0.00	0.00	0.00
97.50	0.00	0.00	0.00
97.75	0.00	0.00	0.00
98.00	0.00	0.00	0.00
98.25	0.00	0.00	0.00
98.50	0.00	0.00	0.00
98.75	0.00	0.00	0.00
99.00	0.00	0.00	0.00
99.25	0.00	0.00	0.00
99.50	0.00	0.00	0.00
99.75	0.00	0.00	0.00
100.00	0.00	0.00	0.00

Estimated volume: 100,000 contracts

Previous day's open: 94.00

Previous day's close: 94.00

Previous day's high: 94.00

Previous day's low: 94.00

Previous day's open: 94.00

Previous day's close: 94.00

Previous day's high: 94.00

Previous day's low: 94.00

Previous day's open: 94.00

Previous day's close: 94.00

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Previous day's close: 94.00

Previous day's high: 94.00

Previous day's low: 94.00

Previous day's open: 94.00

Previous day's close: 94.00

Previous day's high: 94.00

Previous day's low: 94.00

Previous day's open: 94.00



1941

[illegible]



3:00 pm prices May 7

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	5
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**NASDAQ NATIONAL MARKET**[illegible]

## 3:00 pm prices May 7

[illegible]**INDIA 1992**

The FT proposes to publish this survey on

**publish this survey on  
May 28 1992**  
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ET SURVEYS

## FI SURVEYS

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**Paul Abrahams** on how cyclical and geographical factors make the sector hard to predict

THE BANKER